Court File No. DC-24-0000007-00JR

ONTARIO SUPERIOR COURT OF JUSTICE DIVISIONAL COURT

BETWEEN:

THE ONTARIO HEALTH COALITION and CATHERINE PARKES

Applicants

- and -

ONTARIO MINISTER OF LONG-TERM CARE

Respondent

AFFIDAVIT OF DR. PAT ARMSTRONG (SWORN APRIL 18, 2024)

I, Dr. Pat Armstrong of the City of Toronto, Province of Ontario, MAKE OATH AND SAY:

1. I hold the title of Distinguished Research Professor Emeritus at York University and am a fellow of the Royal Society of Canada. I am a sociologist in the fields of social policy, health care, and of women's work. I am a Canadian and international expert in the field of health care and social services, work, pay equity, and social policy as set out in my *Curriculum Vitae* attached as **Exhibit "A"** to my affidavit.

2. For twenty years I have been leading research on and publishing extensively about the challenges confronting health care systems, policies, and programs in Canada and abroad. The issues I have addressed in my research, publications and presentations include those associated

with providing long- term care services in Canada and internationally. These include serving as Principal Investigator on a ten-year study "Reimaging Long-term Residential Care; An International Study of Promising Practices", and currently of an international study focused on the long-term care labour force.

3. During the pandemic, I was invited as a witness to the House of Commons of Canada's Standing Committee on Health and to the Ontario Long-Term Care COVID-19 Commission and co-authored a study for the Royal Society of Canada titled *Restoring Trust: COVID-19 and the Future of Long-Term Care.* I also served as a member of the Technical Committee of the Health Standards Organization that had funding from the federal government to set out standards for long-term care and as a member of the Congregate Care Setting Working Group of the Ontario COVID-19 Science Advisory Table.

4. I have been retained by the Applicants to provide my opinion about matters relating to the decisions of the Minister of Long Term Care and the Director under the Act concerning an application (the "Application") by a corporate entity described as "CVH (No. 6) LP by its general partners, Southbridge Health Care LP Inc. and Southbridge Care Homes (a limited partnership, by its general partner, Southbridge Care Homes Inc." ("Southbridge") to build and operate a long-term care home on the site of the current Orchard Villa long-term care home in Pickering Ontario ("Orchard Villa").

5. I acknowledge my duty as an independent expert to provide assistance to the court with opinion evidence that is fair, objective, non-partisan and within my areas of expertise. First and foremost, I understand that my role and duty is to assist the court to reach a just resolution of

the issues in this proceeding. I acknowledge that this duty prevails over any obligation owed by me to the party that engaged me. I have signed an attached Form 53.

MANDATE

Facts

6. On or about December 1, 2023, the following approval (the "Approval") was posted to the Ministry's website concerning the Application:

The Director under the Fixing Long-Term Care Act, 2021 has reviewed the Southbridge Pickering proposal and has made a decision. The proposal related to Southbridge Pickering has been approved and the Director has provided an undertaking to issue a 320-bed long-term care home licence for up to 30 years to CVH (No. 6) LP by its general partners, Southbridge Health Care LP Inc. and Southbridge Care Homes (a limited partnership, by its general partner, Southbridge Care Homes Inc.) upon the completion of the redevelopment of the home.¹

Questions

7. In particular, I have been asked by the Applicants to provide my opinion concerning the following matters:

(a) *Question 1*: Whether in the Record of Decision there is an absence of evidence on an essential point or points relevant to the decisions of either the Minister or the Director, and if possible, to provide that evidence.

(b) Question 2: Is there contextual information that might assist the court in understanding the underlying issues relevant to the determinations of the Minister and the Director, and if so, what is that information.

OPINION

Question 1: The Minister's Decision Concerning the Public Interest

8. I understand that the Minister is authorized under the Fixing the Long Term Care Act ("FLTCA") to restrict who may be issued a licence based on what the Minister considers to be in the public interest, having taken into account, *inter alia*, "the effect that issuing the licence would have on the concentration of ownership, control or management of long-term care homes, and the effect that issuing the licence would have on the balance between non-profit and for-profit long-term care homes."² I also understand past conduct in operation of a home is to be taken into account in granting a licence.³

9. I have reviewed the Memoranda of the Minister of Long-Term Care, dated November 20, 2020 and June 24, 2023.⁴ Both come to the same conclusions, notably that "there is a need for these beds" and that "no restrictions are required." I have also reviewed the decision memorandum from the Licensing Program Coordinator to the Director of the Capital Planning Branch (June 23, 2023)⁵ recommending approval of the Southbridge application at issue in

²Ontario, (2023) Fixing the Long Term Care Act ("FLTCA") <u>https://www.ontario.ca/laws/statute/21f39</u> @100(1)

³ *Ibid* @101 ,(c) (,d), (e).

⁴ Record of Decision, Vol. 22, Tab 98 B and C.

⁵ Record of Decision, Vol. 22 Tab 98.

these proceedings. I will address the decision of the Minister first, and then turn to the decision of Director.

10. In rendering his determination, the Minister provides virtually no indication of what was taken into account in respect to the public interest generally, or in respect to the specific questions of concerning the balance of not-for-profit and for-profit care or the past conduct. In my opinion it would have been essential to this determination for the Minister of have considered the following matters.

11. First, there is very high level of public interest in the issue of ensuring the availability of long-term care ("LTC") homes capable of reliably providing for the proper care and safety of LTC home residents, as evident in the media, Health Coalition forums, community organization meetings, and presentations to government committees in the wake of the pandemic. But the issues are not new. As the Auditor General's 2021 report put it, the "ongoing and repeated concerns raised for well over a decade about systemic weaknesses in the delivery of long-term care to the elderly have not, for the most part, been adequately addressed".⁶

12. Second, the military had to be called into five nursing homes to deal with the dire conditions described in the military reports. Four of the five homes were for-profit, one of them Orchard Villa, and one was non-profit. The military reports described horrendous conditions in these homes, including in Orchard Villa.

⁶ Ontario Auditor General Bonnie Lysyk (2021) COVID-19 Preparedness and Management Special Report on Pandemic Readiness and Response in Long-Term Care, p. 5.

13. Third, the disastrous performance of Ontario's LTC sector, and especially in some parts of the sector, during the COVID pandemic prompted the Government to establish the *Long-Term Care Covid-19 Commission*, the final report of which is attached as **Exhibit "B"**, a Commission that heard significant concerns about the conduct of nursing homes.

14. Fourth, the Commission's recommendations reflect the input it received from a wide range of experts in the field, NGOs and individuals with a direct interest in the calamitous performance of many LTC homes, including Orchard Villa.

15. Fifth, the Commission commented extensively on the respective roles of for-profit and not-for-profits entities investing and operating in the sector. For example, the Commission stated that:

"Numerous studies and system reviews over the past two decades have highlighted the variations in quality of care and resident outcomes between for-profit, not-forprofit and municipal homes, including:

- Staffing: For-profit homes tend to offer lower wages and benefits to their staff, have higher staff turnover, and have lower staffing levels and staff-skill mix (i.e., the mix of medical and non-medical staff).
- Quality of care: Residents in for-profit homes tend to have a higher prevalence of pressure ulcers, more hospital admissions, and increased incidents of excessive and inappropriate use of psychoactive medications.
- Infrastructure: For-profit entities own more of the province's older homes; these homes were built according to the design standards in place at the time of construction, prior to the newer provincial structural and design standards; as a result, they have more three- and four-person rooms (and therefore crowding).

• Consumer preference: The long-term care waitlist is shorter for for-profit homes (32 percent) compared to not-for-profit and municipal homes (68 percent)"⁷

Left off this list is the higher incidence of verified complaints concerning operations in forprofit homes.⁸

16. Sixth, having examined the issue of for-profit care, and the imperative of such companies to provide shareholder returns, the Commission states: "Care should be the sole focus of the entities responsible for long-term care homes."⁹

17. Seventh, the report of the Auditor General includes extensive evidence about the respective roles of for-profit and not-for-profit LTC homes. According to the report, 13 out of the 15 homes with the highest number of resident deaths from COVID-19 were for-profit and the home with the highest number was Orchard Villa.¹⁰

18. Eighth, the Ombudsman's report includes a detailed account of the loss of 70 Orchard Villa residents' lives (nearly a third of the homes population) in the early months of the COVID-

⁹ Armstrong P. , H. Armstrong, , D. Buchanan, T. Dean, G. Donner, A. Donner, S. Sholzberg-Gray, A. Himelfarb, S. Shrybman (2021), Investing in Care, Not Profit Recommendations to transform long-term care in Ontario Ottawa: Canadian Centre for Policy Alternatives May https://policyalternatives.ca/sites/default/files/uploads/publications/Ontario%20Office/2021/05/Investi

ng%20in%20care%20not%20profit%20report.pdf

⁷ Marrocco, F. N. A. Coke & J. Kitts (2021) Ontario's Long-Term Care COVID-19 Commission Final Report. Toronto: Queen's Printer of Ontario <u>https://files.ontario.ca/mltc-ltcc-final-report-en-2021-04-30.pdf</u>, pp. 38-39.

⁸ McGregor, M,, C-R. Stocks-Rankin, et al. (2011). Complaints in for-profit, non-profit and public nursing homes in two Canadian provinces. Open Medicine, 5(4), pp. 183-192.

¹⁰Ontario Auditor General (2021), p. 27-28.

19 pandemic. "Meanwhile, other homes experienced no large outbreaks and few deaths"¹¹. The public health unit warned the Ministry of major issues in the home. "Despite this concerning information, internal email correspondence at the Ministry of Long-Term Care in the following days indicated that they believed the situation was under control", according to the ombudsman.¹²

19. Ninth, while there is evidence to demonstrate the urgent need for the additional 30,000 beds promised by the Government, there is no evidence that the government explored effective ways to support proposals from municipal and non-profit homes with far better records than Orchard Villa at providing quality care. For all "eligible" projects that can start construction by August 31, 2024, there is "an additional construction subsidy of up to \$35 per bed, per day for 25 years". In some recognition of the well-established problems that non-profit homes have in raising money for capital, eligible not-for-profit applicants will be able to convert up to \$15 of the supplemental funding into a construction grant payable at the start of construction, to increase projects' upfront equity"¹³. However, homes "must raise at least 30 per cent of their construction costs up front and borrow the rest. Unlike the large chains, which have plenty of access to capital, not-for-profit homes do not build up reserves that can be used to help finance construction, and banks are less inclined to lend to them"¹⁴. Moreover, the for-profit corporate

¹¹ Ontario Ombudsman's Report (2023) Lessons for the Long Term

https://www.ombudsman.on.ca/resources/reports,-cases-and-submissions/reports-oninvestigations/2023/lessons-for-the-long-term, @30 ¹² Ibid. @205.

¹³Ontario (2022) Ontario Increasing Construction Funding for Long-Term Care Homes. November 25, <u>https://news.ontario.ca/en/release/1002523/ontario-increasing-construction-funding-for-long-term-care-homes</u>

¹⁴ Howlett, K. (2023) Ontario Government More Than Doubles Constructions Funding for Nursing Homes. January 29. The Globe and Mail. <u>https://www.theglobeandmail.com/canada/article-ontario-</u>

chains have a competitive advantage, given that many are in the real estate business and have a staff with the expertise to deal with zoning, the government approvals and permits quickly in a way that allows them to meet the deadline while the non-profits are in the business of care and building a new nursing home is a single venture that means drawing on others' expertise. Meanwhile, there is no evidence that the government considered the proposals for supporting the expansion of the non-profit homes made by the organization representing them¹⁵ or those proposed in a paper written by a group of experts that included me.¹⁶

20. Tenth, Ontario is already the only Canadian jurisdiction with a majority of homes owned by for-profit providers and Southbridge owns 37 of them¹⁷. Licencing 320 beds to Orchard Villa could tilt the balance further to the for-profit corporations. In my opinion the outsized presence of for-profit ownership in the sector was an important factor in the catastrophic consequences of the COVID-19 pandemic in Ontario and in the continuing systemic weaknesses noted by the Auditor General.¹⁸.

government-more-than-doubles-construction-funding-for-

¹⁸ August, M. (2022), Securitising Seniors Housing: The Financialisation of Real Estate and Social Reproduction in Retirement and Long-Term Care Homes. Antipode, 54: 653-

680. https://doi.org/10.1111/anti.12795; Pue, K., D. Westlake, and A. Jansen

nursing/#:~:text=Once%20construction%20is%20complete%2C%20homes,a%20home's%20location %20and%20size.

¹⁵ AdvantAge Ontario (2021) Supporting an NFP development, ideas to mobilize the not-for-profit LTC sector,", March 25.

¹⁶ Armstrong, P. et al, (2021) Investing in Care. Not Profit. May 21. Canadian Centre for Policy Alternatives.

¹⁷ Canadian Institute for Health Information. <u>Long-term care homes in Canada: How many</u> and who owns them?. Accessed April 2, 2024.

Does the Profit Motive Matter? COVID-19 Prevention and Management in Ontario Long-Term-Care Homes Canadian Public Policy 2021 47:3, 421-438.

21. Finally, I am advised by counsel that the Record of Decision includes no reference to the Minister's Zoning Order ("MZO") that authorizes a dramatic expansion of Southbridge facilities at the site of the Orchard Villa home. A report to the local council concerning the development authorized by the MZO is attached as **Exhibit "C"** to this affidavit.

22. The Orchard Villa site is occupied by the current Orchard Villa 233 bed LTC home which is housed in a 3 story low rise building. The MZO permits the construction of three 15 story towers that would potentially house two long term care homes and one seniors' residence. The first of these towers would house the 320 bed long-term care home that is the subject of the approval at issue in this proceeding. To my knowledge no application has yet been submitted for approval to build the second tower as an additional long-term care home. In my opinion the development authorized by the MZO, which includes two high rise towers intended to house large long-term care homes, is evidence relevant to the determination of the Minister, concerning both the issues of corporate concentration in the sector and of local development, as well as the overall proportion of for-profit homes in the area, region and the province, yet there is no reference to it in the Record of Decision.

Question 2: Eligibility and the Past Record of Orchard Villa

23. My understanding is that under s. 101 of the Act provides in part that "A person is only eligible to be issued a licence for a long-term care home if, in the Director's opinion,

- (a) the home and its operation would comply with this Act and the regulations and any other applicable Act, regulation or municipal by-law;
- (b) where the home is subject to a development agreement, the home, or the beds that are subject to a development agreement, complies with, and will continue

to comply with, the applicable design manual and any additional design requirements required under the development agreement;

- (c) the past conduct relating to the operation of a long-term care home or any other matter or business of the following affords reasonable grounds to believe that the home will be operated in accordance with the law and with honesty and integrity:
- (d) it has been demonstrated by the person that the person or, where the person is a corporation, its officers and directors and the persons with a controlling interest in it, is competent to operate a long-term care home in a responsible manner in accordance with this Act and the regulations and is in a position to furnish or provide the required services;
- (e) the past conduct relating to the operation of a long-term care home or any other matter or business of the following affords reasonable grounds to believe that the home will not be operated in a manner that is prejudicial to the health, safety or welfare of its residents:"

24. In my opinion, the Record of Decision does not include evidence that is essential to assessing the past conduct of Southbridge in respect to the operation of Orchard Villa and its eligibility for the licence at issue in this proceeding. That evidence is described in the following paragraphs.

Orchard Villa's Record Prior To And During The Pandemic

25. To my knowledge, other than for a single comment, ¹⁹ there is no evidence in the Record of Decision concerning the disastrous failures of Southbridge to ensure that the residents of Orchard Villa were protected and cared for during the COVID-19 pandemic. In Spring 2020, 206 of Orchard Villa's 233 residents contracted COVID-19. Orchard Villa had at least 70 resident deaths during the first phase of the pandemic. At 30 deaths per 100 beds, Orchard Villa had one of the highest mortality rates in any Ontario long-term care home.²⁰

26. Because of the virtual collapse of resident care at Orchard Villa, on April 21, 2020, Durham Region's Medical Officer of Health invoked s. 29.2 of the *Health Protection and Promotion Act* to order that the local hospital, Lakeridge Health, assume management of Orchard Villa. As described in the report of Commission, when Lakeridge²¹ staff arrived, they found staffing levels at the home to be 20-25% of the normal complement, garbage "everywhere", "very shocking" personal protective equipment (PPE) practices, and the absence of even rudimentary infection control measures. Just to "stabilize the situation," Orchard Villa required a deep clean costing almost \$500,000.

27. In April 2020, Orchard Villa was among the five Ontario LTC homes where the Canadian Forces were brought in to provide "humanitarian relief and medical support." The

¹⁹ For example, see, Record of Decision, "Note to File on Licensing Transaction Review", Vol. 22 Tab 95.

²⁰Ontario Ombudsman's Report (2023) Lessons for the Long Term <u>https://www.ombudsman.on.ca/resources/reports,-cases-and-submissions/reports-on-investigations/2023/lessons-for-the-long-term</u>,

²¹ Ontario's Long-Term Care COVID-19 Commission Final Report. Toronto: Queen's Printer of Ontario <u>https://files.ontario.ca/mltc-ltcc-final-report-en-2021-04-30.pdf</u>, pp. 38-39, pp. 151-152.

observation report released by the Canadian Forces documented a range of disturbing conditions in the home.²²

28. Families of Orchard Villa residents testified before Ontario's Long-Term Care COVID-19 Commission, echoing the comments from Lakeridge hospital staff and the Canadian Forces. Long before the pandemic, families described dire understaffing, poor management, and the absence of infection control procedures at the home, conditions that resulted in extreme weight loss, bed sores, infections and other harms. As described by the families, things got much worse during the pandemic. These problems were only exacerbated when family members were excluded from the home – neither able to assist with resident care or reach anyone at the home over the phone to inquire about the status of their loved ones.²³

29. Orchard Villa's poor record prior to the pandemic is evidenced by the reports of inspections since Southbridge purchased the license in 2015, citing the home well over a hundred times for failing to comply with regulations under the Act, and issuing 18 orders concerning its repeated non-compliance with written notifications and voluntary plans of compliance. There have been literally hundreds of written notifications and voluntary plans for compliance given by inspectors to Southbridge for Orchard Villa. Orchard Villa was 13th among

²² Ontario's Long-Term Care COVID-19 Commission Final Report. Toronto: Queen's Printer of Ontario <u>https://files.ontario.ca/mltc-ltcc-final-report-en-2021-04-30.pdf</u>, p. 186.
 ²³ *Ibid*, pp. 46-47.

the 30 homes with the most written notices accumulated from inspections between 2015 and 2019.²⁴

30. A report by the Ontario Ombudsman in September 2023 described the pervasive failures of the Ministry's staff to meet their mandate of regulatory oversight and control during the early stages of the COVID-19 pandemic. That report singles out and includes several accounts of the horrific circumstances at Orchard Villa. As one example, the report states that:

"In April 2020, according to a Ministry of Long-Term Care inspector, a staff person at the Orchard Villa home in Pickering called the Ministry to report that "...there is no staff to feed and care for residents, and that living conditions are like hell."²⁵

Orchard Villa's Compliance Record Post Pandemic

31. The Record of Decision includes a compliance history documenting an extensive record of regulatory non-compliance by Southbridge for the years 2017 through June 31, 2021.²⁶ That history indicates that from 2018 to June 31, 2021, Orchard Villa had 121 non-compliances.

