

**Ontario Health Coalition**  
 Status of P3 Projects at RFQ or RFP Stage  
 as per documents available to date  
 March 7, 2007

Note: this list is based on available documents from the Infrastructure Ontario website. It is not known if this is a complete list or if there are other documents that contain different information regarding these projects. Where noted that the scope is “the same” as another hospital’s proposal – this does not mean that the RFP is a direct copy. It means that the summary of the scope of the proposals are substantially the same. There may be other differences in the RFP documents, which are beyond the scope of this summary. The hospitals are listed in order of status with those closest to completion first.

<b>Facility</b>	<b>Status</b>	<b>Scope of Privatization</b>	<b>Comments</b>
Montfort Hospital	March 2/06- RFQ issued Sept 21/06 - RFP issued May 10/06 - winning bidder named June 5/06 - construction begins	Available document - construction contract and Supplementary Conditions between Ellis Don Corp. and Montfort Hospital. It appears that the contract is for construction only, with a schedule of payments made by the hospital to Ellis Don at various stages in the project. No reference to any service privatization, land privatization or financing agreements beyond a schedule of payments with a hold-back for substantial completion of the project.	Contract states work is to begin May 23/06 and be substantially completed by October 13/09.  The government released a summary of the value for money report in February 2007.

Facility	Status	Scope of Privatization	Comments
North Bay Regional Health Centre	<p>Sept 27/05 - RFQ issued  March 3/06 - RFP issued  October 19/06 - bids received  January 19 2007 - final bidder named.  February 27, 2007 - commercial close announced (note: this is not financial close)  RFP states the goal is to meet financial close at March 2007 and substantial completion by November 2009.</p>	<p>The three pre-qualified consortia that were invited to respond to the RFP include:</p> <ul style="list-style-type: none"> <li>• Hospital Infrastructure Partners – Carillion Canada Inc., EllisDon Corporation, CIT Financial, LPF Realty (owned 100 per cent by Labourers’ Pension Fund of Central and Eastern Ontario);</li> <li>• Plenary Health – Plenary Group, Deutsche Bank AG, PCL Constructors Canada, Johnson Controls; and</li> <li>• SNC Lavalin – SNC-Lavalin Engineers and Constructors Inc., SNC-Lavalin Investments, SNC-Lavalin Profac.</li> </ul> <p>Plenary Health was named as the finalist bidder.</p> <p>According to the RFP, the for-profit consortium will privatize the following services: general management; selected help desk services; plant services; selected utility management; performance monitoring. The for-profit consortium will have access the lands for commercial development, subject to approval. There is a provision regarding transfer of staff from employment with the hospitals to employment with the for-profit companies. The consortia can make “innovation”</p>	<p>RFP deadline extended from Sept to mid-October. On October 19 a release was issued stating that the bids had been received.</p> <p>As at RFP dated October 2006, the facilities are to include 275 acute care beds and 113 mental health beds.</p>

Facility	Status	Scope of Privatization	Comments
Quinte Health Care	<p>March 21 - RFQ issued</p> <p>May 29 - RFP issued</p> <p>Extension on RFP was given until September 20/06. The deadline was again extended until October 4/06.</p> <p>Winning bidder and construction scheduled for early 2007.</p> <p>Financial close was reached March 2/07.</p>	<p>The project is defined as a build-finance proposal and does not include land &amp; service privatization. Further, the construction company or its lender will be paid out upon substantial completion of the project so the duration of the financing agreement is only the length of the construction period.</p>	<p>The total cost of the hospital contract is now \$72 million.</p>
St. Joseph's Health Care London	<p>March 21 - RFQ issued</p> <p>August 2 - RFP issued</p> <p>November - bids received</p> <p>March 2007 - winner to be announced.</p>	<p>Same as Quinte.</p>	
Sudbury Hospital	<p>March 21 - RFQ issued</p> <p>June 21 - RFP issued</p> <p>November 22 - RFP closed</p> <p>February 28/07 - announcement made that negotiations nearing completion.</p>	<p>Same as Quinte.</p>	

Facility	Status	Scope of Privatization	Comments
Sunnybrook Health Sciences	November 2006 - tender for subcontractors issued.	It is not clear how this is an “alternative financing” project at all. The hospital alone issued the RFQ and RFP which are not on the Infrastructure Ontario website. It appears that the redevelopment is financed by the hospital but this information needs to be confirmed. This is a renovation project and is definitely not a design-build-finance-operate/maintain P3. It appears to be a fairly straight-forward construction contract.	
Trillium Health Centre	March 21 - RFQ issued June 16 - RFP issued November 22 - RFP closed.	Same as Quinte.	
Bluewater Health	March 21 - RFQ issued October 20 - RFP issued Extension to RFP deadline announced. New deadline set for March 7/07 according to the press release. However, according to an addendum to the RFP on the Infrastructure Ontario website, the RFP closing date is set for March 29/07.	Same as Quinte.	

