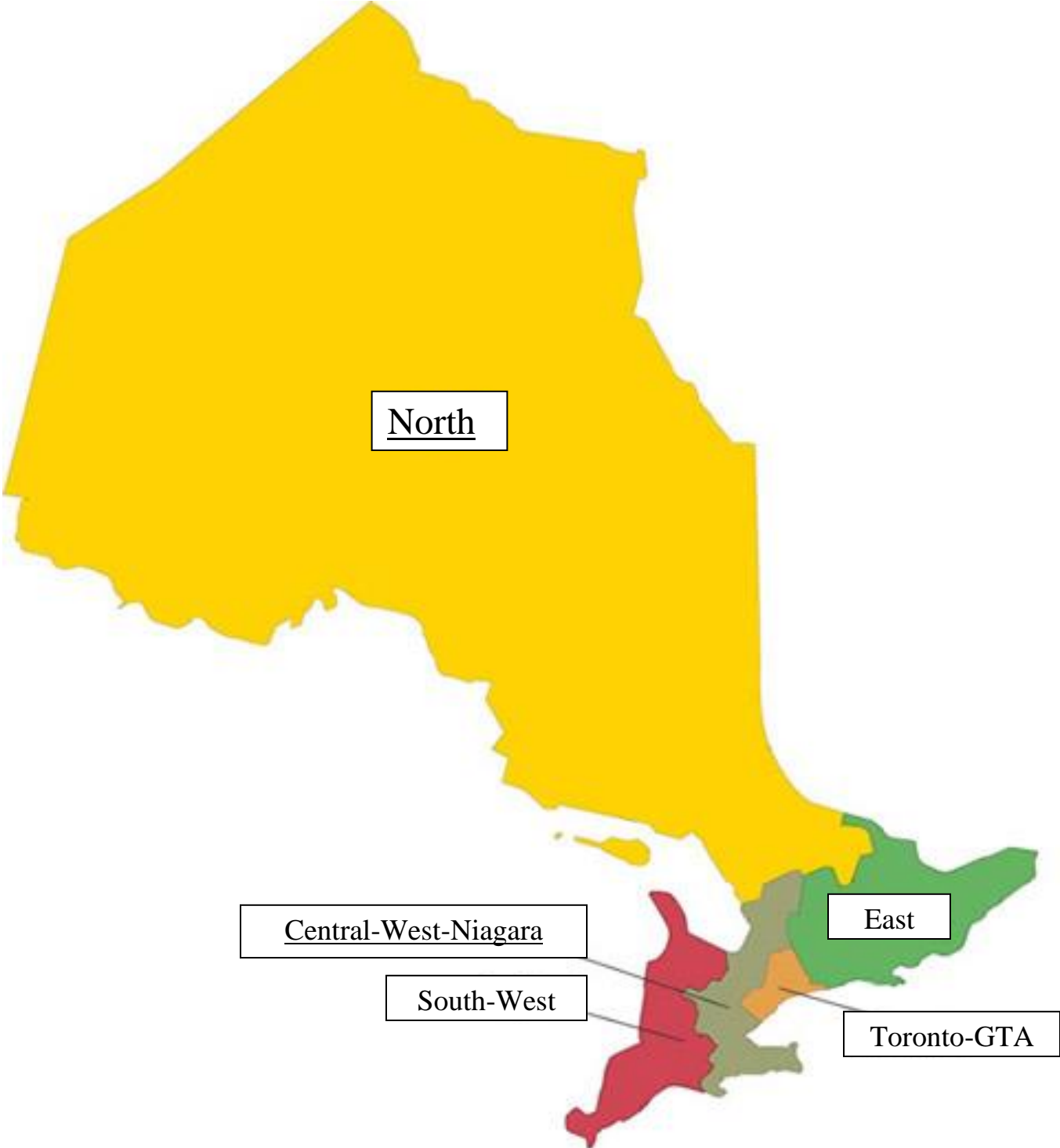
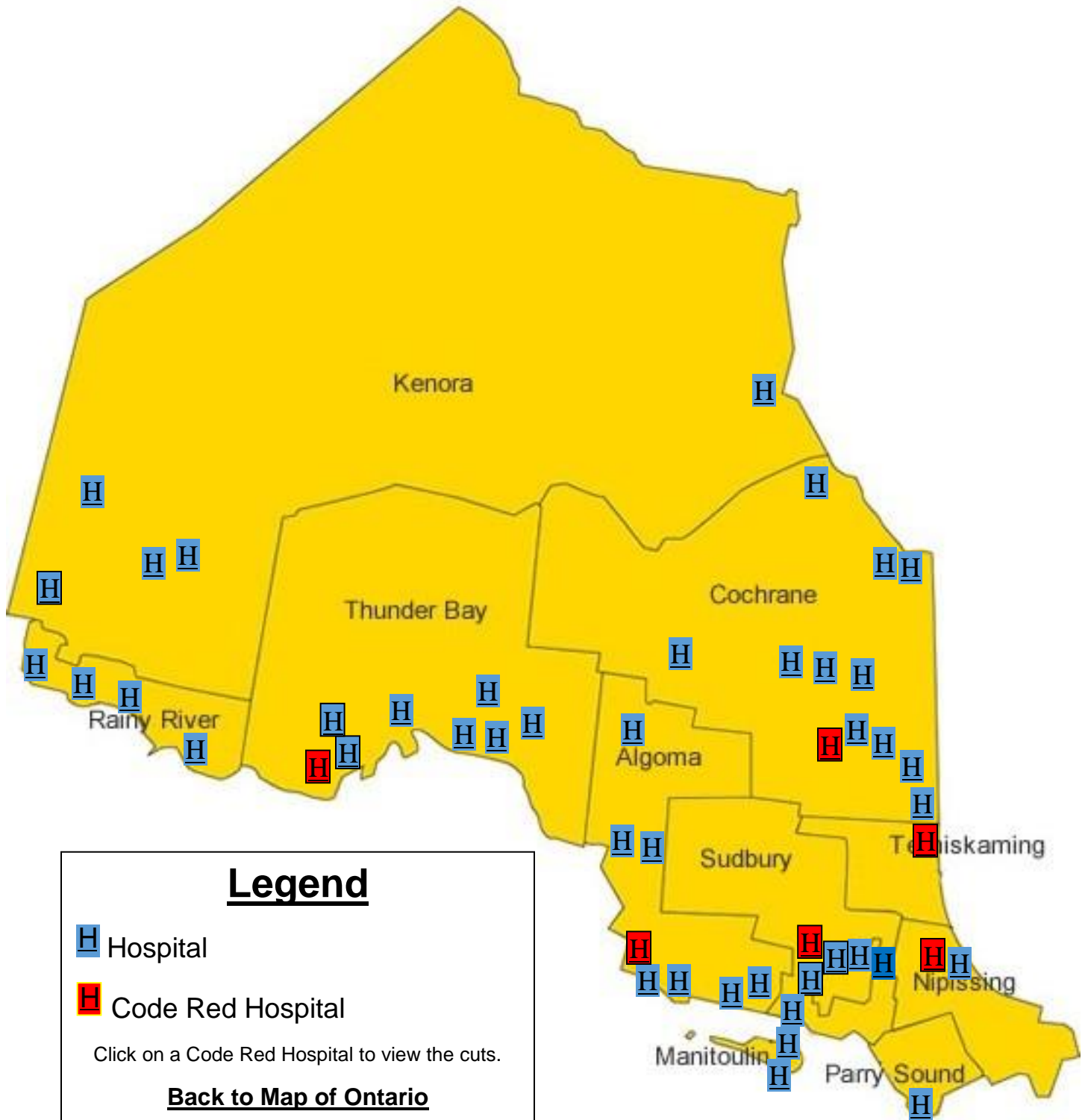