32. However, the Record of Decision does not include the compliance history for Orchard Villa operations for the period July 1, 2021, to December 2023 when the Director's decision was published. As I've referenced, that record can be found on the Ministry's website and

²⁴CBC Marketplace (2020) Top 30 Ontario long-term care homes with most reported violations October 23. https://www.cbc.ca/news/marketplace/ontario-care-homes-violations-seniors-abuse-1.5772707

²⁵ Dubé, P. (2023) Lessons For The Long Term. Investigation Into The Ministry Of Long-Term Care's Oversight Of Long-Term Care Homes Through Inspection And Enforcement During The Covid-19 Pandemic, September 7 at 34 https://www.ombudsman.on.ca/resources/reports,-cases-and-submissions/reports-on-investigations/2023/lessons-for-the-long-term

²⁶ Southbridge Homes Compliance History, dated August 2012, Record of Decision, Vol. 22, Tab 96.

documents that, during this period, many more instances of non-compliance were found upon inspection of the Home.

33. The only references to the Home's ongoing compliance problems that I have been able to find in the Record of Decision is a perfunctory note by the local Ministry Service Area Office²⁷ dated May 10, 2023 stating that:

"There is one outstanding compliance order at Orchard Villa related to Falls Prevention and management with a compliance due date of June 1, 2023. Additionally, there is considerable media attention around this home and the proposed re-development."²⁸

34. However, in 2023 alone, the year in which the application for the licence at issue in this proceeding was under active consideration, Orchard Villa was inspected several times, often because of complaints made by residents or their families. These inspections resulted in Southbridge being given dozens of written notices of non-compliance, and at least two Compliance Orders.²⁹

35. In addition to failing to provide for the proper care and safety of residents, Southbridge was cited on several occasions for failing to report complaints or serious incidents to the Ministry as described further below.

²⁷ Record of Decision, "Memorandum of the Capital Planning Branch …", Vol. 23, Tab 98H and "Memorandum of the Director Capital Planning Branch …", Vol. 22, Tab 98.

²⁸ *Ibid* at Vol. 23, Tab 98 H.

²⁹ Reports on Long-Term Care Homes <u>https://publicreporting.ltchomes.net/en-ca/homeprofile.aspx?Home=2693&tab=1</u>

36. In addition to the large number of regulatory non-compliances, it is important to note that the inspection reports include more than one instance of failing to comply with the Infection Prevention and Control Procedures and Protocols ("IPAC") established pursuant to directives from the Ministry and local public health officials. These are the very rules that are critical to protecting residents from infectious diseases, including COVID-19, and the Home is cited for non-compliances that occurred during an outbreak of COVID-19 at the home.

37. The first of these is set out in the Written Notification dated January 16, 2023. That Notification found that the Home failed to comply with the Minister's Directive: *COVID-19 Response Measures for Long-Term Care Homes* regarding the implementation of a COVID-19 outbreak preparedness plan. This plan must include, at a minimum, conducting weekly IPAC audits when the home is in outbreak in accordance with the *COVID-19 Guidance Document for Long-Term Care Homes* in Ontario. Homes are also required to follow direction from their local public health unit in the event of an outbreak. The inspectors found the home had failed to do the weekly IPAC audits while the home was in outbreak.³⁰

38. A subsequent written notification cited Orchard Villa for failing to "ensure that a record or other thing that has been demanded by an inspector is not destroyed or altered and found". In altering documents related to COVID-19 Self-Assessment Audits while in an outbreak for COVID-19, the licensee placed residents at risk for potential exposure and transmission of infectious agents, including COVID-19."³¹

39. In my opinion for a LTC home that had fully one third of its residents die from COVID-19, these failures are deplorable and clearly relevant to the Director's decision, but I can find no reference to them in the evidence put before him.

Likely Under-Reporting of Non-compliances

40. In my opinion, as significant as this record of non-compliance is, it may significantly understate the extent to which Southbridge has failed to provide for the proper care and safety of Orchard Villa residents or comply with its regulatory obligations, for several reasons.

41. The first is the sporadic nature of inspections. According to the Ombudsman's report, there were no inspections of long-term care homes for seven weeks in the spring of 2020.³² In the past, the Inspections Branch also conducted resident quality inspections or RQIs. These were more comprehensive inspections that examined a standard list of items in the home. However, this type of inspection was resource-intensive and led to backlogs prior to the pandemic. The Inspections Branch switched to a risk-based inspection approach and completed its last pre-pandemic RQI in July 2019.³³ Much of the Ombudsman's report and its recommendations focus on the failures of the Ministry's inspection regime, including its failure to properly document non-compliance or take any meaningful compliance actions. ³⁴

³² Lessons For The Long Term. Investigation Into The Ministry Of Long-Term Care's Oversight Of Long-Term Care Homes Through Inspection And Enforcement During The Covid-19 Pandemic, September 7 at p. 142 <u>https://www.ombudsman.on.ca/resources/reports,-cases-andsubmissions/reports-on-investigations/2023/lessons-for-the-long-term</u>. See for example: pp. 138 to 141 and the dozens of enforcement related recommendation of the report.

42. Second, there has been a consistent failure by Orchard Villa to report incidents to the Ministry or keep a proper record of them at Orchard Villa as it is required under the regulations to the FLTCA. During 2023 Orchard Villa was cited several times for failing to do so including in the inspection reports for January 16, August 17 and November 3³⁵. As discussed above (paragraphs 37 and 38) it was even found to have falsified records in order to conceal a serious failure to comply with COVID-19 protocols.³⁶

43. The third reason is an inspection program that relies heavily on complaints. Many, if not most, LTC residents are unaware of their rights or are incapable of making a formal complaint either to the home or the Ministry because they suffer from dementia or other cognitive impairment. Many of these same patients are only infrequently visited by family or friends (or indeed have any) who might otherwise report problems to management or the Ministry. For example, when an inspection was carried out in response to a complaint about a resident not being given a proper way to eat meals when confined to their rooms, the inspection at the home revealed that the problem was widespread, even though no-one else had complained. What appear to be isolated incidents of non-compliance are often simply the tip of iceberg.³⁷

³⁵ Reports on Long-Term Care Homes <u>https://publicreporting.ltchomes.net/en-</u> <u>ca/homeprofile.aspx?Home=2693&tab=1</u>

 ³⁶ COVID19 Self-Assessment Audits; Minister's Directive: COVID-19 Response Measures for Long-Term Care Homes regarding COVID-19 asymptomatic screen testing.
 ³⁷ Inspection report for Nov. 3, 2023. Reports on Long-Term Care Homes

https://publicreporting.ltchomes.net/en-ca/homeprofile.aspx?Home=2693&tab=1

SWORN REMOTELY via videoconference by Dr. Pat Armstrong stated as being located in the City of Toronto in the Province of Ontario before me in the City of Brampton in the Province of Ontario on April 18, 2024, in accordance with O. Reg. 431/20 Administering Oath or Declaration Remotely.

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Commissioner for taking affidavits



ONTARIO SUPERIOR COURT OF JUSTICE

BETWEEN:

ONTARIO HEALTH COALITION and CATHERINE PARKES

Applicants

- and -

THE MINISTER OF LONG-TERM CARE

Respondent

ACKNOWLEDGMENT OF EXPERT'S DUTY

1. My name is Dr. Pat Armstrong. I live in the City of Toronto, in the Province of Ontario.

2. I have been engaged by or on behalf of the Lawyers for the Applicants to provide evidence in relation to the above-noted court proceeding.

3. I acknowledge that it is my duty to provide evidence in relation to this proceeding as follows:

- a. to provide opinion evidence that is fair, objective and non-partisan;
- b. to provide opinion evidence that is related only to matters that are within my area of expertise; and
- c. to provide such additional assistance as the court may reasonably require, to determine a matter in issue.

4. I acknowledge that the duty referred to above prevails over any obligation which I may owe to any party by whom or on whose behalf I am engaged.

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April 18, 2024

DR. PAT ARMSTRONG

1375-6805-3003, v. 1

This is Exhibit "A" referred to in the Affidavit of DR. PAT ARMSTRONG sworn before me this 18th day of April, 2024

Alberge

A Commissioner for Taking Affidavits

CURRICULUM VITAE

ARMSTRONG, PAT

Birthplace Matheson, Ontario, Canada

Citizenship Canadian

Education

Ph.D. Carleton University (Sociology). Thesis: "Women and the Economic Crisis: The Impact of Uneven Development on Domestic and Wage Labour in Canada" (Wallace Clement, Supervisor), 1984

M.A. Carleton University (Canadian Studies). Thesis: "Women and Their Work: The Canadian Experience" (Peter Findlay, Supervisor), 1974

B.A. Victoria College, University of Toronto (Sociology), 1966

Professional Honours

Emmett Hall Memorial Laurette, May 2023; Ways of Seeing. Emmett Hall lecture, CAHSPER Conference, Montreal, May, 2023

Research Canada's Leadership in Advocacy Award, November, 2022

Public Bread and Roses Award, Canadian Federation of Nurses' Unions, June, 2021.

Rik Davidson/SPE Book Prize for Wash, Wear and Care (with Suzanne Day). 2019

Margaret Lawrence Lecture, Trent University, March 2019

YWCA Toronto Woman of Distinction Award, 2018

Post-doctoral Supervisor Award, York University, 2017

"Working for Care: Caring for Work". Robarts Lecture, Canadian Studies, York University. October 2013.

1

Fellow of the Royal Society of Canada (2011-)

Distinguished Research Professor of Sociology, York University (2010-)

Ethel Meade Award, Ontario Health Coalition (2007)

Dean of Arts Award for Outstanding Research, York University (2007)

Phyllis Clarke Memorial Lecture, Ryerson University (2006)

Centenary Lecture, University of Toronto (2006)

Canadian Sociology & Anthropology Association Award for Outstanding Contribution to Sociology (2002)

Mallory Lecture, McGill University (October 2001)

Sorokin Lecture, University of Saskatchewan (1997)

Dean's Award for Outstanding Contribution in Teaching, York University (1991-92)

Barbara Betcherman Lecture, Osgoode Hall Law School, York University (October, 1987)

Victoria College Undergraduate Award (1964)

Publications

Employment

Distinguished Research Professor Emeritus, York University, Toronto (2020_)

Chair in Health Services and Nursing Research, Canadian Health Services Research Foundation/Canadian Institutes of Health Research (2001-2011)

Academic Visitor, Department of Sociology, University of Essex, UK (2011)

Academic Visitor, Centre for International Research on Care, Labour and Equality (CIRCLE), University of Leeds (2010)

Distinguished Visitor, Comparative Program in Health and Society, Munk School of Global Affairs, University of Toronto (2010)

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Interim Executive Director, National Network on Environments and Women's Health, York University (2007-8) Professor, Department of Sociology and School of Women's Studies, York University (1990-2020)

Associate Member, School of Graduate Studies in Department of Theory and Policy Studies in Education and Adjunct Professor, Department of Health Policy, University of Toronto (2004-2006)

Co-Director, York University site, Ontario Training Centre (2003-2013)

Director and Professor, School of Canadian Studies, Carleton University (1994-99), Adjunct Professor, School of Canadian Studies (1999-)

Visiting Fellow, Bristol University, UK (2002)

Visiting Professor, University of Bremen, Bremen, Germany (December 1996)

Chair, Department of Sociology, York University (1989-1992)

Visiting Professor, Institute of Political Economy, Carleton University (1992)

Associate Professor, Department of Sociology, York University (1986-1990)

Visiting Lecturer, Philip Institute of Technology, Melbourne, Australia (1985)

Coordinator, Department of Social Sciences, Vanier College (1979-1981)

Coordinator, Women's Studies Programme, Vanier College (1975-1976; 1986-1987)

Lecturer, Loyola Campus, Concordia University (1975-1976)

Professor, Social Sciences Department, Vanier College (1974-1987)

Teaching Associate, Department of Sociology, Trent University (Summer 1972)

Teaching Master, Sir Sandford Fleming College of Applied Arts and Technology (1971-1973)

Researcher, Committee on Youth, Secretary of State, Ottawa (1969-1970)

Student Information Officer, Students' Administrative Council, University of Toronto (1968-1969)

Associate Secretary, Student Government Research Service, Canadian Union of Students (1967-1968)

Executive Assistant, Students' Administrative Council, University of Toronto (1966-1967)

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Editorial Responsibilities

Editorial Board:

Canadian Public Policy/Analyses De Politiques Studies in Political Economy Canadian Review of Sociology and Anthropology Labour/Le travail Perception Gender, Work and Organization Canadian Journal of Sociology Equal Opportunities International Advisory Board, Alternate Routes: A Journal of Critical Social research

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Academic Presentations (jointly only if indicated)

International Women's Day Webinar In Conversation with Pat Armstrong: Troubling Care – perspectives on Women's care work LaTrobe Care Economy Research Institute Melbourne, Australia, March 2024

A Sociology of Health Care in Canada, Public anthropology course at the Halifax Central Library, January 2024

Caring for Care Work: Working for Care, CSA panel, Congress of the Humanities and Social Sciences. York University, June, 2023

Panel, Gender and the Health Workforce University of Ottawa Summer Institute, May 2023

Raising Questions about Policies in Long-Term Care in Canada, Unpacking Health and Social Policies Research for Better Health Joint Program of York University and the University of Ghana, January, 2023

Covid's Impact on long-term care York Circle October 2022.

Workforce Contribution to Quality-of-Care Invited Panel Presentation, Alberta Association on Gerontology June 15, 2022

Putting life into years. Promising practices to re-imagine long-term care Inaugural annual gerontology public lecture series, Brock University, May 11, 2022

Just Work in Care Keynote, April 7, 2022. Virtual Symposium on Just Ethics: Striving for Equity in Health Care University of Ottawa, Champlain Centre for Health Care Ethics and Ottawa Hospital

The Crisis in Long-term Care, Panel Richard Splane Lecture in Social Policy UBC, School of Social Work March 31, 2021

Feminist Political Economy: A Promising Practice for Public Sociology. Annual Sociology Lecture, York University, March 3, 2022.

Planning for Care. Inaugural Address, Annual Pat Kaufert Lecture, University of Manitoba, September, 2021.

An interview with Pat Armstrong The Wilson Institute's Syndemic Series, McMaster University Webinar, June 2021

The Case of Nursing Homes Series on The Right to Care in the Time of COVID March 19th, Ryerson University

The Relationship Between LTC Homes and Local Healthcare Providers. Video Panel, *Health Law in Canada Journal* and IPME University of Toronto, November 24, 2020

Covid-19 and Long-Term Care, Ryerson University Panel, Video Town Hall, Ryerson University, November 23, 2020.

Reimagining Long-term Care: The Results of an International Study. Virtual Summit. Culture Change in Long-term Care in Quebec, Concordia, September 9, 2020

Reimagining Long-term Residential Care In the Time of Covid-19. The Scholars' Hub, York Alumni Engagement, June 10, 2020

Researching Long-term Care. Instituto Superior De Ciencias Socialis E Politcas University of Lisbon, Portugal, November 2019. (with Hugh Armstrong)

Session organizer and panel presentation, Privatization. The Case of Nursing Homes. Transforming Care Conference, Copenhagen, June 2019.

Caring Labour. Keynote Address, Global Carework Summit, University of Toronto, June, 2019.

Privatizing Care. Setting the Stage. Panel presentation, TrentAging2019. A joint conference of the North American and European Networks in Aging Studies, May 2019.

Reimagining Long-term Residential Care: An International Study of Promising Practices. Invited Presentation on the Occasion of the 10th Anniversary of the Centre for Care Research, Western Norway University of Applied Sciences, Bergen, Norway, June 2018.

Gender, Health and Care in the Global Context: Issues, Debates, and Agenda Keynote Address, Plenary session at the A Joint Symposium on Global Health and Care University of Toronto, July 2018

Privatization in Long-term Care Homes. Panel Presentation, International Sociological Association, Toronto, Ontario, July, 2018 (with Hugh Armstrong)

Reimaging Long-Term Residential Care: An International Study of Promising Practices. A Pecha Kucha presentation, Royal Society of Canada, Winnipeg, November 2017

Exercising Choice in Long-term Care: Changing Our Understanding of Choice, Centre on Aging Seminar Series, University of Manitoba, Winnipeg, November, 2017

Opening up the Socialist and New Canadian Political Economy Cannons. Panel Presentation, Congress of the Humanities and Social Sciences, Ryerson University, Toronto, May 2017.

Feminist Political Economy Roundtable, Canadian Association for Work and Labour, Congress of the Humanities and Social Sciences, Ryerson University, Toronto, May, 2017.

Paying the Price: The cost of privatization in long-term care. Panel Presentation, Pantages Hotel, Toronto, May 2017.

Putting Research to Work: Knowledge Sharing in an International, Interdisciplinary Project. Presentation on a panel sponsored by York University, Congress of the Humanities and Social Sciences, Ryerson University, Toronto, May 2017.