Facility	Status	Scope of Privatization	Comments
Sault Area Hospitals	<p>April 24 - RFQ issued</p> <p>November 9 - RFP issued</p> <p>RFP states that bidding closes March 29, 2007</p>	<p>Same shortlisted bidders as North Bay. The scope of services to be privatized appears to be more extensive than the listing in the North Bay RFP and includes facility management at the core and ancillary sites, maintenance, parking, dispatch, security, management of housekeeping and waste. There are provisions for the for-profit companies to engage in commercial development of the lands. The for-profit consortia can make "innovation" proposals for other privatizations. There are provisions for the transition of existing contracts to the new consortium in August 2008 and for the transfer of employees to the for-profit consortium.</p>	
Hamilton Health Sciences (3 projects)	<p>November 3/06 - RFQ issued.</p> <p>February 21/07 - Short listed bidders announced.</p> <p>March /07 - expected that RFP will be issued.</p>	<p>Cannot find RFQ on MERX. In the press release for the RFQ the project is described as a Build-Finance model (ie. no long term financing, no land and service privatization).</p>	
London Health Sciences	<p>November 3 - announcement that RFQ issued.</p> <p>Scheduled release of RFP is July 2007.</p>	<p>Cannot find RFQ on MERX. In the press release for the RFQ the project is described as a Build-Finance model (ie. no long term financing, no land and service privatization).</p>	

Facility	Status	Scope of Privatization	Comments
London - St. Joseph's	<p>March 21/06 - RFQ issued.</p> <p>August 1/06 - RFP issued.</p> <p>November 15/06 - RFP closed.</p> <p>No finalist bidder named yet.</p>	<p>RFP is for a Design-Build contract as per Quinte. No lands or service privatization. Short term financing during construction phase only.</p>	
Niagara Health System	<p>November 13 -RFQ issued.</p> <p>February 20/07 - Short listed bidders named.</p>	<p>In MERX and press releases define this as a Design-Build-Finance-Maintain project (ie. will include long-term private financing, privatization of services and/or lands etc.)</p>	
Ottawa Hospital Regional Cancer Centre	<p>November 3 - announcement that RFQ issued.</p> <p>February 15/07 - short listed bidders named.</p>	<p>Cannot find RFQ on MERX. The press release states that this is a Build-Finance model project (ie. no long-term financing, no land and service privatization).</p>	
Rouge Valley Health System Ajax Pickering Hospital	<p>November 3/06 - RFQ issued</p> <p>February 8/07 - RFP issued.</p>	<p>Build-Finance project as per Quinte and others. Short-term financing during construction phase, no privatization of lands and services.</p>	
Runnymede Healthcare Centre	<p>November 3 - announcement that RFQ issued.</p>	<p>Cannot find RFQ on MERX. The press release describes this as a Build-Finance model project (ie. no long-term financing, no land and service privatization).</p>	
Bridgepoint Health Centre (Toronto)	<p>Website states that RFQ to be issued autumn 2007 and RFP to be issued spring 2008.</p>	<p>There are no documents available on this hospital development but in conversation Infrastructure Ontario confirmed that this will be a Design-Build-Finance-Operate(Maintain) model (ie. long-term private financing, privatization of some services, lands etc.)</p>	

Facility	Status	Scope of Privatization	Comments
Credit Valley Hospital	Announced only - no details		
Halton Healthcare Services	Announced only - no details		
Humber River Regional	Announced only - no details		
Kingston Cancer Centre	Announced only - no details		
Kingston General Hospital	Announced only - no details		
Lakeridge Health	Announced only - no details		
Markham Stouffville/Salvation Army Grace	Announced only - no details		
Ottawa Hospital	Announced only - no details		
Royal Victoria Hospital (Barrie)	Announced only - no details		
St. Joseph's Health Care - Hamilton	Announced only - no details		
St. Joseph's Health Care - Parkwood Hospital	Announced only - no details		
Toronto Rehabilitation Institute	Announced only - no details		

Facility	Status	Scope of Privatization	Comments
West Lincoln Memorial Hospital	Announced only - no details		
Windsor Regional Hospital	Announced only - no details		
Women's College Hospital	Announced only - no details		
Woodstock General Hospital	Announced only - no details		