Map of Ontario




# North



## Legend

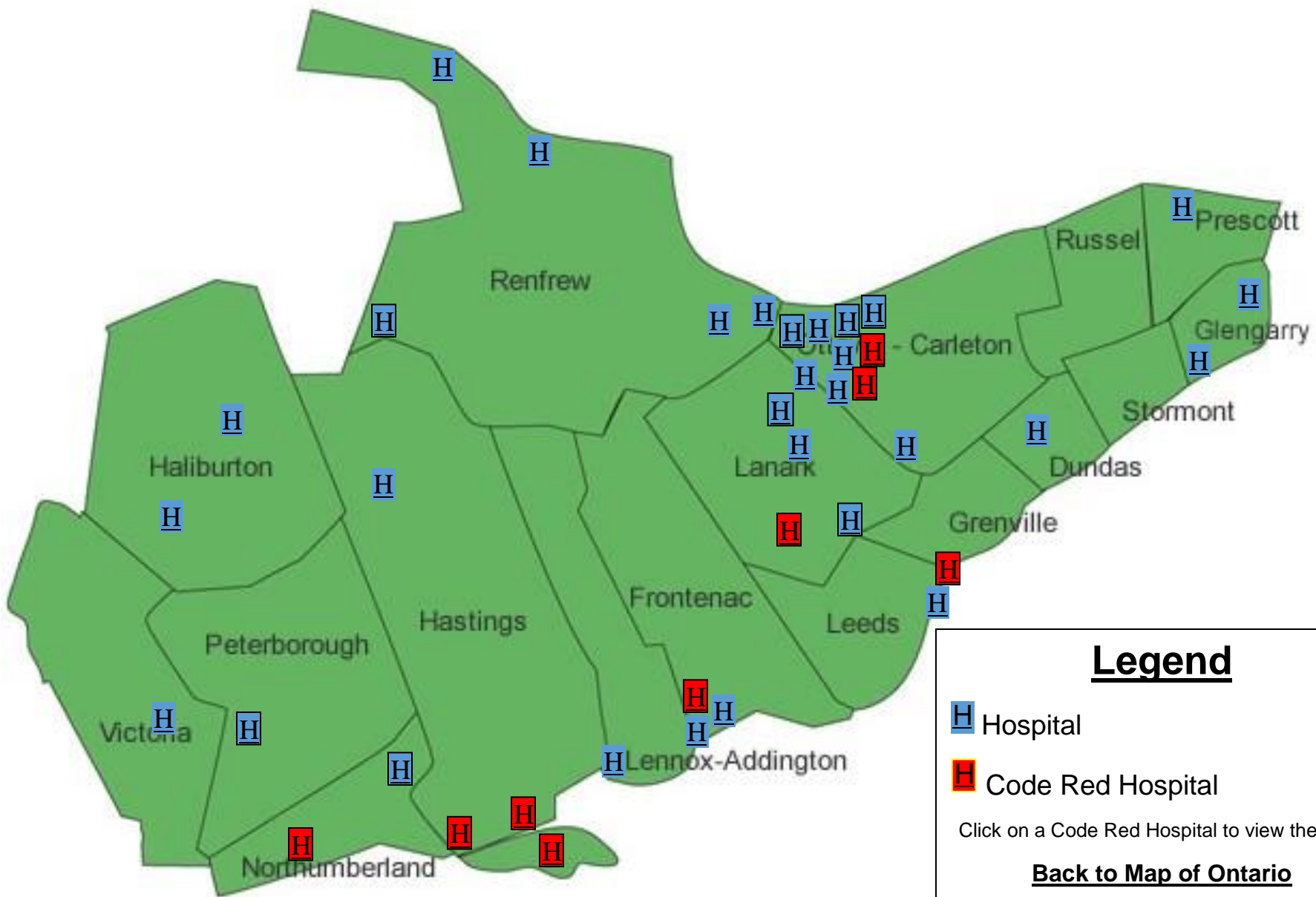
 Hospital

 Code Red Hospital


Click on a Code Red Hospital to view the cuts.


[Back to Map of Ontario](#)