Managing Large-scale Partnership Projects. Presentation on a panel sponsored by SSHRC, Congress of the Humanities and Social Sciences, Ryerson University, Toronto, May 2017.

"Searching for promising practices across borders" and "Wash, Wear and Care: Clothing and Laundry in Long-term Residential Care". Presentations at a conference on Reimagining Long Term Residential Care: Ideas Worth Sharing, Findings From an International Study of Promising Practices in Care Homes, Bristol University, Bristol, UK, April 2017.

"Gendering Research". Invited presentation. Healthy and Productive Work Workshop sponsored by CIHR and SSHRC, Ottawa, March 2017.

Long-term Care Summer Program on Aging 2016. CIHR, Queen's University and the Canadian Frailty Network, Ryerson University, Toronto, May.

Complexities, Tensions and Promising Practices: Work in Long-term Residential Care. **Pat Armstrong** and Tamara Daly. Canadian Society Sociology of Health, University of

Ottawa, Ottawa, May 2016.

Skills for Long-term Residential Care: Exploring Complexities, Challenges and Opportunities. Rachel Barken and **Pat Armstrong** Canadian Society Sociology of Health, University of Ottawa, Ottawa, May 2016.

International Promising Practices. Learning from Others to Enhance LTC in Ontario. Keynote, Building Momentum for Long-Term care Bruyére Research Institute. Ottawa. November 2015.

Panel Presentation. Meeting the Challenge-Potential Solutions. Canadian Academy of Health Sciences Conference, The Rising Tide of Dementia in Canada, Ottawa, September 2015.

Panel presentation; Promising Practices in Long-term Residential Care. Building Healthy Lives and Communities, York University, November 2014.

Reimagining Long-term-Residential Care: A Feminist Approach. Gender, Feminist and Women's Studies, York University, October 2014.

Skill and the Division of Labour in Long-term Residential Care. Canadian Healthcare Workforce Conference, Ottawa, October 2014.

"Mapping mealtimes: invisible care work and irregular care needs in long-term care." (Tamara Daly, Ruth Lowndes, **Pat Armstrong**, Charlotte Rowell, Martin Chadoin, Vishaya Naidoo, Iffath Syed, Karen Messing) 43rd Annual Scientific and Educational Meeting of the Canadian Association of Gerontology, Niagara Falls, Ontario, 2014.

"Women, Security and Old Age." Webinar for the Canadian Women's Health Network, February 2013.

"Privatization and Security in Health Care." (**Pat Armstrong**, Hugh Armstrong and Krystal Kehoe-MacLeod) International Conference on Evidence-based policy in Long-term Care, London School of Economics, September 2012.

"Demanding Labour: An Aging Health Care Labour Force." (Pat Armstrong and Kate Laxer) International Sociological Association, Research Committee on Poverty, Social Welfare and Social Policy RC19, Oslo, August 2012.

"Regulating Care: Lessons from Canada." Keynote Panel, Nordic Research Network on Marketisation in Eldercare, Oslo, August 2012.

"The Threats of Privatization to Security in Long-term Residential Care." (**Pat Armstrong**, Hugh Armstrong and Krystal Kehoe-MacLeod) Centre of Excellence, Reassessing the Nordic Welfare Model, Oslo, August 2012.

"Structural Violence: An Alternative Approach to Workplace Health." Keynote presentation. Canadian Association for Research on Work and Health, Vancouver, June 2012.

"Demanding Labour: Aging Care Workers." Who Cares? Global Aging Challenges Canadian Social Policy, The 2nd International Conference on Evidence-based Policy in Long-term Care University of Toronto, April, 2012.

"Structural Violence and the Politics of Knowledge." People's Health Matters, Faculty of Medicine, Memorial University, NFLD, March, 2012.

"Risk Selection and Infectious Diseases: Public Policy for Whom?" Keynote address, Summer Institute in Diseases and Policy, The University of Winnipeg, Winnipeg, Manitoba, June 2011.

"Voices and Visions, Continuing the Conversation." Celebrating ten years of the PhD Programme in Canadian Studies, Trent University, Peterborough, May 2011.

"Moving Research on Women and Health Care Reform into Policies and Practices." Innovations in Gender, Sex and Health Research, Institute of Gender and Health (CIHR), Toronto, November 2010.

"Searching for Genderless Populations." Keynote address, CIHR Team on Gender, Environment and Health, Montreal, November 2010.

"Health Care Reform. What Has Been Missing?" and "Gender Issues in Accessing Care: Canadian Themes" First Global Symposium on Health Systems Research. WHO, Montreux, Switzerland, November 2010.

"Conceptualizing Risk in Health Services." (**Pat Armstrong** and Hugh Armstrong) Seminar in the Comparative Program on Health and Society, Munk School of Global Affairs, University of Toronto, October 2010.

"Framing the Issues for Women's Health Services in Ontario." Keynote address, POWER Study Summit, ECHO, Toronto, October 2010.

"Documenting and Addressing Violence Against Personal Support Workers: A Comparative Perspective." (**Pat Armstrong** et al.) Paper presentation. International Sociology Association World Congress, Gothenborg, Sweden, July 2010.

"Locating Risk in Health Care Work." (**Pat Armstrong** and Hugh Armstrong) Paper presentation. 5th International Cares Conference, University of Leeds, UK, July 2010.

"Reimagining Long-term Residential Care: An International Study of Promising Practices." Seminar Presentation. CIRCLE, University of Leeds, UK, June 2010.

"Structural Violence in Long-Term Care." (**Pat Armstrong** and Hugh Armstrong) Paper presentation. Gender, Work and Organization Conference, Keele University, Stoke-on-Trent, UK, June 2010.

"Forty Years After: The Assault on Women in the Public Sector." Paper presented at the Canadian Sociology Association Meetings, Montreal, June 2010.

"Errol Sharpe's Contribution to Social Justice." Congress of the Humanities and Social Sciences, Montreal, May 2010.

"Pay Equity: Yesterday's Issue?" Congress of the Humanities and Social Sciences, Closing the Gender Gap: Provincial Perspectives on Pay Equity, Montreal, May 2010.

"The Thin Blue Line: Long Term Care as an Indicator of Equity in Welfare States." Sharing Feminist Research on Social Policies and Collective Action, Glendon College, Toronto, April 2010.

"Applying for a SSHRC Grant" in SSHRC Standard Grant Research Series, York University, Toronto, March 2010.

"Writing a PHSI Grant" for CIHR Workshop, Toronto, January 2010.

Balancing Affordability and Comprehensive Coverage. "Code Blue: Can We Save the Health Care System." Panel Presentation. The Arlin M. Adams Centre for Law and Society, Susquehanna University, March 2009.

Getting the Scoop on Academic Hiring. Panelist, Health Care, Technology and Place (HCTP), Professional Development Workshop, University of Toronto, February 2009.

"Working in a Time of Scarcity." Mobilizing in an Era of Restructuring, CAUT Women's Conference, Ottawa, October 2008.

"The Mental Health of Health Care Workers – A Woman's Issue?" Faculty of Health, York University, October 2008.

"Women and the Politics of Work", Core Course, Collaborative Program in Women's Health, University of Toronto, April 2008.

Women and Health Care Reform. Public and Class Lecture in Exploring Social Locations: Women's Health and Policy in Canada. Simon Fraser University, Vancouver, January 2008.

"Bringing It Home: Women's Health Work." Keynote Address. (**Pat Armstrong** and Hugh Armstrong) International Sociology Association RC06, Health in Families, Healthy Families: Gendered Explorations, University of Toronto, May 2007.

"Time to Care: Gendered Perspectives." Presentation to Hidden Costs; Hidden Contributions Annual Seminar, Edmonton, May 2007.

"The Thin Blue Line: Long-Term Care as an Indictor of Equity in Welfare States." (**Pat Armstrong**, Hugh Armstrong and Tamara Daly). Revised paper presented at Stockholm University, May 2007.

"The Thin Blue Line: Long-Term Care as an Indicator of Equity in Welfare States." (**Pat Armstrong**, Hugh Armstrong and Tamara Daly). Paper presented at the International Workshop on Gender and Social Politics in the Era of Globalization, Carleton University, April 2007.

"Doing Academia Differently." Keynote Address, CAUT Biennial Women's Conference, Ottawa, Ontario, February 2007.

"Women and Health Care Reform." Or Sex is not good enough" Guest Speaker, Ryerson Midwifery Education Program, Ryerson University, Toronto, Ontario, February 2007.

"Gender Analysis in Health Services Research." Or "Sex is not good enough" Université de Montréal, Montreal, October 2006.

"Sex, Gender and Health." Speaker, Health Studies Speakers' Series, Health Studies, University College, University of Toronto, Toronto, Ontario, October 2006.

"It's About Time: Women Defined Quality Care." (Karen Grant, **Pat Armstrong** et al). Annual Meeting of the American Sociology Association, Montreal, August, 2006 and Annual Meeting of the International Sociology Association, Durban, South Africa, July 2006.

"Ancillary Work in Health Care: Prevention and Cure." Canadian Sociology and Anthropology Association Meetings, Toronto, June 2006.

"Whose Welfare, Whose State." Workshop on Women and Public Policy. Post Neoliberalism. Congress of the Humanities and Social Sciences, York University, June 2006.

"Women Defined Quality Care." Keynote. Women's Health Research Summer Institute: *Taking the Pulse of Women's Health Research in B.C.* Vancouver, June 2006.

"Women and Ancillary Roles" Panel Presentation. Ontario Training Centre in Health Services and Policy Research Summer Institute, *Women's Health in Services, Policy, and Research: Challenges for the Future*. York University, May 2006.

"Gender, Health Care Work and Citizenship: Canadian Perspectives." International Workshop on Comparative Perspectives on Gender, Health Care Work and Social Citizenship Rights. Victoria, April 2006.

Lessons from Canadian Health Care: The Good, The Bad and the Ugly. Michigan State University, Centre for Ethics and Humanities in Life Sciences, March 2006

Why is Health Care Privatization a Women's Issue? Centenary Lecture, University of Toronto, March 2006

"It's About Time. Women Defined Quality Care." Seminar Series, Centre for Health Economics and Policy Analysis. McMaster University, December 2005

"Why Gender Matters." Centre for Health Economics and Policy Analysis Seminar Series. McMaster University, Hamilton. November 2005.

"How Concepts Matter in Health Services Research." Canadian Health Services Research Chair's Meeting, November 2005.

"Precarious Employment. Where Do We Go from Here?" *Securing Women's Economic Future: Redressing the Devaluation of Precarious Jobs in Policy and Practice.* Roundtable. Simon Fraser University, October 2005.

"The Canadian Health Care System." Presentation to representatives from the Department of Management and Marketing, University College, Cork Ireland, York University, September 2005.

"Women and Private Health Care Financing." Panel Presentation, International Conference on the Scientific Basis of Health Services, Montreal, September 2005.

"Workplace and Worklife as Health Workforce Issues: The Case of Nursing." and "Evidence in Health Care" Summer Institute, Ontario Training Centre in Health Services and Policy Research, Laurentian University, Sudbury, June 2005.

"Back to Basics: Pay Equity for Women Today" Paper presentation, *The Gender Pay Gap: Assessing Possible Futures in the Post-Inquiries Era*. University of Western Australia, Perth, Australia, April 2005.

"Workplace/Home Space: Conditions in Ontario's Long-term Care Facilities (Pat Armstrong and Tamara Daly) Community, Work and Family: Change and Transformation, Manchester, U.K. March 16–18, 2005.

"Space and Time in Managing Nursing Work." University of New Brunswick, Fredericton, January 2005.

"Conceptualizing Away Care: Gender, Work and the Health Care Industry in Canada." (**Pat Armstrong**, Kate Laxer and Hugh Armstrong) Gender and Work Database Conference: *Knowledge Production in Practice*. York University, October 2004.

"Using Time and Space to Manage Care." American Statistical Association Joint Statistical Meetings, Toronto, August 2004; session 31.

"Pay Equity: Lessons from Canada" and "Notes on Female-Dominated Workplaces." Invited presentations. New Zealand Conference on Pay and Employment Equity for Women. Victoria University of Wellington, June 2004. Available at http://www.nacew.govt.nz/conference2004/papers.html.

"Is Gender-Based Analysis of Health Policy Enough?" Keynote Address. Gender, Sexuality and Health Conference, Simon Fraser University, Vancouver, June 2004.

"Political Economy and Political Action." Panel Presentation. Canadian Political Science Association Meetings, Winnipeg, June 2004.

"Space, Place and Time." Keynote Address. Working Life and Welfare Services in Transition: On Flexibility and Quality. Norwegian Social Research, Norwegian Research Council and the Norwegian Working Life Program, Oslo, May 2004.

"Challenging the Boundaries of Health Services Research," Panel Presentation, York University, April 2004

"Power and Money" Panel Presentation, Conference on Health Care Systems in Canada and the European Union: *Between Integration and Heterogeneity*. McGill University, Montreal, October 2003.

"Public Care" Public Forum on Public Institutions" York University September 2003.

"Women, Health and Change." Keynote address. Conference Organized by *Gender, Work and Organization*, Keele University, June 2003.

"Using Time and Space to Manage Care: Nurses' Experiences from Canada and the United States." (**Pat Armstrong**, Hugh Armstrong, et. al.). Conference Organized by *Gender, Work and Organization*, Keele University, June 2003.

"Negotiative Carework." (**Pat Armstrong**, Ivy Bourgeault et.al.). Conference Organized by *Gender, Work and Organization*, Keele University, June 2003.

"Mapping Precariousness in the Canadian Health Industry: Privatization, Ancillary Work and Women's Health." (**Pat Armstrong** and Kate Laxer) Presented at the Canadian Sociology and Anthropology Association Meetings, Halifax, June 2003 and at the 5th Interdiscipinary Conference on Occupational Stress and Health convened by the American Psychology Association, Toronto, March 2003, Contingent Work Conference, York University, November 2003; and at the ESR Seminar, Keele University, England, January 2004.

"Interrogating Third Sector Care: A Response to Vaillancourt." Conference in the Social Determinants of Health Across the Life-Span, York University, Toronto, November 2002.

"Reading Romanow" Health Policy Forum, Health Canada, Ottawa, November 2002.

"Decommodifying Care: Enforcing Inequalities" Theme Session, Sociology and Anthropology Annual Meetings, Toronto, May 2002.

"Commentary on Colin Leys' *Market Driven Politics*" Learned Societies Meetings, Toronto, May 2002

"Women, Privatization and Health Care Reform" Conference on Carework, Inequality and Advocacy, University of California, Irvine, August 2001.

"California Nurses Speak About Managed Care" (**Pat Armstrong**, Hugh Armstrong et al) Conference on Carework, Inequality and Advocacy, University of California, Irvine, August 2001.

"Managed Care vs. Managing Care." (**Pat Armstrong** and Hugh Armstrong), Health Policy and Health Services Research Unit, School of Public Policy, University College, London, June 2001.

"Assessing the Impact of Restructuring and Work Reorganization In Long Term Care: Worker's Health Issues." (**Pat Armstrong**, Irene Jansen, et al.), *Gender, Work and Organization* Conference, Keele University, Stoke-on-Trent, June 2001.

"The Welfare State in Canada." Graduate Seminar, Canadian Studies Programme, University of Augsberg, Germany. Sion, Switzerland, June 2001.

"Why Should Women Care About Health Care?" Lecture in Honour of International Women's Day, Vanier College, Montreal, March 2001.

"Pay Equity: Complexity and Contradiction" (**Pat Armstrong**, Mary Cornish and Elizabeth Miller) Conference on Transforming Canada, Innis College, University of Toronto, March 2001.

"What's Feminism Got to Do With It?" Invited Speaker, Parkland Institute Conference, *Building a Post-Corporate Society*, University of Alberta, November 2000.

"Lessons From Abroad: Canada." American Public Health Association Conference, *Eliminating Disparities*, Boston, November 2000.

"Women and Unions" York University, October 2000.

"Women, Privatization and Health Reform. The Ontario Scan", Speaker Series, National Network on Environments and Women's Health, Toronto, December 1999.

"Women, Health and Resistance" *Sociology Colloquium*, Department of Sociology, York University, December 1999.

"Medicare in Canada: An Update" American Public Health Association Meetings, Washington, November 1999.

"Women and Health Care Reform" Workshop Presentation, *Made to Measure Conference*, Maritime Centre of Excellence for Women's Health, Halifax, October 1999.

"Caring for Women in the New Global Economy" Keynote Address. *Feminist Definitions* of Caring Communities and Healthy Lifestyles, Canadian Research Institute for the Advancement of Women, Sudbury, October 1999.

"For the Health of It: Making Changes in Feminist Ways" *Feminism(s) Challenge the Traditional Disciplines: A Colloquium in Honour of Peta Tancred*, Women's Studies, McGill University, Montreal, October 1999.

"Patients and Providers: Who Benefits from Private Care?" Keynote Address. *Joan Gilchrist Nursing Explorations Series 1999*, School of Nursing, McGill University, September 1999.

"Privatizing Care." Public Lecture, School of Nursing, McGill University, Montreal, September 1999.

"The Context for Health Care Reform." Paper prepared for the Working Group on the Impact of Health Care Reform on Women, Centres of Excellence for Women's Health, Montebello, March 1999.

"Women and Health Reform: A Cautionary Tale" Humanities and Social Sciences Federation of Canada Breakfast on the Hill, Ottawa, February 1999.

"Building An Alternative Budget: The Case of Medicare in Canada" American Public Health Association Meetings, Washington, November 1998.

"The Canadian Health Care System" Panel presentation, Sigerist Circle in association

with the American Association for the History of Medicine, Toronto, May 1998.

"Falling for the Rhetoric: Caught in the Reality" Keynote Speaker. *Women, Work and Well-Being in Atlantic Canada*, Mount Saint Vincent University, Halifax April 1998.

"Lessons from Canada" Panelist on session "Health and Social Services", *Socialist Scholars Conference*, New York, March 1998.

"Wasting Away: The Undermining of Canadian Health Care", Sociology of Health class, Ryerson Polytechnic University, Toronto, February 1998.

"Women and Health" Speaker. *Ontario Health Promotion Summer School*, University of Toronto, Ottawa, July 1997.

"The Impact of Health Policies" Speaker. *Investing in Health: the Shaping of Public Policy Conference*, Canadian Public Health Association, Halifax, July 1997.

"Whither the Canadian Health Care System?" Panel presentation, *Forward to Basics-Promoting Efficiency While Preserving Equity Conference, The Seventh Canadian Conference on Health Economics*, Ottawa, August 1997.

"Caring the Canadian Way" Speaker. *International Summer School in Canadian Studies*, Joint University of Ottawa/Carleton University Programme, Ottawa, August 1997.

"Is There a Future for Pay Equity?" *Sociology Colloquium*, University of Western Ontario, London, November 1997.

"Is There a Future for Pay Equity?" *Department of Sociology Colloquium Series*, University of Western Ontario, London, November 1997.

"Paid Work for Women: What a Difference a State Makes" American Sociological Association, Toronto, 1997.

"Health Promotion in the Context of Women's Work" *Women and Health Promotion Summer Institute*, McMaster University, Hamilton, June 1997.

"Forward to Basics" Canadian Health Economics Research Association, Ottawa, August 1997.

"Making and Changing Public Policy" *Ontario Health Promotion Summer School*, University of Ottawa, Ottawa, June 1997.

"Job Evaluation: A Women's Issue" Faculty seminar, Department of Sociology, University of Saskatchewan, Saskatoon, February 1997.

"Theorizing Women's Work in the 90's: Old and New Questions" University of Bremen, Germany, December 1996.

"When the Only Line is the Bottom Line: Click-on Education in the Nineties" Invited presentation, *National Consortium of Scientific and Educational Societies*, Ottawa, April 1996.

"Been There: Done That. The Welfare State as History" Conference on the Welfare State in Canada, Mount Allison University, Sackville,NB. April 1996.

"Women's Health: Past, Present and Future" Keynote Address. *Women and Work Open Public Forum*, Health Sciences Centre, University of Manitoba, Winnipeg, March 1996.

"Women and Work: A Challenge to Your Health" Keynote Address. Conference, *Women and Work: A Challenge to Your Health*, Health Sciences Centre, University of Manitoba, Winnipeg, March 1996.

"Cutting and Caring" Invited presentation. *Forum on Health Care*, McLaughlin College, York University, Toronto, March 1996.

"Ph.D. Supervisions: Lessons I Have Learned" Panel presentation. Workshop on the Supervision of Doctoral Students, Carleton University, Ottawa, February 1996.

"Producing Health and Illness" Panel presentation. *Conference on Health and the Politics of Restructuring*, Institute of Political Economy, Carleton University, Ottawa, November 1995.

"Restructuring Health and Home" Presentation. *Health and the Politics of Restructuring Workshop*, Carleton University, Ottawa, November 1995.

"Missing Women" Invited presentation. *The Vertical Mosaic Revisited*, University of Waterloo, Waterloo, November 1995.

"Lessons of an Expert Witness" Invited presentation. Swedish Ombudsmen's Conference on Job Evaluation for Pay Equity, Stockholm, November 1995.

"Caring for Profit: The Restructuring and Privatization of Health Care in Canada" Paper presentation. *Service Sector Revolutions: Dilemmas and Opportunities for Labour Conference*, Port Elgin, October 1995.

"Privatizing Care" Paper presentation. *Learned Societies Annual Meeting*, Montreal, June 1995.

"Women and Caring Work" Paper presentation. *Learned Societies Annual Meeting*, Montreal, June 1995.

"Cultural Change and the Emergence of New Values" Invited presentation. *International Council for Canadian Studies Conference*, Ottawa, June 1995.

"New Work Systems in the Public Sector" Keynote address. Conference, *Working the New Work Systems*, University of Saskatchewan, Saskatoon, April 1995.

"Caring and Women's Work" Invited presentation. Women's Studies, Queen's University, Kingston, March 1995.

"Women and the Restructuring of Care" Invited presentation. *Women and the Arts Series*, Carleton University, Ottawa, March 1995.

"Women and Health Care Technology: Why Gender is an Issue" Keynote address. Conference, *Women in Health Care Technology*, McMaster University, Hamilton, January 1995.

"The Political Economy of Health" Invited presentation. Political Economy Seminar, Department of Economics, York University, Toronto, January 1995.

"Changing the Shape of the Labour Process: The Example of Health Care" Panel presentation. Conference, *Working and Living in a Globalizing World*. Faculty of Graduate Studies and Research and the Political Economy Graduate Students, Carleton University, Ottawa, November 1994.

"The 90 Second Minute: Total Quality Management in the Health Care Sector" Paper presentation. Conference, *Labour and Social Policy*, Stockholm, May 1994.

"Wasting Away: Transformations in Canadian Health Care" Invited presentation. Seminar Series, *Women in Canadian Public Policy*, York University, Toronto, March 1994.

"Resurrecting the Family, Interring the State" Paper presentation. *Gerstein Seminar Series on Families*, York University, Toronto, March 1994.

"Women and the Restructuring of Care". Women and the Arts Lecture Series, Carleton University

"Empowerment in Health Care: Voices from the Ward" Invited presentation. Workshop on Health Promotion, Centre for Health Studies. York University, Toronto, March 1994.

"The Impact of Health Care Cutbacks on Women" Invited presentation. George Brown College Labour Fair, Toronto, March 1994.

"The 90 Second Minute: Total Quality Management in the Health Care Sector" Research on Women and the Labour Market Working Group, Centre for Work and Society, York University, Toronto, January 1994.

"The Future of Socialism" Presentation. *Learned Societies Meetings*, Carleton University, Ottawa, June 1993.

"The Big Picture: Training For the Future." Interactive Exercise, George Brown College, Toronto, December 1993.

"Globalization of the Economy and the Impact on Women's Work" Paper presentation. Workshop, *Social, Technical and Physical Barriers to the Safe Integration of Women in the Workplace*, Memorial University, St. John's, August 1993.

"The Big Picture: Good Jobs, Bad Jobs, No Jobs: Patterns of Employment and Unemployment" Presentation. *What's Training Got to Do With It?* Centre For Research on Work and Society, York University, Toronto, June 1993.

"Housework and Family Care in the International Economy" Keynote Address. Conference, *Housework and Family Care: What If It Counted?* University of Saskatchewan, Saskatoon, February 1993.

"The Implications of Shifting Training to the Provincial Jurisdiction" Panel presentation. Training and Education Group, Centre for Work and Society, York University, Toronto, October 1992.

"Feminization of the Labour Force: Harmonizing Down?" Invited presentation. *Labour Markets in the 1990s Project*, Laurentian University, Sudbury, September 1992.

"Lessons From Pay Equity: The Ontario Case" Presentation given as Visiting Professor, Institute of Political Economy, Carleton University, Ottawa, 1992.

"Approaches to Health and Illness Research" Graduate Workshop in Sociology, York University, Toronto, February 1992.

"Equal Pay for Women: Is it Possible?" Invited presentation. *Women's Studies Lecture Series*, University of Windsor, Windsor, January 1992.

"Equal Pay and Job Evaluation: The Ontario Experience" Invited paper presentation (with Mary Cornish), *ETUC/TUC European International Seminar on Job Evaluation: An Equal Value Perspective. Equal Pay, Job Evaluation and Job Classification.* Manchester College, Oxford. July 1992. Also distributed to the European Seminar, *Equal Pay 36 Years Later: In Search of Excellence*, Brussels, October 1993. Dealing with Consultancy Schemes (with Mary Cornish) ETUC-TUC European/International Seminar, Equal Pay, Job Evaluation, and Job Classification, July,1992 Manchester College, Oxford.

"Challenging the Gender Neutrality of Consultants' Schemes" Presentation. *National Pay Equity Campaign Seminar*, Ruskin College, Oxford, July 1992.

"Restructuring Health Care in the Face of Free Trade" Panel presentation. *Rethinking Marxism: Crisis and Possibilities*, University of Massachusetts, Amherst, November 1991.

"Pay Equity: The Ontario Case" Invited paper. *Re-valuing Women's Work: Winning Equal Pay*, University of London, England, September 1991.

"Women and Work: Lessons from the Research" Invited presentation. Research Consultation, *How to Study Gender Bias in the Law, Courts and the Legal Profession*, Simon Fraser University, November 1991.

"Nursing and Feminism: The Natural Relationship" Keynote address. Conference, *Nursing and Feminism: "The Uneasy Relationship"* School of Nursing, Queen's University, Kingston, Ontario, November 1991.

"Who is Marginalizing Whom? Political Correctness and Academic Freedom" (**Pat Armstrong** and Hugh Armstrong) Panel Presentation, Summer Institute, *A Majority of the Marginalized,* Centennial College, Toronto, August 1991.

"Problems and Possibilities for Pay Equity" Public lecture. St. Mary's University, Halifax, March 1991.

"Theorizing Women's Work" Public lecture. St. Mary's University, Halifax, March 1991.

"Women and Pay Equity" Guest speaker. *Labour Studies*, Seminar Series, McMaster University, Hamilton, November 1990.

"Feminism and Political Economy: Gender and Class" Workshop Presentation. Conference, *Moving Forward; Creating a Feminist Agenda for the 1990's*, Trent University, Peterborough, June 1990.

"Better Irreverent than Irrelevant" (**Pat Armstrong** and Hugh Armstrong) Paper presentation. *Theme Session on Social Policy*, Annual Meetings, Canadian Sociology and Anthropology Association, University of Victoria, Victoria, June 1990.

"Women in the Universities" Panel presentation. "The Future of Higher Education", Laurentian University, Sudbury, May 1990.

"Is this Any Way To Run a Business? Health Care in the Era of Free Trade" Paper presentation. Conference, *Canadian Political Economy in the Era of Free Trade*, Carleton University, Ottawa, April 1990.

"Feminism and Political Economy", Panel presentation, "Sex, Class, Race and Region", Sponsored by the Departments of Political Science and Sociology, York University, Toronto, March 1990.

"Notions of Equity, Justice and Fairness" Graduate Workshop presentation. York University, Toronto, March 1990.

"Gender and Research Methods" Presentation, "Qualitative Research on Gender", Institute for Social Research, York University, Toronto, March 1990.

"Feminism and Political Economy" Panel presentation, *Socialist Studies Seminar*, Carleton University, Ottawa, January 1990.

"The Job Market: What Can You Expect?" Panel presentation, sponsored by the Sociology Undergraduate Student Association and McLaughlin College, York University Toronto, January 1990.

"Women and Pay" Guest Lecture. Women's Studies, Glendon College, York University, Toronto, October 1989.

"The Women's Movement" Guest Lecture. Atkinson Social Science, York University, Toronto, June 1989.

"Women and the State: Policy Directions" Panel presentation, *Canadian Political Science Association General Assembly*, Laval University, Montreal, June 1989.

"Documenting Women's Histories: The Work of the Researcher" Presentation, *Workers and Communities Conference*, York University, Toronto, May 1989.

"The State as a Contested Terrain for Women: Lessons From Pay Equity" (**Pat Armstrong** and Hugh Armstrong) Paper presentation, *Conference on Marxism Now: Traditions and Difference*, University of Massachusetts, Amherst, November 1989.

"Lessons From Pay Equity" (**Pat Armstrong** and Hugh Armstrong). Paper presentation, *Conference on Gender and Class*, Antwerp, Belgium, September 1989.

"Women, Union and Leadership" Panel presentation, *Workers and Communities Conference*, York University, Toronto, May 1989.

"Women and Pay Equity in the Health Care Sector" Presentation, *Health and Society Series*, York University, Toronto, November 1988.

"Women and the Canadian State" Presentation, *Political Science Seminar Series*, York University, Toronto, November 1988.

"Pay Equity Options" Presentation, *Seminar Series on the Political Economy*, University of Toronto, Toronto, October 1988.

"The State of Labour Studies in Canada: Feminist Presentation" Presentation, *CERLAC's 10th Anniversary Conference on Labour Movements and Social Change in Latin America and the Caribbean*, York University, Toronto, October 1988.

"Women and Health Care Work" Paper presentation, *Annual Meetings of the Canadian Sociology and Anthropology Association*, University of Windsor, Windsor, June 1988.

"Towards Employment Equity" Presentation, *Law and Society Colloquium*, York University, Toronto, February 1988.

"Women and Health Care Work" Presentation, *Women's Studies Research Group*, York University, Toronto, March 1988.

"Employment and Pay Equity" Panel Presentation, *Employment Equity*, Queen's University, Kingston, November 1987.

"Women and the State" Presentation, *Colloquium Forcing Us to Be Free. The Canadian State and the Free Economy*, University of Toronto, Toronto, November 1987.

"Female Complaints: Women, Work and Health Care" Paper Presentation, *The Canadian Research Institute for the Advancement of Women Conference*, Winnipeg, November 1987.

"Mixed Signals: Is Law Reform <u>Really</u> Helping Women?" Presentation, *The Barbara Betcherman Memorial Fund Second Annual Forum*, Osgoode Hall, York University, Toronto, October 1987.

"More For the Money: Redefining and Intensifying Work in Canada" (**Pat Armstrong** and Hugh Armstrong). Paper presentation, *Conference on Work and Politics. The Feminization of the Labour Force*, Center for European Studies, Harvard University, Cambridge, March 1986.

"Comment on Margrit Eichler, 'And The Work Never Ends" Plenary Session, *Annual Meetings of the Canadian Sociology and Anthropology Association*, University of Winnipeg, Winnipeg, May 1986.

"Women's Work: A Time for Change" Keynote address, *Women and Oil Conference*, Sponsor: The Institute of Social and Economic Research, Memorial University of Newfoundland, St. John's, September 1985.

"Theorizing Women's Work: Canadian Perspectives" and "Looking Ahead: The Future of Women's Work in Canada and Australia" (with Hugh Armstrong) Papers presentations, *Women, Labour and Technology Conference*, Interuniversity Center for Post-Graduate Studies, Dubrovnik, Yugoslavia, August 1985.

"Women and the Economic Crisis" (**Pat Armstrong** and Hugh Armstrong) Paper submitted by the Government of Canada, *ECE Seminar on The Economic Role of Women in the ECE Region*, Vienna, October 1984.

"Because You're a Woman" (**Pat Armstrong** and Hugh Armstrong) Paper presentation, *Canadian Research Institute for the Advancement of Women Annual Conference* "Women and Culture", Halifax, 1981.

"A Working Majority: Employment and Unemployment for Canadian Women" Paper presentation, *Annual Meetings of The Society for the Study of Social Problems*, Toronto, August 1981.

"Women, Job Creation and Unemployment in Quebec and Canada" (**Pat Armstrong** and Hugh Armstrong) Paper presentation, *Planning for a Non-Sexist Society*, McGill University, Montreal, 1980.

"Sex Segregation in the Quebec Labour Force, 1941-71" Paper presentation, Political Economy Section, *Canadian Political Science Association Meetings*, Université Laval, Montreal, 1976.

Selected Non-academic Invited Presentations

What's the Problem? Staffing in Long-term Care. Canadian Centre for Policy Alternatives, Winnipeg, November, 2023

New National Standards in the Delivery of Long-Term Care Session Presentation, AdvantAge National Conference, April 20, 2023

Seniors Services and Long-Term Care Visioning to Inform Future LTC Home Design City Hall April 18, 2023

"I'll never go into a nursing home". York University Retirees, November 2022.

"Combatting privatization" Keynote, Canadian Doctor's for Medicare Policy Summit, October 2022.

'Locating long-term care". BC Health Coalition Better Care for Seniors Accountability Assembly, October, 2022.

The Development of Long-term Care Keynote, Ontario Medical Students Association, Days of Action, April 10,2022.

Reimagining long-term care and the care economy, Webinar, Canadian Federation of University Women Oakville, March 21, 2022.

Why Keep Long-term Care? Perley Health Centre of Excellence in Frailty-Informed Care Keynote, March 9, 2022, Ottawa

What Do We Mean When We Say That Aging Is a Women's Issue? Calgary Association of Lifelong Learners, January 17. 2022

The Challenges of Long-Term Care In Canada, January 13, 2022. Estate Planning Council of Canada Webinar

Pat Armstrong Charting a Path Forward for Long-term Care. Panel, Canadian Geriatric Psychiatry Association Conference, October 29, 2021.

Charting a Path Forward for Long-term Care. Panel, Canadian Geriatric Psychiatry Association Conference, October 29, 2021.

Sustainable Life: Community Care for an Aging Population October 27, 2021, Panel, Toronto International Festival of Authors

Putting Life into Years: Promoting Health and Joy in Nursing Homes Canadian Association on Gerontology Annual Conference, October 22, 2021

Guidelines for changing long-term care in a positive direction Council of Seniors Citizen's Organizations of BC Conference Living In The 21st Century; A Seniors Strategy Richmond BC, September 27-28, 2021

Long-term care research: purpose and benefits for residents and families. Presentation to Northern Ontario Family Council Network, May 15, 2021.

Panel presentation Long Term Care in Canada - What Now? What Next? Canadian Federation of University Women, April 29, 2021.

Panel presentation, Why National Staffing Standards are Vital in Long-Term Care, Canadian United for Long-term Care Standards, April 6, 2021 Is There a Future for Long-term Care. Presenter, Calgary Association for Life-Long Learners. March 10, 2021

Panel presentation, Breakout session on the care economy, Canada's Feminist Response and Recovery Summit, Status of Women Canada, March 9. 2021

Addressing Challenges Older Women face in the Workplace. Webinar Presentation International Federation on Aging, Feb. 19, 2021

Conversation on Long-term Care. Journalists at Massey College, February 11, 2021

Alberta Seniors, COVID-19 and the Federal Government, January 28, 2021.

"Reimagining Continuing Care" Webinar presentation, Friends of Medicare, Alberts January 20, 2021.

Federal Standards for Long-term Care: Implications for Nova Scotia. CCPA Webinar, December 14, 2020.