# East



**Legend**

 Hospital

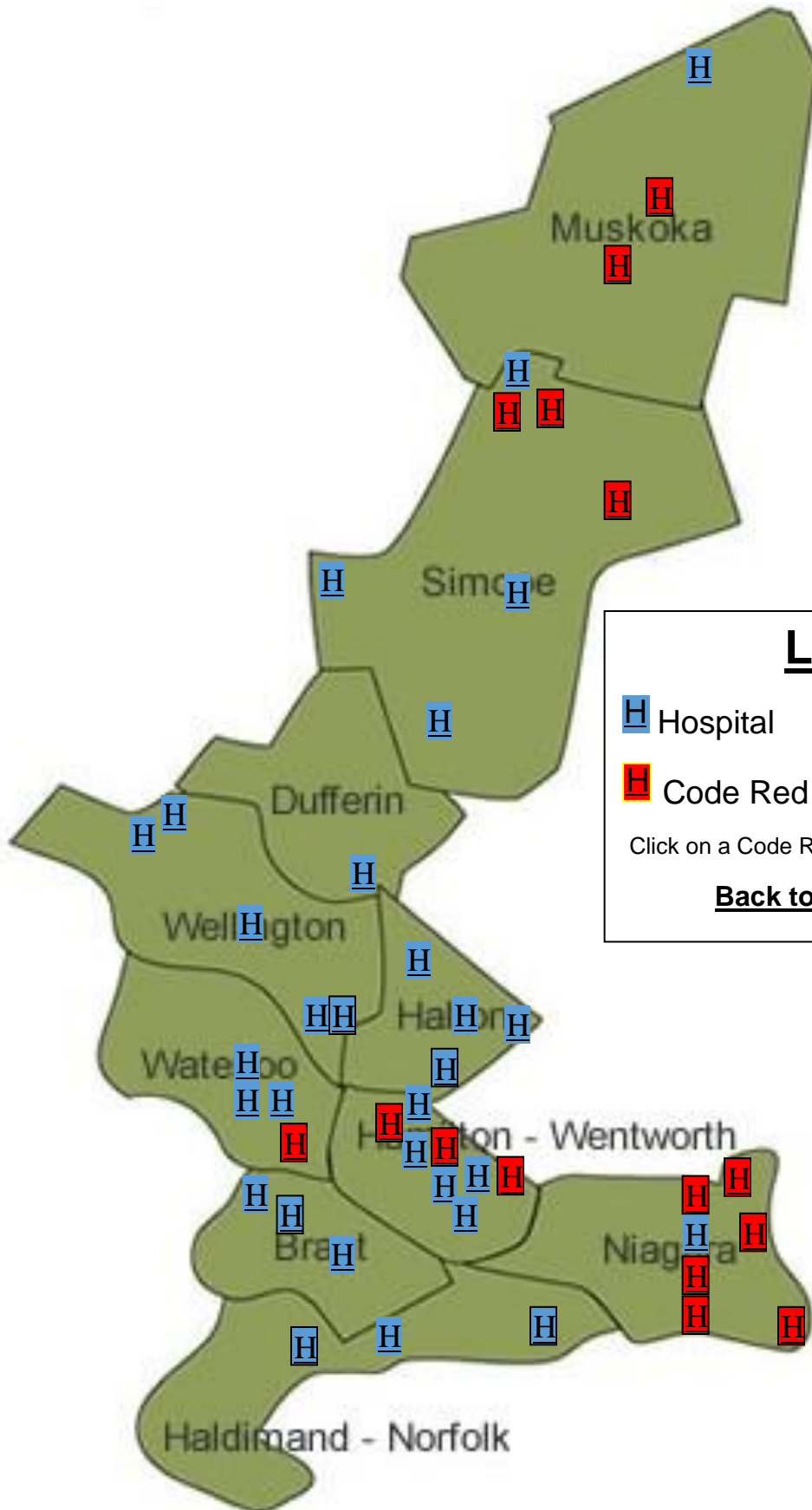
 Code Red Hospital

Click on a Code Red Hospital to view the cuts.


**[Back to Map of Ontario](#)**



# Central-West-Niagara



## Legend

 Hospital


 Code Red Hospital

Click on a Code Red Hospital to view the cuts.

[Back to Map of Ontario](#)

# South-West

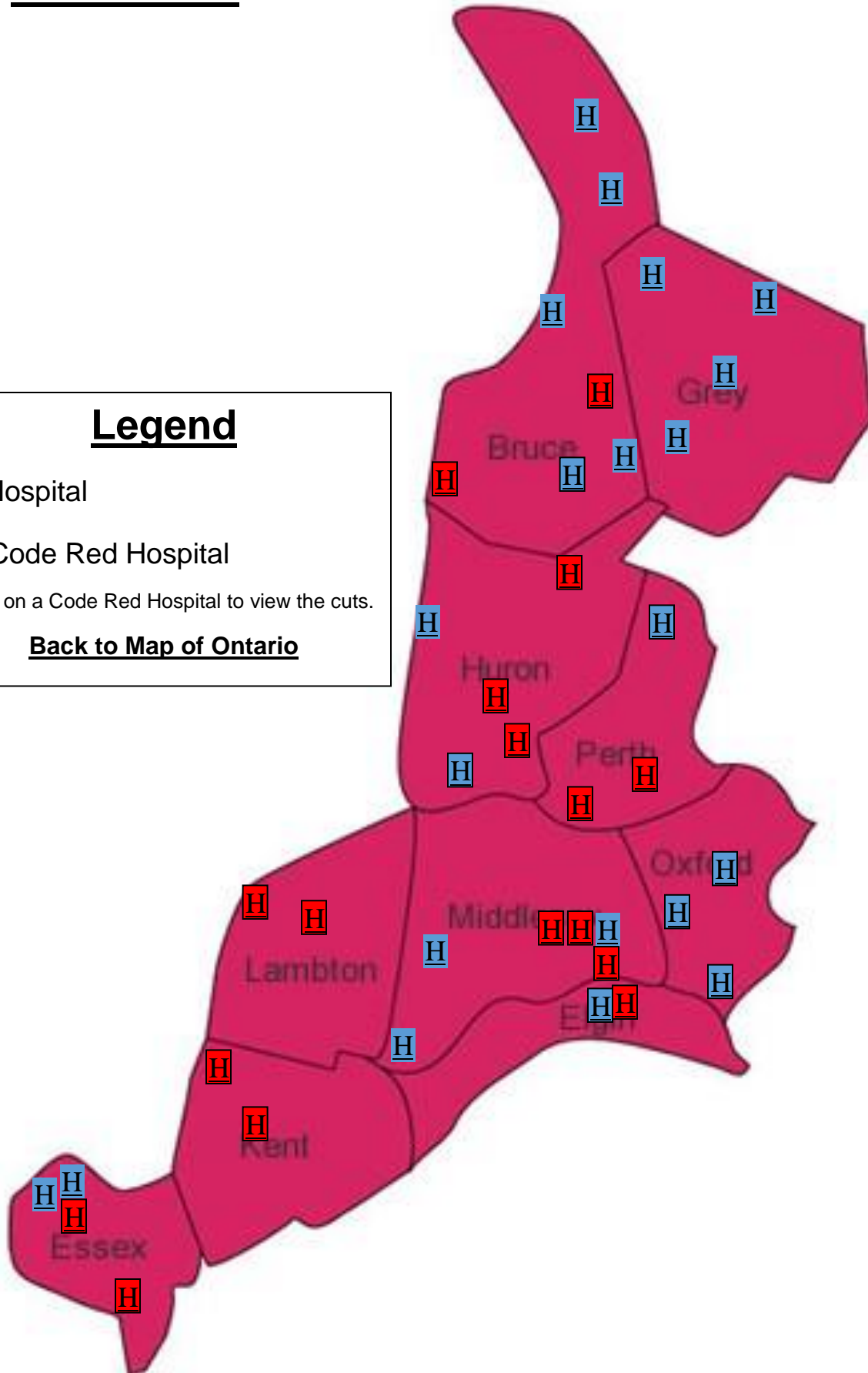
## Legend

 Hospital

 Code Red Hospital

Click on a Code Red Hospital to view the cuts.