Removing the Profit Motive. Webinar series on Committing to Senior's Care, BC Health Coalition, November 24, 2020

If Not Now, When? Transforming Long Term Care in the Time of COVID. Presentation to the National Pensioners Federation and the Council of Senior Citizens' Organizations of BC Webinar on the Urgent Reform for Long-Term Care, September 25, 2020

Principles for reforming long-term care. Seniors Homes; What do we need in the future? Session, Union of BC Municipalities Conference, September 24, 2020

The future of LTC in Canada Canadian Doctors for Medicare Webinar, September 23, 2020

Reforming long-term care. Ontario Municipal Association on long-term care, August 18, 2020

A Labour Force Strategy for Long-Term Care. Forum on Long-Term Care, organized by Ontario MP Lucille Collard, Ottawa, September 9, 2020

Roundtable on Reimagining Nursing Homes, with Minister Dorothy Shephard and MLA David Coon, NB. July 22, 2020

Rising Together webinar presentation on the care economy, Across Canada, August 12, 2020

Markham Mayor's Meet-up, May 28, 2020 <u>www.markham.ca> events > 20200528-</u> <u>mayorsmeetup</u> Seniors Care in Crisis-COVID-19 and Beyond, Alberta, May 7, 2020. http://www.friendsofmedicare.org/seniors care in crisis learn more

Seniors Care: A Conversation with expert Pat Armstrong Public Hosted by Manitoba Health Coalition - MHC, May 25,2020 <u>https://www.facebook.com/events/manitoba-health-coalition-mhc/seniors-care-a-conversation-with-expert-pat-armstrong/686324642181742/</u>

Rideau Club Presentation on reforming long-term care,, May 20, 2020

Live Chat on Long-Term Care and COVID-19 Canadian Federation of Nurses Unions, April 20,2020 https://www.facebook.com/Linda4Workers/videos/live-chat-onlong-term-care-and-covid-19/230899271332372/

Models for Care Family Council Network Four, Hamilton Ontario, October, 2019.

Promising Practices for Congregate Settings Retirement Homes Regulatory Authority Board, Toronto, September 2019

Privatizing Care, Canadian Health Coalition Town Hall, September 10, 2019.

Assessing Models of Care Webinar for the Alzheimer Society, September 18, 2019.

Models for Care. Invited panel presentation AvantAge Ontario Convention, Toronto, May, 2019.

Transforming Long-term Care. Three consecutive workshops run for the Ontario Nurses Association Joint Sector Meeting, March 2018. (with Jacqueline Choiniere and Tamara Daly)

Exercising Choice in Long-term Care. Public Forum organized by the Canadian Centre for Policy Alternatives, Winnipeg, November 2017

Workshops on Physical environments in long-term residential care. Unifor Health Care Conference, Port Elgin, Ontario, June, 2017.

Caring for/Caring About: Women. Health Care and the Care Economy. Unifor 2016 Health Care Conference: Challenges and Opportunities: Building a Promising Future. Port Elgin, Ontario, May 2016.

Minimum Staffing Levels for Long-term Care. Presentation at Queen's Park Dining Room lobby launch, May, 2016.

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Research Presentation: Re-imaging Long-term Residential Care: An International Study of Promising Practices to the Enhanced Long-Term Care Home Renewal Strategy: Design Working Group, Ministry of Health and Long-Term Care, Toronto, April 20,2016

Strong, Supportive, Integrated Long-Term Care for the Elderly. Video presentation to public meeting at Yukon College, Whitehorse, with other team members, April 16, 2016.

The Business Case for Pay Equity. The Case for Pay equity: Exploring the benefits and Models that Work Conference. Pay Equity Commission, Ted Rogers School of Management, Sept. 2015.

Ethnographic Research in Long-term Residential Care. Providence Health Care, Vancouver 2014.

Promising Practices: Learning from Sweden, Norway, Germany, the US and the UK. Keynote: Long-term Care: A Safe and Secure Environment Informa Healthcare Conference Series, Toronto, November 2014.

Panel Presentation: Where Do We Draw the Line Between Resident Safety And Quality Of Life In Life In Long-Term Care Facilities? Long-Term Care: A Safe And Secure Environment Informa Healthcare Conference Series, Toronto, November 2014.

Why Promising Practices: Some Canadian Experiences. "Redirecting the Gaze" An International Quest for Promising Practices in Long-term Residential Care Conference Bergen Norway, May 2014.

A Seniors Plan for Canada, Keynote Address, National Conference: A Seniors' Health Care Plan for Canada, Canadian Health Coalition, Ottawa, December 2013.

The Health Accord: Implications for Us All. Student's for Medicare Symposium on Medicare at Risk, Toronto. October 2013.

Partnering Research. CUPE Ontario Region Conference, May, 2013.

The Status of Health Equity for Women" Older Women's Network, Toronto, April, 2013.

"Healthy Aging in Residential Places" Grand Rounds, Bruyere Hospital, Ottawa, November 2012.

"The Ethic of Care and Guiding Principles for Good Practices" Speech, The Global Economic Crisis: An Opportunity to Create a Future. International Conference. Lisbon, Portugal. November 2012.

"Reflections on a Vision" Panel presentation at Towards a Shared Understanding of Continuing Care in Canada. Canadian Federation of Nurses Unions. Ottawa, March 2012. "Ownership Matters: Long-Term Care Homes and Services" Panel Presentation to the Community Development and Recreation Committee, City of Toronto, Toronto, January 2012

"Health Human Resources" Presentation to Baycrest Health Centre LTC Innovation Expert Panel, Toronto, June 2011

"Voices and Visions" Roundtable participant, Trent University, Peterborough, May 2011.

"Challenging the Notion of Dependent Older Populations" Panel participant, CIHR Café Scientifique, Toronto, November 2010.

'Pay Equity: Yesterday's Issue? Closing the Gender Gap: Provincial Perspectives on Pay Equity' Canadian Federation for Humanities and Social Sciences, Equity Issues Portfolio and Pay Equity Commission (Ontario) May 2010

"The Myth of the Silver Tsunami" Ontario Health Coalition Conference on the Myth of Medicare Unsustainability, Toronto, November 2010.

"The Threat of Aging Populations?" Keynote, Conference on the Myth of Medicare Sustainability, Ontario Health Coalition, Toronto, November 2010.

"Long-Term Care." Canadian Union of Public Employees Conference, Peterborough, February 2009.

"Long-Term Care." Canadian Union of Public Employees Conference, Calgary, January 2009.

"Long-Term Care." Canadian Union of Public Employees Conference, Winnipeg, December 2009.

"Long-Term Care." Canadian Union of Public Employees Conference, Montreal, October 2009.

"Health Equity and Women's Health Services in Toronto." (**Pat Armstrong**, Tamara Daly et al.) *Looking Back, Thinking Ahead Conference*, Halifax, March 2009.

"Speaking Truth to Power: Moving Research on Women and Health Care Reform into Policy and Practice." Pat Armstrong et. al. *Looking Back, Thinking Ahead Conference*, Halifax, March 2009.

"Medicare 101: From Past to Present". Keynote Speaker, *Medicare: It's Time to Act.* Students for Medicare, Toronto, March 2009. Taking Stock of the Health Care System. Canadian Federation of University Women, Etobicoke, January 2009

"Working in Long Term Care" *High Level Briefing and Policy Conference on Long Term Care Facilities*. Regulating Long Term Care Homes to Improve Care, Ontario Health Coalition and the Alliance of Seniors/Older Canadians Network, Toronto, March 2009.

"Violence and Workload in Health Services" (**Pat Armstrong** and Albert Banerjee) *Mujer, trabajo & salud,* Mexico, October 2008.

"Unionism vs. Professionalism" Keynote Panelist, Ontario Nurses' Association, Ottawa, November 2007.

"Timely Access to Care: Gender Issues" Keynote Speaker, *Timely Access to Care Workshop*, Ottawa, 2007.

"Women and Health Care Reform" Panelist, SOS Medicare II: Looking Forward, Regina, May 2007.

"Thinking Women: Issues in Health Care Reform" Ontario Women's Health Council Conference, *Enhancing Women's Health Research*, Ottawa, April 2006.

"Implications of More Private Health Care for Access, Equity and Economy" Canadian Labour Congress Roundtable on Saving Public Health Care, Ottawa, June 2006.

"Gender and Wait Times" *Wait Times*" *The Facts, The Politics and the Solutions*. Canadian Health Coalition Roundtable, Ottawa, January 2006

"Health Care Reform" CareWatch Toronto, January 2006

"Ensuring the Strengths in Public Care" 6th Annual Invited Exchange, *How Privately Funded Health Care Can Save Medicare...Or Ruin It.* Canadian Health Services Research Foundation, November 2005.

"Health Care Work" Roundtable, *Precarious Employment*, Toronto Training Board, November 2005.

"Balancing the Tensions in Home Care" *Women and Home Care: The Facts, The Issues, The Future*, Ontario Community Support Association and the Canadian Research Network on Community Care. Alliston, Ontario, November 2005.

"Work Organization in Health Care" Ontario Health Coalition Conference on Progressive Hospital Reform, Toronto, October 2005.

"Health Sector Reform, Care and Reconciliation" Presentation to Experts Meeting on Social Cohesion, Reconciliation Policies and Public Budgeting. United Nations Population Fund, Mexico City, October 2005.

"Gender and Quality in Care" Plenary Address, Fifth Australian Women's Health Conference, *Reflecting on Gender/Confronting the Evidence*. Melbourne, Australia, April 2005.

"A Conversation with Politicians and Women's Health Advocates About Future Possibilities" Panel presentation. Fifth Australian Women's Health Conference, *Reflecting on Gender/Confronting the Evidence*. Melbourne, Australia, April 2005.

"Sending Care Home: Whose Cost? Whose Benefit?" Paper presentation. Fifth Australian Women's Health Conference. *Reflecting on Gender/Confronting the Evidence*. Melbourne, Australia, April 2005.

"The Right to Care" Community presentation sponsored by the Advisory Council on Women and the Women's Studies Programme, University of New Brunswick, Fredericton, January 2005.

"Privatization and Long-Term Care" (**Pat Armstrong** and Hugh Armstrong), Council of Canadians, Toronto Chapter Annual Meeting, Toronto, January 2005.

"Personal Support Workers and Aging in Place" Care Watch, Toronto, January 2005.

"Lessons Learned and Emerging Challenges" Ontario Pay Equity Commission, Toronto, November 2004.

"Pay and Employment Equity." Seminar Presentation to the New Zealand Council of Trade Unions, Auckland, July 2004.

"Perils of Privatization. The Case of North American Health Care." Seminar hosted by the New Zealand Nurses Organization and the Service and Food Workers' Union. Auckland, New Zealand, July 2004

"Health, Safety and Care. Issues in Long-Term Services." Ministry of Health. Wellington, New Zealand, June 2004.

. "Privatization, Gender Equality and Health Sector Reform: The Canadian Case." International Seminar, Gender Equality in Health Sector Reform, Pan American Health Organization, Washington, April 2004.

"Report on the Survey on Long-Term Care" CUPE Health Care Workers' Conference. Niagara Falls, September 2004.

"Gender Analysis as a Tool for Informing Health Care Reform" Conference, *The Women's Health Challenge: Linking Accountability, Best Practice and Sensitivity.* St Joseph's Hospital at the Boulevard Club, Toronto, September 2004.

"Not Enough Hands" Press Conference Room, Queen's Park, Toronto, September 2004

"Dare to Dream: Reflections on the National Workshop on Women and Primary Care" (**Pat Armstrong** and Ann Pederson) *National Primary Care Conference*, Winnipeg, May 2004.

"Human Resources Planning in Health" (**Pat Armstrong** and Hugh Armstrong), Canadian Nurses Association Board meeting, March 2004.

"Thinking it Through. Women, Work and Caring in the New Millennium" Pan American Health Organization, Washington, D.C., March 2004.

"Gender Sensitive Research, Policy and Practice in Canada" First Gender and Health Summit, King's Fund, London, England, November 2003.

"Health Care" Public Forum on the Public Sector. York University, Toronto, October 2003.

"Community-based Care" Council of Canadians and Canadian Centre for Policy Alternatives Conference, *Prescription for Change*. Ottawa, February 2003.

"Equal Pay for Work of Equal Value: The Ontario Experience" International Conference on Equal Pay Models and Initiatives on Equal Pay, Berlin, June 2002.

"The Gendered Health Effects of Welfare States" Women, Work and Health Congress, Stockholm, June 2002.

"Women, Privatization and Health Care Reform" Women, Work and Health Congress, Stockholm, June 2002.

"Women and Health Care Reform" Public Consultations of the Commission on the Future of Health Care (Romanow Commission), Toronto, May 2002.

"Women and Homecare" Focus Group Panel, *From Knowledge to Wisdom: An International Exchange on Homecare*, Toronto, May 2002.

"Human Resources in Care" *Health Care Forum*, Ontario Health Coalition, Toronto, April 2002.

"Working Women: Mothers at Work" Invited presentation, The National Association of Women and the Law Conference on Women, *The Family and the State*, Ottawa, March 2002.

"Pay Equity: Views of An Expert Witness" Ontario Bar Association, Toronto, February 2002.

"Thinking It Through: Women, Work and Caring in the New Millennium" (**Pat Armstrong** and Hugh Armstrong). Paper prepared for *The Healthy Balance Research Programme*, Maritime Centre of Excellence for Women's Health, Halifax, October 2001.

"Primary Care Reform." (**Pat Armstrong** and Hugh Armstrong), *Health Link 2001: Evolution or Revolution?* Association of Ontario Health Centres, Ottawa, June 2001.

"Women and Health Care Reform" Health Canada Policy Forum, May 2001.

"Women, Privatization and Health Care Reform" Presentation on behalf of the National Coordinating Group on Health Care Reform and Women, The Standing Senate Committee on Social Affairs, *Science and Technology*, May 9, 2001.

"Blaming Women for Care Costs" Women's College Hospital, Toronto, March 2001.

"Reforming Care" St. James United Church, Toronto, November 2000.

"Women and Health Care Reform" *International Women's Day Colloquium*, Women's College Hospital, March 2001. The Right to Care, Annual Couchiching Conference, August 2000.

"Hospitals Without Walls, Doctors Without Borders" Presentation, *Facing the Challenge Medicare in 2010*, Canadian Health Services Research Foundation, Mississauga, June 2000.

"Beyond Mother's Day: Restructuring Paid and Unpaid Work" Lunch-time speaker, *A Woman's Work is Never Done-Can Policy Value Caregiving*, Nova Scotia Status of Women, Halifax, March 2000.

"Home Care is a Woman's Issue" Community Forum on Home Care, The Council on Aging, Ottawa, March 2000.

"Women and Health: A Gender Issue" Panel presentation, "Consultation on Gender Equality, and Status of Women in Canada", Ottawa, December 1999.

"Women and Work" *Workshop for Postal Worker's Education Week*, Port Elgin, November 1999.

"Pay Equity Issues: Problems in Implementation" Workshop Presentation for Indonesian Government and Public Service Members, Carleton University, September 1999.

"Health Care Restructuring: Views from Hands-on Providers" Conference Board of Canada, August 1999.

"Women's Work" Keynote address, *Postal Worker's Women's Conference*, Port Elgin, May 1999.

"Accessing Health Care Services: Making the System Work for You" Keynote address, *Women's Health Fair*, Jewish Community Centre, Ottawa, May 1999.

"Women and Health Care Reform-Canada" Presentation to the Consultative Group Meeting on Gender Equity and Health Care Reform Policies. Pan American Health Organization, Washington, October 1998.

Universal Health Care. What the United States Can Learn from the Canadian Experience. Book Launch, Canadian Consulate, New York, June 1998.

"Making Public Policy for Women" Speaker, *Public Policy Strategy Forum*, Dalhousie University, Halifax, May 1998.

"The Corporate Assault on Medicare in Canada" Keynote address, *Protecting Public Health Care from Private Greed*, Canadian Health Coalition conference, Ottawa, April 1998.

"Work Restructuring" Presentation, *Workshop on Work Reorganization*, Canadian Labour Congress Jobs Conference, Ottawa, February 1998.

"Privatizing Care" Keynote speaker, Ontario Health Coalition Provincial Strategy Conference, November 1997.

"Restructuring in Public Sector Workplaces and the Impact on Women" National Women's Task Force, Speaker, Canadian Union of Public Employees, Ottawa, November 1997.

"Privatization in Health Care" *Provincial Strategy Conference*, Ontario Health Coalition, Toronto, November 1997.

"Measuring Quality of Life" Workshop presentation, Canadian Labour Congress researchers, Ottawa, November 1997.

"Women in the Labour Force" Workshop for Canadian Union of Postal Workers, Port Elgin, September 1997.

"The Impact of Health Policies" Speaker, *Investing in Health: The Shaping of Social Policy*. Canadian Public Health Association Conference, Halifax, July 1997.

"Feminism, Professionalism and Unionism" Workshop at National Federation of Nurses Unions Conference, Vancouver, June 1997.

"How Can We Prevent the Assault on Our Social Programs?" Speaker, Golden Age Association, Montreal, May 1997.

"Health Care in Canada" Speaker, Conference on Promotion and Prevention. Saskatchewan Public Health Association, Saskatoon, April 1997.

"Economics and Work: The Impact on the Public's Health", Invited presentation, Saskatchewan Public Health Association Conference, Saskatoon, April 1997.

"What Constitutes Quality Health Care?" Invited presentation, Thirty Years of National Medicare - Forward or Backward Since 1967? Saskatchewan Health Coalition, February 1997.

"Lean Production and the Casualization of Work in Health Care" Invited presentation, Consultation Forum on Intensification and Distribution of Work, Ontario Federation of Labour and Minister of Labour, December 1996.

Canadian Health Care, Invited presentation, Physicians for a National Health Program, New York, December 1996.

"Using Job Evaluation for Nurses" Invited presentation, *The Northern Nurses' Federation's Conference on Nurses' Wages and Terms in Nordic Countries*, Iceland, September 1996.

"Health Reform" Invited presentation, National Executive Board of the National Federation of Nurses' Unions, Ottawa, September 1996.

"Women in Canada" Workshop presentation, Canadian Union of Postal Workers, Port Elgin, October 1997; April 1996.

"Heath Care Reform and the Effect on Women" Invited presentation, Canadian Medical Association Gender Issues Committee, Ottawa, April 1996.

"Reforming Care" Panel presentation, Ottawa West Health Forum, April 1996.

"Job Evaluation and Pay Equity" Workshop conducted, Canadian Human Rights Commission, April 1996. "Evaluating Nursing Work" Presentation, Swedish Association of Health Officers, Stockholm, November 1995.

"Lessons on Restructuring." Invited presentation, *Public Service Alliance Executive Retreat*, October 1995.

"Women, Work and our Times" Keynote address, Canadian Labour Congress Women's Conference, Ottawa, June 1995.

"Cutbacks and Work in the Health Care Sector" Invited presentation, Canadian Health Coalition Conference, Ottawa, March 1995.

"Multiskilling in the New Global Economy" Invited presentation, Labour College of Canada, Ottawa, November 1995.

"Revising the Ontario Pay Equity Legislation: An Overview" Panel presentation, Community Think Tank on the Pay Equity Legislation Review, *Pay Equity Advocacy and Legal Services*, Toronto, November 1994.

"The Impact of Social Security Reforms on Women" Panel presentation to UI Reform, *Training Programs and Child Care*, Community Education Forums on the Social Security Review, Ottawa, November 1994.

"Agenda: Jobs and Growth: Improving Social Security in Canada" Invited presentation before the House of Commons Standing Committee on Human Resources, Ottawa, October 1994.

"Sexism" Workshop, Canadian Union of Postal Workers' Training School, Port Elgin, October 1994; September 1995.

"A Critique of Health Care Restructuring" Paper presentation, Ontario Federation of Labour Conference, *From Restructuring to Genuine Reform: A Labour Workshop on Hospital Restructuring*, Kempenfeldt Bay, October 1994.

"The Fate of the Public Sector" Keynote address, *Bargaining Priorities Conference*, Ontario Council of Hospital Unions, Toronto, September 1994.

"Women, Work and Working Time" Invited presentation, Federal Advisory Group on Working Time and the Distribution of Work, Toronto, April 1994.

"Reshaping Work" Invited presentation, Ontario Federation of Labour's TARP Conference, Toronto, April 1994.

"Quality of Care and Employment Security" (**Pat Armstrong** and Hugh Armstrong) Presentation. Conference, *At Work*, District Health Councils, Toronto, March 1994. Invited appearance before the House of Commons Standing Committee on Human Resources Development considering the Social Security System, February 1994.

"Impacts of the Global Economy on Employment and Community Health" Invited presentation, *Work and Health in Global Economy Conference*, Toronto, September 1994.

"Women and Health: Invisible Hazards at Work" Invited presentation, Back to Work Conference, *Vocational Rehabilitation, Work, Health and Welfare*, Ronneby, Sweden, May 1994.

"Equal Pay for Work of Equal Value" Invited presentation, European Seminar, *Equal Pay 36 Years Later: In Search of Excellence*, Brussels, October 1993.

"Equal Pay in Canada: The Ontario Experience" Paper presentation, Fifth Interdisciplinary Conference on Women, San Jose, Costa Rica, February 1993.

"Community vs. Institution. Who is Defining Whose Terms?" (**Pat Armstrong** and Hugh Armstrong), Presentation, *Restructuring Long-Term Care: Labour's View*, Ontario Federation of Labour, December 1993.

"Total Quality Management in the Health Care Sector" Presentation, CUPE Local One, Seminar on Total Quality Management, Toronto, September 1993.

"Overview of the Canadian Health Care System" Paper presentation, *Trip Across the Border: Investigating the National Health Care System of Canada*, CAW, Windsor, April 1993.

"The Americanization of Health Care" Presentation, National Health Care Workers Conference, Canadian Union of Public Employees, Montreal, February 1993.

"The Principles Underlying Health Care in Canada" Presentation, Ontario Federation of Labour's Health Care Committee, Jackson's Point, October 1992.

"Evaluation of Nursing Work and Why Traditional Job Evaluation Schemes Have Failed to Capture It" Ontario Nurses' Association Training Seminar on Pay Equity, October 1992.

"Gender, Culture and Work" Presentation, Research Round Table on Gender and Workplace Health, Department of Health and Welfare, Ottawa, June 1992.

"The Crisis in Nursing Work" Presentation, Middle Management Nurses Association Seminar, *The Evolving 90's*, Humber College, Toronto, April 1992. "Canada's Health Care System" Presentation, Conference on the Restructuring of Ontario's Health Care System, Ontario Council of Hospital Unions, Toronto, February 1992.

"Evaluating Pay Equity" Presentation, Intergovernmental Meeting on Pay Equity, Toronto, 1991.

"The Changing Labour Relations Environment and the Expectations and Needs of Employees." Panelist, Conference on Future Shock Was -- The Challenge is Today, Sponsored by the Canadian College of Health Service Executives, Ottawa, June 1991.

"Good Jobs, Bad Jobs" Panel presentation in the Opening Plenary, Conference on Working Knowledge, Vancouver City College, Vancouver, May 1991.

"Valuing Unpaid Work Done by Women" Workshop presentation, Symposium on Women's Place in the Economy, Canadian Advisory Council on the Status of Women, Ottawa, March 1990.

"Will Technology Enslave or Ennoble?" Presentation, *The Office That Works*. A Forum on the Working Environment, Ontario Ministry of Government Services, Toronto, May 1989.

"Problems with Quantitative Analysis" (**Pat Armstrong** and Hugh Armstrong) Invited presentation, Ministry of Employment and Industrial Affairs, Melbourne, Australia, April 1985.

"Everywhere and Nowhere: Sex Segregation in the Canadian Labour Force" (**Pat Armstrong** and Hugh Armstrong). Paper Presentation, Ministry of Employment and Industrial Relations, Melbourne, Australia, March 1985.

"Women and the Economic Crisis in Canada." (**Pat Armstrong** and Hugh Armstrong), Paper presentation, *Second International Interdisciplinary Congress on Women*, Groningen, The Netherlands, April 1984. Revised version presentation, *Workers and Their Communities*, Toronto, May 1984.

"Using Marxism for Women" (**Pat Armstrong** and Hugh Armstrong). Paper presentation, *Third Women and Labour Conference*, Adelaide, Australia, 1982.

"Everywhere and Nowhere: Women in the Canadian Labour Force" (**Pat Armstrong** and Hugh Armstrong). Paper presentation, *Third Women and Labour Conference*, Adelaide, Australia, 1982.

"A Framework for Policy Recommendations on Labour Force Work Flowing from A

Working Majority" (Pat Armstrong and Hugh Armstrong), Paper presentation, Canadian Advisory Council on the Status of Women, October 1982.

"Technology in Context" Keynote address, Microtechnology and Women's Employment Conference, Canadian Congress for Learning Opportunities for Women, Sponsors: The Alumnae Society of McGill University, Montreal, 1982.

"The Working Woman in Perspective" Paper presentation, McGill Alumnae Association Series, *Women as Winners: The Successful Working Woman Today*, Montreal, 1981.

"Women in Families" Paper presentation, Centre for Feminist Culture, Montreal, 1981.

"Women and Employment" Paper presentation, Organized Working Women's Conference, *Toward Full Employment*, Toronto, 1981.

"Women and Jobs" Paper presentation, Inaugural Conference of the Canadian Centre for Policy Alternatives, Ottawa, 1980.

"Job Creation and Unemployment for Canadian Women." (**Pat Armstrong** and Hugh Armstrong). Paper presentation to the NATO Symposium on Women and the World of Work, Sintra-Estoril, Portugal, August 1980.

Research Grants

"Learning from the Pandemic. Planning for a Long-term Care Labour Force". SSHRC Insight Grant Pat Armstrong ,Principal Investigator 2022-2024

"Strengthening Care Mobilization In Canada's Social Welfare State" Co-applicant, SSHRC Insight Grant, (Laura Funk, Principal Investigator) 2021-25, \$242,000.

"A Labyrinth of Inequity: A Feminist Political Economy Approach to the Gender Gap in Academic Medicine" SSHRC Insight Grant Co-investigator, (Cheryl Pritlove, Principal Investigator) \$71, 164 2021-23

"Care Economies in Context. Sustainable Social and Economic Development." Advisory Board, SSHRC Partnership Grant. (Ito Peng, Principal Investigator) 2021-2028.

"Covid-19, familes and long-term residential care" SSHRC Partnership Engage Grant, 2021. \$24,850, Pat Armstrong Principal Investigator

Changing Places: Paid and Unpaid Work in Public Places. Principal Investigator SSHRC Insight Grant, 2018-2021, \$197,039, Extended

"What's Past is Prologue: Comparing Long-term Care Workers and Working Conditions Between Canada and Nordic Countries 10 Years Later" C-investigator, SSHRC Insight Grant (Tamara Daly, Principal Investigator), 2016-2019, 294,737.

"Seniors- Adding Life to Years (SALTY)" CIHR Team Grant: Late Life Issues (Janice Keefe, Principal Investigator), 2016-20, \$1,390,731.

"Seniors- Adding Life to Years (SALTY)" CIHR Team Grant: Late Life Issues LOI (Janice Keefe, Principal Investigator), 2015, \$24,965.

"Healthy Aging in Residential Places" A European Research Area in Ageing 2 (ERA-AGE 2) international project funded in Canada by the Canadian Institutes of Health Research. (Principal Coordinator), 2012-2015.CIHR component \$215,032 Cdn; Overall, \$613,629 Euro.

"Invisible Women: Gender and the Shifting Division of Labour in Long-term Residential Care" Canadian Institutes of Health Research (CIHR) – Institute of Gender and Health (Tamara Daly, Principal Investigator), 2012-2014, \$98,380.

"NoRMa-care: Nordic Research Network on Marketisation in Eldercare" FAS (Swedish Council for Working Life and Social Research) and NordForsk, (Marta Szebehely, Stockholm University, Principal Investigator), 2011-14, SEK 600,000 and NOK 900,000.

"Pan-Canadian Health Human Resources Network" CIHR Knowledge Translation Network Catalyst Grant (Ivy Bourgeault, Principal Investigator) 2011-14, \$200,000 and funds from Health Canada 2011-13, \$200,000.

"Does Gender Matter in Long-Term Residential Care?" CIHR Café Scientifique in partnership with the Institute for Gender and Health (Principal Investigator), 2011, \$3,000.

"Archival and Ethnographic Methods for Studies of Aging and Long-term Care" CIHR Meetings, Planning and Dissemination Grant: Aging (Principal Investigator) 2010-11, \$10,000.

"Examining Care Models in the Context of Welfare State Change" York University Seminar for Advanced Research (Principal Investigator), 2010-2011, \$7,500.

"Re-imagining Long-Term Residential Care: An International Study of Promising Practices" SSHRC Major Collaborative Research Initiative (Principal Investigator), 2010-17, \$2,498,987.

"Re-imagining Long-Term Residential Care: An International Study of Promising Practices" SSHRC MCRI Development Grant (Principal Investigator), 2009, \$20,000. "Out in Home Care' Workshop" (Andrea Daley and Judith MacDonnell, Principal

Investigators), 2009-10, \$8,931, CIHR.

"Nurses at Risk: Exploring gender and race in workplace illness, injury and violence" SSHRC Standard Research Grant (Principal Investigator), 2008-11, \$155,804.

"Comparative Perspectives on Precarious Work in Health Human Resources" CIHR Knowledge Translation Grant (Leah Vosko, Principal Investigator), 2008-09, \$5000.

"Transformations of Care – Living the Consequences of Changing Public Policies" FAS (Swedish Council for Working Life and Social Research), (Marta Szebehely, Stockholm University, Principal Investigator), 2007-2012, SEK 2 million/year.

"Comparisons at Work: Developing International Analyses of Long-Term Care Workers and Workplaces" SSHRC Workshop Award (Principal Investigator), 2008, \$25,000.

"Long-Term Care Workers and Workplaces: Comparing Canada and Nordic Europe" International Opportunity Program: Collaborative Research Project Grant, CIHR (Principal Investigator), 2005-06, \$99,934.

"ACT:ION for Health" SSHRC INE (Ellen Balka, Principal Investigator) 2003-08, \$3 million.

"What Does Quality Health Care Mean to Women? A National Study" Co-Principal Investigator. With Karen Grant et al. Social Sciences and Humanities Research Council, 2002-2005, \$130,912 (supplemented with an award from the Women's Health Contribution Program, Women's Health Bureau (Health Canada), 2002- 2005, \$25,000.

"Hidden Costs/Invisible Contributions: The Marginalization of 'Dependent' Adults" SSHRC MCRI Grant (Janet Fast, Principal Investigator) Co-team leader, policy stream, 2003-08, \$2,283,302.

"Community Academic Research Alliance on Contingent Work" SSHRC CURA Grant (Leah Vosko, Principal Investigator) Co-team leader, statistics stream, 2000-03, \$600,000.

"Healthy Balance: A Community Alliance For Health Research on Women's Unpaid Caregiving" CARR Grant, (Carol Amaratunga, Principal Investigator) Advisory Board 2000-03, \$1,700,000. Also with Carol Amaratunga, CIHR Workshop funding for the National Think Tank on Unpaid Caregiving, 2002.

"Reviving Productivity Thinking" SSHRC Theme Development Grant (Hugh Armstrong, Principal Investigator), \$5,000, 2000.

"From Work Practice to Public Policy" SSHRC Grant (Ellen Balka, Principal Investigator) Co-investigator, 1999.

Integrating the Social Sciences and Humanities in the Canadian Institutes for Health Research SSHRC and the Canadian Health Services Research Institute (Co-investigator) 1998-99.

"Managed Care vs. Managing Care" SSHRC Standard Grant (Principal Investigator), 1998-2001, \$100,000.

"Assessing the Impact of Restructuring and Work Reorganization in Long-Term Care" National Network on Environments and Women's Health, York University (Principal Investigator, with Irene Jansen, Canadian Union of Public Employees), 1998-2000, \$22,000.

"Pilot Study: Managed Care" Carleton University, 1998, \$2,500.

"The Restructuring of Work and Its Implications for Women's Health: An Annotated Bibliography" National Network on Environments and Women's Health, York University, (Joan Eakin, Principal Investigator) 1997, \$5,000.

"Pay and Employment Equity--Then and Now" Carleton University, 1996, \$2,500.

"The Promise and the Price: New Work Organizations in Health Care" SSHRCC Grant (Principal Investigator) 1995, \$28,500.

"Ethical Implications of the Transformation of Work in the Ottawa-Hull Area" SSHRC Strategic Partnership Development Grant (Hugh Armstrong, Principal Investigator), 1996-97, \$5,000.

Study of Women's Health Issues using the Ontario Health Survey, Ontario Ministry of Health Grant (Principal Investigator) (with Georgina Feldberg, Michael Ornstein, Harriet Rosenberg, Penny Van Esterik, Mike Burke, Mira Ondrach and Michael Stevenson), 1992.

"Voices from the Ward" Ontario Ministry of Health, Ontario Council of Hospital Unions and SSHRC, (Principal Investigator), 1992, \$19,000.

SSHRC Women and Work Strategic Grant (Co-Principal Investigator, with Hugh Armstrong), 1984-85, \$44,878, .#482-83-002

"Women's Work" Canadian Research Institute for the Advancement of Women, Principal Investigator, 1983, \$2,000. "Women's Wages" Association for Canadian Community Colleges (Principal Investigator), 1983, \$2,500.

"What Women Must Do For Pay" Canadian Advisory Council on the Status of Women, (Co-Principal Investigator, with Hugh Armstrong), 1982, \$23,500.