[Back to Map of Ontario](#)



### Health Sciences North

### Sudbury

#### Cuts in 2015

- 4 surgical beds slated for closure.<sup>1</sup> These cuts are on top of years of bed cuts that have increased hospital overcrowding to dangerous levels. Hospital staff report the hospital is running at above full capacity with patients on stretchers in hallways waiting for beds frequently.
- \$5.1 million in cuts will include:
  - 25.7 full-time equivalent nursing positions (54,100 hours of patient care per year.
  - 2.35 full-time equivalent hospital support and clerical positions.
  - 4.5 full-time equivalent health professionals' positions.
  - 6.4 full-time equivalent management positions.<sup>2</sup>
- The Ontario Nurses Association reports as many as 42 nursing positions are to be cut.<sup>3</sup>
- The staffing cuts announced to date amount to 87,000 hours of nursing and direct patient care per year. We expect to hear more of the cuts to health professionals' services soon.
- Departments across the hospital slated for cuts so far include: in-patient psychiatry; day surgery; surgery; obstetrics; mental health services; oncology; critical care and the emergency department.

#### Cuts in 2012

- \$3.5 million deficit.<sup>4</sup>
- 60 beds closed. These were the last beds remaining in the Memorial site. After the bed closures the Memorial site was entirely closed down.
  - 30 beds closed in the Functional Assessment and Outcome Unit at the Sudbury Outpatient Centre (formerly the Memorial site).<sup>5</sup>
  - The remaining 30 beds were slated for closure on January 27, 2013.<sup>6</sup>

### Lake-Of-The-Woods District Hospital

### Kenora

#### Cuts in 2015

- Running a deficit of more than \$1.1 million, cuts are looming but they have not been revealed publicly to date.<sup>7</sup>

### North Bay Regional Health Centre

North Bay

#### Cuts in 2015

- \$7 million in cuts slated for this year.<sup>8</sup>
- The Mental Health Rehabilitation Unit is slated for closure.<sup>9</sup>
- Inpatient medical unit planned cuts include 8 beds in surgery and 8 beds in medicine.
- Cuts to departments across the hospital including cleaning, portering, emergency, clinical support, laboratory and pharmacy.
- The hospital is cutting 55-full-time and 20-part-time positions, in addition to 25 non-union jobs already cut.<sup>10</sup>
- Since 2011 the hospital has cut 50 – 60 full-time RNs and 94 full-time and 34 part-time hospital support and service workers from departments all across the hospital.
- The current planned staffing cuts to the nursing team mean a loss of 80,000 direct patient care hours per year.

#### Cuts in 2014

- Hospital cut up to 60 beds to trim \$18 million deficit<sup>11</sup> including up to 22 acute care beds and 37 complex continuing care/specialized mental health beds.<sup>12</sup>
- The hospital cut 34 positions.<sup>13</sup>
- The hospital downsized its fleet of vehicles and telecommunications by 50%.<sup>14</sup>

#### Cuts in 2013

- 40 nursing positions were eliminated to counter a \$14 million deficit (equivalent to 80,000 hours of patient care per year).<sup>15</sup>
- Cuts affected assessment and rehab units as well as concurrent disorders and forensic units.<sup>16</sup>
- Cataract surgeries cancelled for three months.<sup>17</sup>

### Sault Area Hospital

Sault Ste. Marie

#### Cuts in 2015

- 56 beds are slated for closure, including 20 in acute care, as well as more than 59,000 nursing and direct patient care hours per year<sup>18</sup> from departments across the hospital including operating rooms, intensive care unit, oncology, surgery, hemodialysis, infection control, patient care coordination, nursing and personal support, and others.
- Cutting 35 full-time and 7 part-time positions in light of a \$10 million shortfall.<sup>19</sup>



### Cuts in 2012

- Laboratory closed at Matthews Memorial Hospital (St. Joseph's Island), ultimately the lab was privatized.
- De-amalgamated from Sault Ste. Marie and joined Blind River District Health Centre in 2013.

## St. Joseph's Care Group

Lakehead Psychiatric Hospital

Thunder Bay

### Cuts in 2014

- 28 beds closed in the geriatric unit.<sup>20</sup>

St. Joseph's Hospital

Thunder Bay

### Cuts in 2014

- 11 RPN positions cut.<sup>21</sup>

## St. Joseph's Continuing Care Centre of Sudbury

Sudbury

### Cuts in 2014

- Cut 2.8 full-time equivalent RPN positions, or 5,600 hours of patient care per year.<sup>22</sup>

## Temiskaming Hospital

New Liskeard

### Cuts in 2015

- 50% of operating room time is being closed.<sup>23</sup>
- 10% of the hospital workforce is slated to be cut, of which, 9 were nursing positions (equivalent to 18,000 hours of direct patient care per year).<sup>24</sup>

## Thunder Bay Regional Health Sciences Centre

Thunder Bay

### Cuts in 2015

- Facing a deficit of \$6 million.<sup>25</sup>

## Cuts in 2014

- Hospital cut 5.5 full-time nursing positions from the ER Department (or 11,000 hours of patient care per year).<sup>26</sup>

## **Timmins and District General Hospital**

Timmins

## Cuts in 2014

- The hospital is cutting 26 beds and 40 jobs as a result of a \$4.5 million deficit.<sup>27</sup>

## **Almonte General Hospital**

Almonte

### Cuts in 2015

- 5 full-time and 3 part-time nursing positions are being eliminated (equivalent to more than 10,000 hours of patient care per year).<sup>28</sup>

## **Brockville General Hospital**

Brockville

### Cuts in 2015

- Hospital has a \$1.8 million deficit.<sup>29</sup>
- Maternity unit (birthing) is at risk of closure unless costs are cut.<sup>30</sup>

### Cuts in 2012

- Ran a deficit of \$1.6 million, and projecting a shortfall of \$2.2 million.<sup>31</sup>

## **Bruyere Continuing Care Inc.**

Élisabeth Bruyère Hospital

Ottawa

### Cuts in 2012

- Cuts to departments all across the hospital including: palliative care; rehabilitation; cafeteria; laundry.
- The hospital cut 28 jobs to eliminate a \$3.1 million deficit.<sup>32</sup>

## **Campbellford Memorial Hospital**

Campbellford

### Cuts in 2013

- Projected a deficit of between \$360,000 and \$492,000 and planned staff cuts.<sup>33</sup>

## **Children's Hospital of Eastern Ontario**

Ottawa

### Cuts in 2015

- The Ontario Nurses' Association reports that departments across the hospital are being cut including: neonatal intensive care unit, pediatric intensive care unit, ambulatory care, in-patient surgical and medical units.