Other Research Funding

RNs in Long-Term Care: A Portrait. (Pat Armstrong, Hugh Armstrong, Jacqueline Choiniere and Ruth Lowndes) 2019 Commissioned by the Ontario Nurses Association, https://www.ona.org/carenow/ \$9,000

Models for Transforming Long-Term Residential Care: A Review (**Pat Armstrong**, Albert Banerjee, Hugh Armstrong, Susan Braedley Jacqueline Choiniere), Commissioned by the City of Toronto Long-Term Care Homes & Services, February, 2019 https://www.toronto.ca/legdocs/mmis/2019/ec/bgrd/backgroundfile-131571.pdf \$24,000

"Unpaid Health Care: An Indicator of Equity" Pan American Health Organization, March 2012, \$10,000

"Health Human Resources" Research Paper, [Romanow] Commission on the Future of Health Care in Canada, (with Hugh Armstrong), 2002, \$7,000

"Keeping Nurses in Nursing" Canadian Federation of Nurses Unions, (with Hugh Armstrong, and with assistance from Suzanne Peters), 2001, \$3,200

Analysis of the Nurses Survey, Services Employees International Union and the Canadian Union of Public Employees, (Principal Investigator, with Laura Sky), 1997, \$12,000

"Accreditation" Transition Council, College of Midwives (with Hugh Armstrong, Elizabeth Allemang and Freda Seddon), 1993, \$23,000

YUFA Sabbatical Leave Fellowship Grant, 1992

"Families at Play" Research Contract, Ontario Ministry of Tourism and Recreation (with Laura Johnson), 1991, \$10,000

Ontario Premier's Council to study research technology and education (with Hugh Armstrong), 1990, \$5,000

Ontario Pay Equity Commission to study the impact of pay equity on the health sector, 1988, \$20,000

"Women in the Canadian Economy" Status of Women in Canada, (Co-Principal Investigator, with Hugh Armstrong), 1983

Service to the Profession

Research Organizations:

Member, Seniors Adding Life to Years (SALTY) formerly Cross Canada Collaboration to Improve Outcomes for Frail Elderly, 2014-. University of Alberta
Member, York Centre for Aging Research and Education (YU-CARE), 2015Member, Women and Gender Equity Knowledge Network of the WHO Commission on Social Determinants of Health, 2006/7
Canadian Century Research Infrastructure Project, 2003-2008
Board member, B.C. Centre of Excellence for Women's Health, 2005-2008
Research Associate, Canadian Centre for Policy Alternatives, 1998-present; currently serving on the Members' Board
Member, Research Committee, Centre for Social Justice, 2000-2003
Member, Research Advisory Group, Institute for Research on the Child, Youth and the Family, 1990-1991
Member, Steering Committee, Centre for Research on Work and Society, York University, 1991; currently on advisory board

Offices in Learned Societies:

Member, John Porter Award Jury, 2002-2004
Co-ordinator, Political Economy Section, Canadian Political Science Association Annual Meeting (with Hugh Armstrong and Harold Chorney), 1985
Member, Social Policy Committee, Canadian Sociology and Anthropology Association, 1981-82
Member, Executive Committee, Canadian Sociology and Anthropology Association, 1978-81
Chairperson and Discussant various sessions at Canadian Sociology and Anthropology

Association sessions at Annual Meetings, and Canadian Political Science Association, Annual Meetings

Scholarly Assessments:

Grant Application panels:

CIHR Peer Review Panel 2020-21, Project Grants. Institute of Gender and Health

Strengthening Pandemic Preparedness in Long-Term Care Peer Review committee for Canadian Foundation for Healthcare Improvement, the Canadian Patient Safety Institute, the Canadian Institutes of Health Research, the New Brunswick Health Research Foundation, the Saskatchewan Health Research Foundation, and the Michael Smith Foundation for Health Research, October, 2020

CIHR Project Grant Competition panel member, spring 2019, 2021. Ontario Women's Health Scholarship Awards, 2018, 2019, 2021 CIHR College of Reviewers, 2017-Program Awards Scientific Review Panel, Ontario Health System Research Fund. Toronto, Ontario, June, 2017 Chair, CIHR review panel, Gender Institute. Call on Men's Health, 2014 CHIR New Investigator Awards, 2014 Aid to Scholarly Publication Panel, 2008-2012 Chair, CIHR Panel to Select the Chairs in Gender, Work and Health, 2012 Committee member, CIHR, Partnerships for Health System Improvement, 2007, 2008, 2012 Chair, CIHR Interdisciplinary Capacity Enhancement Grants Reducing Health Disparities and Promoting Equity for Vulnerable Populations, 2005 SSHRC Review Panel for Health Studies and Social Work, 2005 SSHRC Review Panel for Women's Studies, Health Studies and Social Work, 2004 CIHR Gender and Health review panel 2003 Comité d'adjudication PARRI/PIRL, International Council of Canadian Studies, 1995-1997 Commonwealth, Government of Canada and OAS Scholarships, November 1995 and March 1996 Carleton University SSHRCC student grant applications, January 1995, 1996 National Health Research and Development Program Adjudication Committee, Social Science Federation of Canada, 1993-1995 Adjudication Committee, Aid to Scholarly Publications Programme, 1993

Reader (selected):

Atlantis

Aging and Society Canadian Journal on Aging Canadian Public Policy Canadian Review of Social Policy Canadian Review of Sociology and Anthropology Gender, Place and Culture: A Journal of Feminist Geography Health and Social Care Healthcare Policy Health Reports Historical Studies in Education Insurgent Sociologist International Journal of Canadian Studies International Journal for Equity in Health Journal of Canadian Studies McGraw-Hill Ryerson McGill-Queen's University Press Prentice-Hall Oxford University Press Routledge Statistics Canada Studies in Political Economy University of Toronto Press University of British Columbia Press Aid to Scholarly Publications Programme, Humanities and Social Sciences Federation of Canada

Assessor:

Queen's University, Graduate Program in Sociology, 2007 University of Toronto, Health Studies Program Review, 2006 Simon Fraser University, Women's Studies, 2002 York University, Social Science Division, 2000 University of Regina, Department of Sociology, 1999 University of Victoria Department of Sociology, April 1998 University of Windsor Undergraduate Program in Sociology and Anthropology, March 1993

Member, Academic Bodies External to the University

Chair, Canadian Institutes of Health Research, Catalyst Grant: Sex as a Variable in
Biomedicalor Translational Research, March 2016
Momber College of New Scholers Sciention Subcommittee Devial Society of Canad

- Member, College of New Scholars Selection Subcommittee, Royal Society of Canada, 2015
- Member, Jury for Canada Book Prize, Federation of the Social Sciences and Humanities, 2015
- Member, New Fellow Selection Committee, Royal Society of Canada, 2014/15 Member, Aid to Scholarly Publications Program 2008-2012
- Member, Parkland Institute Elder Care Advisory Committee, University of Alberta, 2012
- Partner, National Network on Environments and Women's Health, York University, 1997-2004, Acting Director, 2009
- Chair, Women and Health Care Reform (previously "National Coordinating Group on Health Care Reform and Women"), Centres of Excellence for Women's Health, 1998-2011
- Member, Status of Women Canada Expert Task Force on Women and Social Security System, 1994
- Member, Research Advisory Committee of the Premier's Council on Health, Well-being and Social Justice (Ontario), 1993-1994

President, Network Foundation for Educational Publishing, 1985-1990

Selected Others

Health Standards Organization (HSO Long-Term Care (LTC) Services Technical Committee, 2021
Congregate Care Setting (Long-term Care and Retirement Homes) Science Advisory Table working group, 2021
Board member, Skyworks Foundation Board
Board member, Canadian Health Coalition
Chair, Graduate Programmes in Canadian Studies, Association of Canadian Studies Meeting, Laurentian University, Sudbury, October 1995
Chair, Workshop on People and Skills in the New Global Economy: Premier's Council (Ontario). Sociology Session, Learned Societies Meetings, Kingston, June 1991
Chair, Opening Session, Workshop on Democratic Administration, York University, April 1991
Chair, Workshop on Labour and Technology, York University, March 1990
Workshop leader, SSHRCC Strategic Grants, Sponsored by the Office of Research Administration, York University, February 1990

Research Consultancies

"Caring-About-Caregivers" (LRSP), Long-Range Scenario Planning Unit, Health System Strategy Division, Ministry of Health and Long-Term Care, ongoing Canadian Human Rights Commission on Pay Equity, 1997-1998
RBVS Commission, Ontario, 1998
Consultation with Government Committee on Job Evaluation, Iceland, September 1996
Contract to draft "Challenging the Myths of the Common Sense Revolution and How it Affects Women", Ontario Federation of Labour, 1995
Consultation on Pay Equity Legislation, British Columbia Federation of Labour, September 1992
Consultative Contract, Ontario Ministry of Labour, Pay Equity Revision, 1991
Consultative Contract, Vision 2000, Ontario Council of Regents of Colleges of Applied Arts and Technology (with Hugh Armstrong), 1989
Consultative Contract, Women's Bureau, Labour Canada, 1982

Expert witness

Expert Opinion regarding the Ontario Nurses' Association Charter challenge to the Protecting a Sustainable Public Sector for Future Generations Act, 2019 ("Bill 124") January 2021

House of Commons Standing Committee on the Status of Women, Witness, Tuesday, October 27, 2020

House of Commons of Canada's Standing Committee on Health, Witness, May 13, 2020

House of Commons Standing Committee on the Status of Women, October 26, 2017

House of Commons Standing Committee Human Resources, Skills and Social Development and the Status of Persons with Disabilities, October 19, 2017

Association of Ontario Midwives v Minister of Health and Long-term Care: Application to Human Rights Tribunal of Ontario, 2015. Affidavit submitted.

The Professional Institute of the Public Service of Canada v. Her Majesty in Right of Canada as Represented by the Attorney General of Canada, Ontario Superior Court of Justice, 2010

Canadian Union of Public Employees et al v. The Minister of Health, Federal Court, Trial Division. T-709-03 Affidavit submitted June 2003

Canadian Union of Public Employees et al v. Attorney General of Ontario, The Minister of Finance and the Lieutenant Governor in Council, under the *Rules of Civil Procedure* and the *Canadian Charter of Rights and Freedoms*, Affidavit submitted April 2001

Canadian Human Rights Commission, CTEA and CEP v Bell, 2000

Public Service Alliance, Canadian Human Rights Commission vs. the Government of the North West Territories, 1999

Service Employees International Union, Local 204 vs. Her Majesty the Queen in right of Ontario, 1997

Public Service Alliance, Canadian Human Rights Commission vs. Treasury Board, 1994

Hospital Employees Union vs. Health Labour Relations Association of British Columbia, 1993

Canadian Postal Workers vs. Canada Post, Canadian Human Rights Commission, 1993

Ontario Nurses' Association vs. Women's College Hospital, Ontario Pay Equity Tribunal, 1990

University of Windsor Faculty Association vs. University of Windsor, Grievance of Emily Carasco, Faculty of Law, 1990

Ontario Nurses' Association vs. Haldimand Norfolk, Ontario Pay Equity Tribunal, 1989

Metro Toronto Condo Corporation 624 vs. Salmon, 1989

Symes vs. Department of National Revenue, 1988

OPSEU vs. Ministry of Health Clerk 3 Reclassification Grievances, 1985

Action Travail des Femmes vs. C.N., 1982

[Macdonald] Royal Commission on the Economic Union and Development Prospects for Canada (with Hugh Armstrong)

Expert reports

Expert Report Prepared for the Labour Arbitration Proceeding, Ontario Nurses' Association v Participating Nursing Homes, Arbitrator John Stout May 1, 2020

Assessment of Report on Hospital Employees Union, Health Labour Relations Association of British Columbia, Master Agreement Pay Plan Analysis, March 1993

Diane Gale vs. Miracle Food Mart, Ontario Human Rights Commission, 1992

Nishimura et al. vs. Toronto Star, Ontario Human Rights Commission, 1992

Ng vs. Royal Bank, 1990

Preparation of Report for CSAA on Executive Action as Revealed through Correspondence concerning Simon Fraser University

Consultant

Health Information Needs workshop, Canadian Institute for Health Information Treasury Board of Canada on Universal Classification System Ontario Council of Hospital Unions Labour Canada Status of Women Canada The Canadian Advisory Council on the Status of Women Victoria Ministry of Employment and Industrial Affairs, Melbourne Australia Child, Youth and Family Policy Research Centre, Toronto Ontario Advisory Council on Women's Issues Women's Interest Division, Office of the Premier, Western Australia 125

Victoria Ministry of Employment and Industrial Affairs, Melnourne Ontario Council of Regents, Vision 2000, Study Team II Colleges and the Changing Economy

SSHRCC evaluation of Strategic Grant Programme on Women and Work

Memberships (past and present)

International Sociological Association National Action Committee on the Status of Women Canadian Sociology and Anthropology Association Canada-Australian Studies Association Women's Studies Association Canadian Council on Social Development Ontario Association of Sociology and Anthropology Social Planning Council of Metropolitan Toronto

University Service

Executive Committee, Global Labour Research Centre, 2013-2018. Tenure and Promotion Committee, Department of Sociology, 2014-15. Advisory Board, Global Research Institute on the Political Economy of Work, Employment and Labour, 2013-Admissions Committee, Graduate Program in Health, Policy and Equity, York University, 2012-2018 Executive Committee, Graduate Program in Health, Policy and Equity, York University, 2012-15 Executive Committee, York Institute for Health Research, 2006-Executive Committee, Graduate Program in Health, Policy and Equity, York University, 2008-10 Strategic Projects Opportunity Review Team (SPORT), York University, 2011-14 Health GPD Search Committee, Faculty of Health, York University, 2009 Advisory Committee, OWHC Chair on Women's Mental Health, 2009 Admissions Committee, Women's Studies, York University, 2008-2009 Executive Committee, Centre for Research on Work and Society, York University, 2005-2009 Tenure and Promotion Committee, Sociology, York University, 2006-2007 Grants and Scholarship Committee, Graduate Programme in Women's Studies, 2000-2003 Centre for Labour and Community Research, Carleton University, 1995-2000 Tenure and Promotion Committee, Canadian Studies, Carleton University, 1994-1999 Ph.D. Planning Committee, Canadian Studies, Carleton University, 1994-1999 Faculty of Arts Board, Carleton University, 1994-1999 Chairs and Directors, Carleton University, 1997-1997 Graduate Committee, Canadian Studies, 1994-1999 Committee of Management, Canadian Studies, Carleton University, 1994-1999

Committee of Management, Political Economy, Carleton University, 1994-1999 Co-ordinating Committee for the First Annual Great Lakes Graduate Conference, 1992 Fellow, Founder's College, 1989-1994

Chair, Faculty of Arts Review of the Women's Studies Programme, 1988-1989

Member, Department of Sociology Hiring Committee, 1987-1989

Member, Sexual Harassment Centre Board, 1987-1989

Member, Tenure and Promotion Committees for Karen Anderson, Lawrence Lam, Eric Mykhalovskiy

L.L.M. Advisory Committee: Gillian Moore

Post-doctoral supervisor

Patricia Baker*(SSHRC) Albert Banerjee (MCRI* and CIHR) Rachel Barken (SSHRC) Susan Braedley*(Chair) Toba Bryant*(Chair) Valorie Crooks*(Chair) Tamara Daly*(SSHRC) Moira Grant*(Chair) Olena Hankivsky*(SSHRC) Beth Jackson*(Chair) Meredith Lilly*(Chair) Meredith Lilly*(Chair) Ruth Lowndes* (MCRI) Judith MacDonnell*(Chair) Marcia Oliver* (Chair) Jay Shaw (mentor, CIHR)

Dean's Representative

Adele Goldberg, Ph.D. Psychology Elizabeth Picket, Master of Laws, York Marion Olmsted, Ph.D., Psychology Marjorie Blackhurst, Ph.D., Administrative Studies Nicola Cunningham, Master of Laws, York Anthony Micucci, Ph.D., Sociology, York

Comprehensive Exam External Examiner Margaret Little, Political Science Lise Gotell, Political Science Elaine Day, Political Science Monica Francis, Women's Studies

Internal-External Examiner

Mariette Brennan, Doctor of Jurisprudence, Osgoode Hall, York University Gwen Brodsky, Doctor of Jurisprudence, Osgoode Hall, York University Martha Copps, MscN, Faculty of Nursing, York University

Magda Fahrni, Ph.D., History, York University Elizabeth Leblanc-Haley, Political Science, York University Dana Hearne, Ph.D., Social and Political Thought, York University Po Land Lai, PhD, Osgoode Hall, York University Jacqueline Marie Luce, Anthropology, York University Andrea McIntosh, M.A., Anthropology, York University Ana Ning, M.A., Anthropology, York University Razmjou, Helen Institute of Medical Science, University of Toronto Sharon Miller, M.A., Canadian Studies, Carleton University Shahid Alvi, Ph.D., Sociology, Carleton University Chris McCutcheon, Social and Political Thought, York University External Examiner Janet Mitchell, PhD Psychiatry, University of New South Wales, Sydney Australia, 2022 Jane McArther, PhD. Sociology, Anthropology and Criminology, University of Windsor, 2021. Kelly Chessie. Ph.D, Interdisciplinary Studies, University of Saskatoon, 2011 Kathleen Benjamin, Ph.D. Nursing, University of Ottawa, 2011 Niknaz Kahnamoui, M.A. Special Arrangements, Simon Fraser University, 2005 Victor Maddalena, Ph.D. Interdisciplinary Program, Dalhousie University, 2005 Jenny-Lynn Potter, La Trobe University, Australia, 2014 Gail Kenyon, Ph.D., Social Work, Wilfred Laurier University, 2000 Diana Meaghan, Ph.D. Sociology, University of Toronto, 2000 Candace Redden, Ph.D. Political Science, Dalhousie University, 2000 Christina Gabriel, Ph.D., Political Science, York University, 1998 Marcia Facey, MSc Community Health, University of Toronto, 1999 Fiona Chin-Yee, M.A. Sociology, Acadia University, 1997 Kiran Mirchandani, Ph.D. Sociology, McGill University, 1997 Ulrich Rauch, Ph.D., Sociology, University of British Columbia, 1997 Jane Ursel, Ph.D. Sociology, McMaster University, January 1991 Patricia Baker, Ph.D. Sociology, University of Toronto Margaret Price, Ph.D. Sociology, Calgary

Academic Responsibilities

taught at Carleton University

Women's Studies, Interdisciplinary Seminar Canadian Women and Work Health Care in Canada Modern Concepts of Canada Introduction to Canadian Studies Political Economy of Health

Courses Taught at York University

Work and Occupations 2013 Health, Policy and Care, 2004-2007 **Courses** Women and Health, 2007-2008 M.A. Workshop, 2007-2008 Women and Society, 1999-2000 Social Order and Social Organization, 1999-2000 Women and Work, 1991 Sociology of Health and Illness, 1987-1991 Theorizing Women's Work, 1987-1989

Courses Taught at Other Institutions

Introduction to Sociology Canadian Society Sociology of the Family Alternatives for Women Quebec Society Political Economy of Health

Independent Reading Courses

Carleton University **Directed Studies** Becky Hollingsworth, 1995 Barbara Colvin, 1995 Marian Hass-Miller, 1996 Friskjen van Veldho, 1997 Practicum/Internships Andreas Tomaszewski, 1994 Suzanne Tamas, 1995 Kristin Tresoor 1995 Beth Jackson Isabel Sousa **Riva Soucie** Miga Chultem Laura Fenton Beth Dewitt 2006 Andrea Campbell

York University Independent Reading Courses Andrea Campbell, 2006 Monnah Green 2005 Sabiha Merali 2005 Isabel Sousa 2005 Beth Dewitt 2004 Miga Chultem, 2003 Izzat Jiwani, 1999 Vicki Van Wagner, 1999 Una Blachford, 1990-1991 Jacqueline Choiniere, 1989-1990 Ann Porter (Political Science), 1989 Sara Leiserson, 1988-1989 Susan Lyons, 1988-1989 Kate Sandilands, 1988-1989 Carol Seath (Administrative Studies), 1987-1988 Marlene Longdon, 1987-1988

Supervision

M.A. Supervisor

Carleton since 1994 Cain, Maria* Chisolm, Sharon* Connell, Erin* Colvin, Barbara* Daly, Tamara (Political Economy)* Daviss, Betty-Anne* Ghalam, Nancy* Follen, Melissa* Haas-Miller, Marion* Hollingsworth, Becky* Kasuya, Hatsue (NIPSIA)* Mair, Heather* (Political Economy) Neiguth, Tim* Porter, Diane* Quaille, Jennifer* Rutherford, Patricia* Stinson, Jane (Political Economy)* Waserman, Lori* Zukewich, Nancy*