- The hospital announced it will be cutting as many as 50 nursing positions due to a \$6.7 million budget shortfall for 2015-16.<sup>34</sup> This is equivalent to 3% of the hospital's workforce and 90,000 hours per year of direct patient care.

### Hôpital Montfort

Ottawa

#### Cuts in 2012

- Reported a 1.2 million shortfall.<sup>35</sup>

### Northumberland Hills Hospital

Cobourg

#### Cuts in 2014

- The hospital has reduced the ambulatory clinic and operating room hours.<sup>36</sup>
- Announced the closure of the public cafeteria on weekends.<sup>37</sup>
- In 2011, the hospital cut up to 26 beds, closed its diabetes education centre and outpatient physiotherapy and occupational therapy, forcing thousands of patients to drive to Peterborough or Ottawa for physiotherapy or find a private clinic in Oshawa, or go without.

### The Ottawa Hospital

Ottawa Hospital General Campus

Ottawa

#### Cuts in 2015

- Hospital announced it was cutting \$26 million, with 35 full-time positions being eliminated in first round of cuts.<sup>38</sup>
  - 13 full-time vacant positions eliminated.
  - 5.2 full-time equivalents in nursing (or 10,400 hours of patient care per year).
  - 9.1 full-time equivalents in unionized admin/support.
  - 4.2 full-time equivalents in other health professionals.
  - 3.2 full-time equivalents in non-unionized admin.<sup>39</sup>

#### Cuts in 2013

- Hospital was facing a shortfall of \$31 million.<sup>40</sup>
- Closed the endoscopy clinic<sup>41</sup> at the Riverside site. Some of these services were privatized to for-profit clinics.
- Almost 4,000 cataract surgeries per year cut from the Riverside & General sites.
- Cafeteria services cut.

- The hospital cut 290 full-time nurses, health professionals and support staff. This equals a cut of more than 500,000 hours of patient care, therapy and hospital support.
- Staff cuts include 90 nursing positions, 100 in administration, and another 100 include physiotherapists, psychologists and social workers.<sup>42</sup>
- The Ottawa Hospital is regularly over 100% capacity (all beds full). In February 2013, just prior to the cuts, the hospital was dangerously overcrowded, running at 120% capacity.

### Cuts in 2012

- 16 beds were closed as the hospital looked to save \$23 million.<sup>43</sup>
- 1,600 cataract surgeries per year cut from both sites.<sup>44</sup>
- Cut 96 jobs, including 66 support staff, 4 nursing jobs and 24 therapist/technologist positions.<sup>45</sup>

## Perth and Smiths Falls District Hospital

Perth & Smiths Falls

### Cuts in 2013

- The hospital cut 6 beds (equivalent to 12 percent of the hospital's beds) to address a \$4 million deficit.<sup>46</sup>
- Departments all across the hospital faced cuts; including diagnostic imaging, emergency department, dietary, medical/surgical, health records, rehabilitation, cleaning, pharmacy, other hospital support.
- Day hospital cut from 5 to 3 days per week.
- Pulmonary rehabilitation program eliminated.
- Cataract, hip & knee surgeries reduced.
- Sexual assault & domestic violence program also faced cuts.

## Peterborough Regional Health Centre

Peterborough

### Cuts in 2012

- Hospital announced it had accumulated \$90 million in capital debt.<sup>47</sup>

## Providence Healthcare

Kingston

### Cuts in 2014

- Cuts across hospital departments including nursing, house-keeping & food service departments.
- Planned cuts included: 80-90 F/T & P/T jobs in spring.<sup>48</sup>

### Cuts in 2013

- Cut 60 F/T jobs in Clinical and Support Service areas.<sup>49</sup>
- Cut inpatient wards to 120 beds<sup>50</sup> with further cuts coming; target was 104 beds by spring 2014.

## Queensway-Carleton Hospital

Queensway-Carleton Hospital

Ottawa

### Cuts in 2012

- Faced a budget shortfall of over \$2 million.<sup>51</sup>

## Quinte Healthcare Corporation

### Cuts in 2015

- Across all sites, plans are underway to cut 86 staff positions – mainly registered nurses.<sup>52</sup>
- 88,000 hours per year of nursing care will be lost.

### Cuts in 2013

- Quinte faced a \$15 million shortfall.<sup>53</sup>
- Cut 11 inpatient beds and closed outpatient services, including physiotherapy.<sup>54</sup>

Prince Edward County Memorial Hospital (site)

Picton

### Cuts in 2013

- Cut 9 beds, and closed remaining obstetrics and endoscopy programs.<sup>55</sup>

Trenton Memorial Hospital

Trenton

### Cuts in 2013

- Cut five inpatient beds, and eliminated the laboratory and outpatient physiotherapy.<sup>56</sup>

## St. Francis Memorial Hospital

Barry's Bay

### Cuts in 2015

- ONA reports that St. Francis Memorial has been plagued with cuts, and that any more cuts would be absolutely devastating.<sup>57</sup>

## Centre For Addiction And Mental Health – CAMH

Toronto

### Cuts in 2012

- CAMH to eliminate physiotherapy services.<sup>58</sup>

## Holland Bloorview Kids Rehabilitation Hospital

Toronto

### Cuts in 2010

- The hospital posted a \$1.1 million deficit in spring.<sup>59</sup>

## Humber River Regional Hospital

Humber River Regional Hospital – Church St. site

Toronto

### Cuts in 2015

- Hospital scheduled to close upon the opening of the new Humber River Regional Hospital site.<sup>60</sup> Services to be closed at this site include emergency, geriatric and mental health services.<sup>61</sup> As Humber Memorial Hospital (prior to amalgamation with Humber River) the capacity was reported at 270 beds.<sup>62</sup>

Humber River Regional Hospital – Keele St. site

Toronto

### Cuts in 2015

- Hospital scheduled to close upon the opening of the new Humber River Regional Hospital site.<sup>63</sup> This closure includes 50 beds offering psychiatric and acute mental health services.<sup>64</sup>

•

Humber River Regional Hospital – Jane & Finch site

Toronto

### Cuts in 2015

- All remaining inpatient services to be closed. This site is supposed to be converted to an ambulatory care centre (outpatient services only) when the new hospital opens. However, plans have not been completed, even though we are 200 days away from the new hospitals' opening. Community members are concerned that this site will also be closed.

## **MacKenzie Richmond Hill Hospital**

Richmond Hill

### Cuts in 2012

- Reduced services in outpatient mental health program.<sup>65</sup>

## **Ontario Shores Centre for Mental Health Sciences**

Whitby

### Cuts in 2015

- Planned another 12 bed cuts in Psychiatric Rehab B inpatient unit.<sup>66</sup>

### Cuts in 2014

- 13 beds cut in Psychiatric Rehab B inpatient unit.<sup>67</sup>

### Cuts in 2013

- 47 positions cut.<sup>68</sup>
  - 31 Full time.
  - 16 Part time.
- Decreased hours at dental clinic (from 4 days/week to 2 days/week).

### Cuts in 2010

- 52 positions cut.<sup>69</sup>
  - Replaced 14 personal care aides on forensic unit with less registered staff.<sup>70</sup>

## **Rouge Valley Health System**

Rouge Valley Centenary Hospital

Toronto

### Cuts in 2013

- Cut all cataract surgery services.
  - Patients now must travel to private clinics, The Scarborough Hospital or Lakeridge Health Bowmanville.<sup>71</sup>

## **St. Joseph's Health Centre**

Toronto

### Cuts in 2012

- Closed the after-hours, pain, cardiac rehabilitation and audiology clinics.<sup>72</sup>



## The Scarborough Hospital

The Scarborough General Hospital  
Including Birchmount Campus

Toronto

### Cuts in 2013

- Closed 2 operating rooms and 20 surgical beds.<sup>73</sup>
- The arthritis clinic was closed in June, forcing thousands of patients searching for care.
- Departments all across the hospital were cut, from maternity to geriatrics, labs, surgery, medicine, physiotherapy, cardiology and more.
- Cut all overnight surgeries at the Birchmount Campus.<sup>74</sup>
- Approx. 200 staff positions cut, including nurses, health professionals and support staff.<sup>75</sup> This is equivalent to 345,000 hours of nursing, therapies and support services.
- The hospital attempted to close birthing, maternal and child care, and pediatrics at one campus<sup>76</sup> but was stopped by community protest.
- Proposed centralization of chronic kidney disease and dialysis clinics to the Scarborough General site.<sup>77</sup>
- Hospital had \$17 million budget shortfall.<sup>78 79</sup>

### Cuts in 2012

- Cut 85 unionized staff positions, including 60 nurses in February.<sup>80</sup>

## Toronto East General Hospital

Toronto

### Cuts in 2012

- Toronto East General closed its physiotherapy clinics.<sup>81</sup>

## Trillium Health Partners

Mississauga Hospital

Mississauga

### Cuts in 2013

- Trillium Health Partners closed 30 beds and laid off 100 employees.<sup>82</sup>

## University Health Network

Toronto Rehabilitation Institute

Toronto

### Cuts in 2012

- Hospital posted a deficit of just under \$1 million.<sup>83</sup>

## William Osler Health System

Etobicoke General Hospital

Toronto

### Cuts in 2013

- Hospital cut 20 positions.<sup>84</sup>

## Brant Community Healthcare

Brantford General Hospital

Brantford

### Cuts in 2012

- Hospital cut 18 full-time RNs.<sup>85</sup>
- The Complex Care Integrated Program reduced RN hours by 75%.<sup>86</sup>

## Cambridge Memorial Hospital

Cambridge

### Cuts in 2015

- Cuts are planned to medical, surgical and rehabilitation departments.
- Cuts include 19 RNs and 14 RPNs.<sup>87</sup> This is equivalent to 66,000 direct patient care hours per year.

## Georgian Bay General Hospital

Georgian Bay General Hospital - Midland

Midland

### Cuts in 2015

- Hospital reported they are \$12 million in debt, and running a \$1.3 million deficit.<sup>88</sup>

GBGH - Penetanguishene

Penetanguishene

### Cuts in 2015

- The hospital was closed on December 1, 2015. This is one of the oldest communities in Ontario and has had a hospital for hundreds of years, until all in-patient services were closed in December.
- With the closure, the hospital cut 36 complex continuing care, rehab and palliative care beds.

## Guelph General Hospital

Guelph

### Cuts in 2015

- Plan to cut 15 PSW positions.<sup>89</sup>

## Haldimand War Memorial Hospital

Dunnville

### Cuts in 2014

- The hospital cut outpatient physiotherapy and privatized the cafeteria.

## Hamilton Health Sciences

### Hamilton General Hospital

Hamilton

### Cuts in 2013

- All hospital departments were cut by 2 per cent. The \$25 million cut impacted 140 jobs.
  - \$1 million in service cuts to operating rooms, the West-End Urgent Care Center and musculoskeletal outpatient physiotherapy.
  - \$2.9 million shaved from administration and support.
  - \$0.8 million from pharmacy, lab and allied health, including reducing social work hours.
  - \$0.1 million in amalgamating services such as the library.
  - \$1.8 million in finding ways to generate more revenue in services such as retail pharmacy.<sup>90</sup>

### Cuts in 2012

- Cut \$15 million, amounting to a total of \$104 million in cuts since 2007.<sup>91</sup>

## West Lincoln Memorial Hospital

Grimsby

### Cuts in 2012

- Cancelled a \$136 million redevelopment project.<sup>92</sup> This put the future of the hospital in doubt as the hospital was mainly built in the 1940s. It has since amalgamated with the Hamilton Hospitals and plans are underway to convert this hospital to a site that has many fewer services and is no longer a community hospital. Specific plans have not been released, though a consultation document in 2013 raised deep concerns about the planned cuts.

## Joseph Brant Hospital

Burlington

### Cuts in 2012

- Cut budget by \$2.2 million.<sup>93</sup>

## Muskoka Algonquin Healthcare

The hospital is considering planning options which include entire closure or conversion to ambulatory care only (outpatient services only) for one of the two remaining sites. The hospital already closed the Burk's Falls site in 2009. There are no hospitals between Huntsville and North Bay anymore.

## Huntsville District Memorial Hospital

Huntsville

### Cuts in 2015

Hospital considering the removal of some acute care services.<sup>94</sup>

## South Muskoka Memorial Hospital

Bracebridge

### Cuts in 2015

Hospital considering the removal of some acute care services.<sup>95</sup>

### Cuts in 2012

- Hospital facing a \$4.1 million deficit<sup>96</sup>
- Cutting \$803,000 due to a provincial funding cut of \$423,000.<sup>97</sup>
- Running a capital deficit of \$10 million.<sup>98</sup>

## Niagara Health System

## Douglas Memorial Hospital

Fort Erie

### Cuts in 2014

- The Minister of Health approved a plan to close this hospital entirely. This despite the fact that current occupancy levels for complex continuing care beds across the Niagara Health System are over 93% (overcrowding levels that are unsafe). The date for the closure is not set.

### Cuts in 2013

- Emergency departments and operating rooms closed.<sup>99</sup> This, after years of devastating cuts.

### Greater Niagara General Hospital

### Niagara Falls

#### Cuts in 2014

- The Minister of Health approved a plan to close this hospital entirely. This despite the fact that current occupancy levels for acute care beds across the Niagara Health System are over 102% (overcrowding levels that are unsafe). The date for the closure is not set.

#### Cuts in 2013

- Operating rooms in Niagara Falls shut down for six weeks to cut budget deficit.<sup>100</sup>
- Maternity and child-inpatient care wards closed in spring.<sup>101</sup>
- NHS reporting a \$13 million deficit.
- Parking fees at all NHS sites have increased.<sup>102</sup>
- Nurse and staffing positions eliminated despite shortages across the NHS.<sup>103</sup>
- Niagara Falls site recommended for closure to consolidate in St. Catharines.<sup>104</sup>

### Niagara-On-The-Lake Hospital

### Niagara-On-The-Lake

#### Cuts in 2015

- The NHS has announced that they will be closing all 22 hospital beds<sup>105</sup> and all inpatient services slated to be closed down by April 1.

#### Cuts in 2014

- The Minister of Health approved a plan to close this hospital entirely. See notes on unsafe levels of hospital overcrowding above.

### Port Colborne General Hospital

### Port Colborne

#### Cuts in 2014

- The Minister of Health approved a plan to close this hospital entirely. This despite the fact that current occupancy levels for complex continuing care beds across the Niagara Health System are over 93% (overcrowding levels that are unsafe). The date for the closure is not set.

#### Cuts in 2013

- Emergency departments and operating rooms closed.<sup>106</sup> This, after years of devastating cuts.

## St. Catharines Hospital

St. Catharines

### Cuts in 2013

- Operating rooms shut down for six weeks<sup>107</sup>.

## Welland County General Hospital

Welland

### Cuts in 2013

- Maternity and child-inpatient care wards closed in spring<sup>108</sup>

### Cuts in 2012

- Welland site recommended for closure to consolidate in St. Catherine's.<sup>109</sup>
- Operating rooms shut down for six weeks.<sup>110</sup>
- Slated to lose in-patient mental health services, children's health, maternity services and in-patient women's health services.<sup>111</sup>

## Norfolk General Hospital

Simcoe

### Cuts in 2013

- The hospital projected a \$1.3 million shortfall, and the CEO reports there are few options available for cuts.<sup>112</sup>

## Orillia Soldiers' Memorial Hospital

Orillia

### Cuts in 2012

- 5 surgical beds & 2 pediatric beds closed.<sup>113</sup>
- The hospital projected a deficit of \$1.3 million.<sup>114</sup>

## St. Joseph's Health System

Hamilton

### Cuts in 2015

- The hospital is looking to cut approx. \$10 million by March 31, 2015.

### Cuts in 2014

- 58 RN positions cut (52 full-time equivalents). This means 104,000 hours of RN care cut.

### Cuts in 2012

- St. Joseph's Hamilton was looking to cut \$7.5 million.<sup>115</sup>

### Alexandra Hospital

Ingersoll

#### Cuts in 2014

- Hospital closed outpatient lab.<sup>116</sup>
- Hospital cut 9 CCC beds.<sup>117</sup>
- LHIN recommended relocating 13 CCC beds to London.<sup>118</sup>

### Bluewater Health

Charlotte Eleanor Englehart Hospital

Petrolia

#### Cuts in 2014

- Endoscopy Unit closed.

Sarnia General Hospital

Sarnia

#### Cuts in 2015

- Cut 33 nursing positions in efforts to resolve a \$6 million shortfall.
- ONA reported that they were told the number of cuts is actually 39 positions.<sup>119</sup>

#### Cuts in 2013

- Bluewater announced cuts of \$5 million<sup>120</sup> mainly to intensive care and cardiac care.
- Proposed staff cuts and a merger of their 16-bed intensive care unit and 8 eight bed cardiac care unit, potentially reducing staffing ratios from 1:3 nurses to patients to 1:5 nurses to patients.<sup>121</sup>

#### Cuts in 2012

- Bluewater reported a \$1 million deficit.<sup>122</sup>



## Chatham-Kent Health Alliance

Chatham-Kent Health Alliance

Chatham

### Cuts in 2013

- Hospital reported it will end the fiscal year (2012-13) with a \$1.5 million deficit.<sup>123</sup>

### Cuts in 2012

- Closed 22 beds and cut 23.5 full-time equivalent staff as a result of deficit of \$2.6 million for the 2013-2014 fiscal year. The cuts include 7 medical beds, 2 surgical beds, 3 pediatric beds.<sup>124</sup>
- Cut 2.8 full-time equivalent technicians, and converted to point-of-care devices for the testing lab (cut lab technologists).<sup>125</sup>

Sydenham District Hospital

Wallaceburg

### Cuts in 2012

- The hospital closed the remaining 10 complex continuing care beds and the laboratory. With this, the entire complex continuing care unit was closed. At the time, the hospital promised to offset these cuts by adding beds at the Chatham-Kent site, but this never materialized.
- The hospital has been gutted by cuts over recent years. It is left with 5 beds and an emergency department only.

## Huron Perth Healthcare Alliance

There are serious cuts to beds and care across the HPHA. In 2014, the hospital cut 11 acute care beds and 6 chronic care beds across the alliance. This amounts to a cut of 9% of the remaining hospital beds.

Clinton Public Hospital

Clinton

### Cuts in 2015

- OB services closed. Patients now have to travel to Stratford to access this care.<sup>126</sup>

### Cuts in 2014

- 3 complex continuing care and 2 medical beds cut.

### Seaforth Community Hospital

Seaforth

#### Cuts in 2014

- The HPHA has realigned services to focus this hospital on rehabilitation and has removed most of its other community hospital role. Patients have to travel to Stratford or other towns to access many hospital services.
- The HPHA cut 50% of the remaining medical beds. The hospital only has 4 medical beds left. They also cut approx. 30% of the remaining complex continuing care beds, leaving only 7 left.
- The HPHA opened 9 rehab beds.
- LHIN recommended relocating 5 CCC beds to London.<sup>127</sup>

### St. Marys Memorial Hospital

St. Marys

#### Cuts in 2014

- Cuts to the Emergency Services at St. Marys have been threatened since 2010 when the local community successfully fought off a plan to close the emergency department at night.<sup>128</sup>
- Despite this, the HPHA cut intake staff from the emergency department overnight without notifying the community in late 2014-early 2015. When patients enter the hospital emergency department at night, they have to phone to reach reception at another site.
- One-third of the remaining medical beds were closed.
- Five complex continuing care beds were opened.

### Stratford General Hospital

Stratford

#### Cuts in 2014

- Cut 9 rehabilitation beds, 13 complex-continuing care beds, 3 surgical beds and 3 medical beds.<sup>129</sup>

### Leamington District Memorial Hospital

Leamington

#### Cuts in 2015

- Proposal to close the maternity unit currently being reviewed by the Minister of Health.<sup>130</sup>

#### Cuts in 2014

- 16 RNs, 9 RPNs, and 12 PSWs cut. This amounts to approximately 50,000 hours of nursing team care per year.

## Listowel Wingham Hospitals Alliance

Listowel Memorial Hospital

Listowel

### Cuts in 2014

- LHIN recommended relocating 17 CCC beds to London.<sup>131</sup>

Wingham And District Hospital

Wingham

### Cuts in 2014

- LHIN recommended relocating 10 CCC beds to London.<sup>132</sup>
- Hospital is running a \$726,000 deficit and announced cuts of 46 full-time equivalent staff from departments across the hospital.
- This is a huge cut for such a small hospital. According to CUPE, it is the largest percentage cut of staff in Ontario.

## London Health Sciences Centre

London Health Sciences Centre has to find \$26 million in cuts. They are planning to cut 97 full time positions across hospital departments. No details about which departments are being cut have been publicly released.<sup>133</sup>

University Hospital

London

### Cuts in 2014

- Cut \$37 million from budget, including 52,000 nursing hours and 80,000 hours of cleaning.<sup>134</sup>

### Cuts in 2012

- Reported a \$47 million shortfall, which resulted in cuts of \$30 million.<sup>135</sup>
- Cuts include \$18 million in “non-critical” areas.<sup>136</sup>

## South Bruce Grey Health Centre

Chesley and District Site

Chesley

### Cuts in 2015

- The South Bruce Grey Health Centre has decided to close the restorative care unit at the Chesley and District site<sup>137</sup> in May 2015.

## Kincardine Site

Kincardine

### Cuts in 2012

- Redevelopment of site was cancelled, despite the fact that it had previously been approved.<sup>138</sup> Future of the hospital is uncertain.

## Walkerton Site

Walkerton

### Cuts in 2013

- Cut 3 administrative positions.
- Cut \$150,000 to address a projected deficit of \$250,000.

## South Huron Hospital

Exeter

### Cuts in 2014

- LHIN recommended relocating 3 CCC beds to London.<sup>139</sup>

## St. Joseph's Health Care London

### St. Joseph's Hospital

London

### Cuts in 2014

- Nearly \$11 million cut to balance the budget.
- Cuts impacted every department of the hospital. 32 full time positions cut. In addition 14 full time positions laid off.<sup>140</sup>

### Cuts in 2013

- SJHCL cut 59 jobs as part of its efforts to cut \$6.4 million this year. Cuts resulted in 37 layoffs.
  - Cuts included 30 jobs at St. Joseph's Hospital.
  - Cuts also included 4 administrative positions, and a 15% reduction of medical imaging hours<sup>141</sup>

## Parkwood Institute

London

### Cuts in 2013

- SJHCL cut 59 jobs as part of its efforts to cut \$6.4 million this year. Cuts resulted in 37 layoffs.

- Cuts included 9 jobs at Parkwood Hospital, and 7 at Regional Mental health London, which are now the Parkwood Institute.<sup>142</sup>
- Cut 30 beds in the Veterans Care program<sup>143</sup>

## Cuts in 2010

- Cut 36 beds in the Veterans Care program<sup>144</sup>

## Southwest Centre for Forensic Mental Health Care

St. Thomas

## Cuts in 2013

- SJHCL cut 59 jobs as part of its efforts to cut \$6.4 million this year. Cuts resulted in 37 layoffs.
  - Cuts included 9 jobs in St. Thomas.<sup>145</sup>

## St. Thomas Elgin General Hospital

St. Thomas

## Cuts in 2014

- LHIN recommended relocating 28 CCC beds to London.<sup>146</sup>

## Tillsonburg District Memorial Hospital

Tillsonburg

## Cuts in 2014

- Cutting 6 CCC beds<sup>147</sup>
- LHIN recommended relocating 14 CCC beds to London.<sup>148</sup>

## Windsor Regional Hospital

Windsor Regional Hospital – Metropolitan Campus

Windsor

## Cuts in 2013

- Cut 34 RN positions, including 24 full-time and 10 part-time (or more than 68,000 hours of patient care per year)<sup>149</sup>
- Cut 30 acute-care beds<sup>150</sup>
- Faced a shortfall of \$4.2 million<sup>151</sup>
- 9 jobs eliminated when Acute Injuries Rehabilitation and Evaluation Centre closed<sup>152</sup>

## Cuts in 2012

- Projected budget shortfall of \$4.4 million threatens cuts and closures to outpatient services<sup>153</sup>

## **Woodstock General Hospital**

Woodstock

## Cuts in 2014

- LHIN recommended relocating 23 CCC beds to London.<sup>154</sup>

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