M.A. Supervisor

York since 1987

Banfield, Hannah Bazik, Jennifer* (Faculty of Health) Budzynska, Patrycja* Campbell, Andrea* Chultem, Miga* Comer, Leigha* Elliot, Gillian* Gombos, Anita* Grigorovich, Alisa* Guha, Rachel Hall, Dale* Hussein, Ramla* Jenkins, Alison* Jung-Duranyik, Nora* Kennelly, Jaqueline* LaFrance, Stirling* Lavery, Jenna* Leiserson, Sara* Lyons, Susan* Mendel, James* Merali Merchant, Sabiha* Mason, Melodie* Muller, Janine* Nagy, Holly* Posluns, Samantha* Postic, Nikolina* Regnier, Angela* Robinson, Veronica* Soucie, Riva* Sousa, Isabel* Vrentzos, Evdoxia*

M.A. Member

Bazik, Jennifer Bhandal, Taq* Boyce, Jackie Downie, Kathleen Janke, Jennifer* Matsubuchi, G. Moira* Mendel, James* Mitchell, Eric G.* Pon,Sara* Sandilands, Kate* Sha, Lonnie* Sharman, Zena* (Simon Fraser University) Sukumar, Lathen* Wood, Tesia*

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Ph.D. Supervisor

Aguiar, Luis* Avramides, Anastasia Campbell, Andrea* Choiniere, Jackie* Chultem, Miga* Clarke, Jan* Clark, Nancy Dowedoff, Penny* Fenton, Laura Gombos, Anita Green, Monnah Grigorovich, Alisa* Holloway, Kelly* Jenkins, Alison* Jiwani, Izzat* Kainer, Jan* Labonte, Ron* Ladner, Sam* Laxer, Kate* Leiserson, Sara* Muller, Janine Mykhalovskiy, Eric* Oliver, Vanessa* Peters, Suzanne Seeley, Morgan* Smith, Jill Sousa, Isabel Van Wagner, Vicki* Vatri-Bodell, Katherine* Wallis, Maria* Zerger, Suzanne*

Ph.D. Member

Abrahamson, Zelda* Aprile, Jason Bassolotto, Julia* Braedley, Susan* Cecckin, Brigette* Comer, Leah* Crow, Barbara* Dignard, Louise* (Carleton) Duncan, Carol* Goodman, Ruth* Ignagni, Sandra* Jackson, Beth* Grant, Moira (OISE)* Garrett, Heather

Keck, Jennifer* (University of Toronto) Jackson, Beth* Lilly, Meredith (University of Toronto)* Olsted, Riley* Panos, Justin Parsons, Marianne* Prentice, Susan* Pritlove, Cheryl (University of Toronto)* Rogers, Sarah* Sandilands, Kate* Salerno, Amanda Scott-Dixon, Krista* Side, Katherine (Women's Studies)* Suschnigg, Carole* Thomas, Mark* **Comprehensive Exam Committees** Akhtar, Sarah Comer, Leigha Landry, Danielle * (first one) Marshall, Sarah Redikopp, Sarah* Rose, Jarett * **Fourth Year Thesis Supervision** Bill Dalton* Cindy Ripley* Anastasia Tritakis* Beth Walden*

* indicates completed

Media Coverage 2020-

March 8 <u>-Toronto Star – Pat Armstrong https://joshmatlow.ca/uncategorized/nursinghomes-could-get-big-benefit-from-emotion-focused-care-models-says-new-reportcommissioned-by-toronto/2020 April 15 - Toronto Star – Pat Armstrong https://www.thestar.com/news/canada/2020/04/15/everyone-knew-this-could-happen-thedeadly-spread-of-covid-19-through-canadas-seniors-homes.html April 19 - Toronto Star – Pat Armstrong https://www.thestar.com/business/2020/04/19/temporary-agency-workers-have-longbeen-a-crutch-for-a-care-system-in-crisis-experts-say-now-they-are-exempt-from-newcovid-19-health-directives.html April 24 - Pat Armstrong – CBC the Sunday Edition: https://www.cbc.ca/player/play/1729260611554 April 27 – CBC Radio - Pat Armstrong -</u> https://www.cbc.ca/radio/thesundayedition/canada-s-for-profit-model-of-long-term-care-has-failed-the-elderly-says-leading-expert-1.5540891

April 29 - Toronto Star - Pat Armstrong -

https://www.thestar.com/news/canada/2020/04/28/covid-19-has-exposed-what-long-term-care-lacks-will-the-response-fix-it.html

April 30 - Out Windsor – Pat Armstrong - <u>https://www.ourwindsor.ca/news-</u> story/9965553-covid-19-has-exposed-what-long-term-care-lacks-will-the-response-fix-it-/

May 1 – Ottawa Citizen – Pat Armstrong - <u>https://ottawacitizen.com/opinion/adam-long-term-care-in-canada-what-happens-when-the-military-goes-home/</u>

May 5 - Toronto Star - Pat Armstrong -

https://www.thestar.com/news/investigations/2020/05/05/they-said-there-was-no-playbook-for-dealing-with-covid-19-outbreak-at-nursing-homes-there-were-several.html

May 5-Herle_Burley_ Pat Armstrong was a special guest on The Herle Burly <u>https://www.theherleburly.com/episodes/nursing-homes-polipanel</u>

May 7 - CTV News-Pat Armstrong -

May 7 - Toronto Star - Pat Armstrong -

https://www.thestar.com/business/2020/05/08/for-profit-nursing-homes-have-four-timesas-many-covid-19-deaths-as-city-run-homes-star-analysis-finds.html

May 7- qp briefing -Pat Armstrong <u>https://www.qpbriefing.com/2020/05/07/death-rates-at-for-profit-nursing-homes-significantly-higher-than-non-profits/</u>

May 8 - Toronto Star - Pat Armstrong -

https://www.thestar.com/business/2020/05/08/for-profit-nursing-homes-have-four-timesas-many-covid-19-deaths-as-city-run-homes-star-analysis-finds.html

May 9 - CTV News – Pat Armstrong - <u>https://www.ctvnews.ca/video?clipId=1955962</u> May 9 <u>-Toronto Star-</u> Pat Armstrong -

https://www.ontariohealthcoalition.ca/index.php/for-profit-nursing-homes-have-four-times-as-many-covid-19-deaths-as-city-run-homes-star-analysis-finds/

 $May \ 10-CBC-Pat \ Armstrong \ - \ \underline{https://www.cbc.ca/news/politics/long-term-care-infrastructure-1.5559331}$

May 12 - CBC Radio - Metro Morning with David Commons - Pat Armstrong -

May 12 – CTV News Channel – Murtz Jaffer – Pat Armstrong – 6.45 minutes in length - <u>https://www.ctvnews.ca/video?clipId=1957622</u>

May 12 – Herle Burly Podcast – Pat Armstrong –

https://www.youtube.com/channel/UCw9CXGHWuCUsFGSpgjEzjWA

May 12 – Global News – Pat Armstrong – 6pm news cast – 22:49 https://globalnews.ca/news/1148831/watch-global-national/

May 12 Pat Armstrong and Sharon Strauss What's Missing from Discussions of Nursing Homes in Healthy Debate, <u>https://healthydebate.ca/opinions/missing-discussions-nursing-homes</u> and on the Royal Society of Canada website -

src.ca/sites/default/files/Publication%2010%20-%20armstron%20-%20EN_1.pdf May 13 – Toronto Star, the Mississauga News, Our Windsor, Brampton Guardian, Inside Halton, Durham Region News and more- Pat Armstrong mentioned re long-term care – https://www.thestar.com/news/canada/2020/05/13/covid-19-could-change-long-termcare-forever-at-the-site-of-canadas-first-outbreak-the-shift-is-already-underway.html https://www.ourwindsor.ca/news-story/9986627-covid-19-could-change-long-term-careforever-at-the-site-of-canada-s-first-outbreak-the-shift-is-already-underway/ https://www.mississauga.com/news-story/9986627-covid-19-could-change-long-termcare-forever-at-the-site-of-canada-s-first-outbreak-the-shift-is-already-underway/ https://www.bramptonguardian.com/news-story/9986627-covid-19-could-change-long-term-

term-care-forever-at-the-site-of-canada-s-first-outbreak-the-shift-is-already-underway/ https://www.insidehalton.com/news-story/9986627-covid-19-could-change-long-termcare-forever-at-the-site-of-canada-s-first-outbreak-the-shift-is-already-underway/ https://www.durhamregion.com/news-story/9986627-covid-19-could-change-long-termcare-forever-at-the-site-of-canada-s-first-outbreak-the-shift-is-already-underway/ May 14 – Accessible Media Inc. – Radio show "NOW" with Dave Brown – Pat Armstrong – starts at 14:38 https://www.stitcher.com/podcast/amiaudio/live-from-studio-

5/e/69648995

May 14 – Fairchild TV interviewed Pat Armstrong – to be aired on May 22 May 14 – CBC Radio's Blue Sky, 102.5 FM in Regina, 94.1 FM in Saskatoon and 540 AM across the province from 2:20 - 3:00 EDT - Pat Armstrong – call in show May 14 -Pat Armstrong - <u>https://www.theglobeandmail.com/politics/article-</u> nationalizing-care-homes-wont-necessarily-improve-the-situation/

May 16 – Toronto Star – Pat Armstrong – For profit nursing homes more COVID-19 https://www.thestar.com/business/2020/05/16/for-profit-nursing-homes-have-had-farworse-covid-19-outcomes-than-public-facilities-and-three-of-the-largest-paid-out-15billion-to-shareholders.html

https://www.ourwindsor.ca/news-story/9989830-for-profit-nursing-homes-have-had-farworse-covid-19-outcomes-than-public-facilities-and-three-of-the-largest-paid-out-1-5billion-to-shareholders/

<u>May 24 – Conversation Canada – Pat Armstrong, Mark Winfield and Bruce Campbell</u> talk about need to know what went wrong for next pandemic -

https://theconversation.com/we-need-inquiries-into-why-coronavirus-is-ravaging-long-term-care-homes-138688

May 25 - Toronto Star - Pat Armstrong -

https://www.thestar.com/news/canada/2020/05/25/what-will-ontarios-long-term-careinvestigation-show-the-problems-have-been-clear-for-years-authorities-just-ignoredthem.html

https://www.toronto.com/news-story/9995856-what-will-ontario-s-long-term-care-investigation-show-authorities-have-ignored-problems-for-years/

https://www.theifp.ca/news-story/9995856-what-will-ontario-s-long-term-careinvestigation-show-authorities-have-ignored-problems-for-years/

May 26 – Global TV – Pat Armstrong on military report on long-term care homes – no link.

May 26 - Toronto Star - Pat Armstrong

 $\label{eq:https://www.google.com/search?q=chnages+with+teeth+needed+to+mends+flawed+system+advocates+tell+province&rlz=1C1GCEB_enCA864CA864&oq=chnages+with+teeth+needed+to+mends+flawed+system+advocates+tell+province&aqs=chrome..69i57.1918$

5j0j8&sourceid=chrome&ie=UTF-8

May 27 – Toronto Star – Pat Armstrong -

https://www.thestar.com/politics/federal/2020/05/27/covid-19-exposed-horrors-in-long-term-care-what-should-ottawa-do-next.html

May 27- Global News -Pat Armstrong. *Why do long-term care homes have more coronavirus outbreaks than hospitals*? <u>https://globalnews.ca/news/6991623/covid-19-long-term-care-hospitals-coronavirus/May 28 – CBC online – Pat Armstrong – Long-term care - https://www.cbc.ca/news/politics/seniors-long-term-care-pandemic-covid-coronavirus-1.5587387</u>

May 28 -CBC Radio The Current, Should for-profit model of long-term care be replaced? Matt Galloway Guests: Henry Tomaszewski, Donna Duncan, Paul Arbec, Pat Armstrong https://www.cbc.ca/radio/thecurrent/the-current-for-may-28-2020-1.5587968/thursdaymay-28-2020-full-transcript-1.5589656

May 28 – Uncommons Canadian Politics with Nathaniel Erskine-Smith – Pat Armstrong talking about long-term care: <u>https://uncommons.ca/2020/05/28/episode-20-the-scandal-in-our-nursing-homes-with-pat-armstrong/</u>

May 29 – CBC News Network at 7:30pm talking about the military support in long-term care and the allegations of abuse with Carole MacNeil – Pat Armstrong – no link May 28 – Bloomberg Markets – Pat Armstrong - https://www.bnnbloomberg.ca/video/is-

<u>there-a-problem-with-the-for-profit-long-term-care-model~1966395</u>May – Hill Times Research with Jordan Gowling talking about long-term care and the health act – Pat

Armstrong – May 29 – CBC's The Current – Pat Armstrong –

https://www.cbc.ca/radio/thecurrent/the-current-for-may-29-2020-1.5589795

May 29 - CBC morning Toronto - Pat Armstrong - no link

May 29 – CBC parliamentary bureau – Pat Armstrong –

https://www.cbc.ca/news/politics/seniors-long-term-care-pandemic-covid-coronavirus-1.5587387

May 29 – CBC – Pat Armstrong - <u>https://www.cbc.ca/news/politics/long-term-care-crisis-covid19-pandemic-1.5589097</u>

May 29 - CBC's round up (under the subhead Science) - Pat Armstrong -

https://www.cbc.ca/news/the-latest-on-the-coronavirus-outbreak-for-may-29-1.5590911 May 31 – Global News – Pat Armstrong - <u>https://globalnews.ca/news/7003721/long-</u> term-care-reform-canada-coronavirus/

June 1 - Global News Radio, 640 Toronto's Morning Show – Pat Armstrong August 11,2020 Nursing homes with multibed wards left residents vulnerable to coronavirus. Globe and Mail

November 23, 2020 Joanne Lee-Young <u>https://vancouversun.com/business/covid-19-think-tank-calls-for-national-oversight-of-long-term-care</u>

November23,20201130News:https://www.citynews1130.com/2020/11/23/national

standards-long-term-care-canada-report/Time to set national standards for long-term
care in Canada: report Martin MacMahon Posted Nov 23, 2020 6:43 am PS
Thttps://www.citynews1130.com/2020/11/23/national-standards-long-term-carecanada-report/

https://www.hilltimes.com/2020/11/23/what-federal-leadership-on-long-term-carestandards-should-look-like/272853

Fear, stress factors in staffing shortages at Ontario's long-term care homes amid COVID-19 crisis Don Mitchell *GlobalNews*.ca November 25, 2020 11:21 pm https://963bigfm.com/news/7482855/coronavirus-psw-shortage-ontario-long-term-care/

Global News, December 3, 2020: <u>http://archive.tveyes.com/8383/10653/7d0d53da-5ca1-</u> 49e2-820a-387b110fa3dc/CARADCFPL_12-03-2020_21.13.18.mp3

CBC Power and Politics, December 08, 2020

December 17, 2020 CBC The National. Interviewed by David Common December 18, 2020 These nursing home chains have the highest COVID-19 death rates in Ontario, data analysis finds CBC Marketplace Melissa Mancini, Katie Pedersen, David Commonhttps://www.cbc.ca/news/canada/nursing-homes-covid-19-death-rates-ontario-1.5846080

Interview on CBC Radio's Blue Sky, 102.5 FM in Regina, 94.1 FM in Saskatoon and 540 AM across the province, or listen live at <u>https://www.cbc.ca/listen/live-</u> radio?radio one=saskatoon&cbc music=toronto 12.40, Thursday Jan.7, 2021 https://policyoptions.irpp.org/magazines/january-2021/covid-has-directly-threatened-thefamily-unit/

Who's actually running Ontario's long-term care homes investigations Inori Roy and Tai Huynh The Local, Issue 8, Winter 2021 https://thelocal.to/whos-actually-running-ontarios-long-term-care-homes/?utm_source=The+Local&utm_campaign=bd33574030-Newsletter+01%2F10%2F2018_COPY_01&utm_medium=email&utm_term=0_8997073 5ad-bd33574030-221013830

COVID-19 highlights Canada's care home crisis Paul Webster *The Lancet Jna. 26. 2021*.https://www.thelancet.com/action/showPdf?pii=S0140-6736%2821%2900083-0

Bill Kelly Show Global News Radio 900 CHML, January 18, 2021 https://omny.fm/shows/bill-kelly-show

Sherina Harris Huffington PostFamilies Slam 'S**t On A Plate' Food In Long-Term Care Homeshttps://www.huffingtonpost.ca/entry/ontario-long-term-care-

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Richard Warnica, The problem with profits: As Ontario's long-term-care homes stagger under a COVID death toll of more than 3,000, some say it's time to shut down for-profit homes for good

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This is Exhibit "B" referred to in the Affidavit of DR. PAT ARMSTRONG sworn before me this 18th day of April, 2024

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A Commissioner for Taking Affidavits

https://files.ontario.ca/mltc-ltcc-final-report-en-2021-04-30.pdf

Ontario's Long-Term Care COVID-19 Commission Final Report Commissioners The Honourable Frank N. Marrocco Chair Angela Coke Commissioner Dr. Jack Kitts Commissione This is Exhibit "C" referred to in the Affidavit of DR. PAT ARMSTRONG sworn before me this 18th day of April, 2024

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A Commissioner for Taking Affidavits



¹⁴⁴ Special Council Meeting Agenda

May 1, 2023 Hybrid Electronic Meeting Council Chambers 6:00 pm

Members of the public may attend the meeting in person, or may observe the meeting proceedings by viewing the <u>livestream</u>. A recording of the meeting will also be available on the <u>City's website</u> following the meeting.

1. Roll Call

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- 2. Disclosure of Interest
- 3. Delegations

Members of the public looking to provide a verbal delegation to Members of Council for items listed under Section 4 of the agenda, may do so either in person, or through a virtual audio telephone connection into the meeting. For more information, and to register as a delegate, visit <u>www.pickering.ca/delegation</u>, and complete the on-line delegation form or email <u>clerks@pickering.ca</u>.

The list of delegates who have registered to speak will be called upon one by one by the Chair in the order in which they have registered. A maximum of 10 minutes shall be allotted for each delegation.

Please be advised that your name will appear in the public record and will be posted on the City's website as part of the meeting minutes.

4. Matters for Consideration

- 4.1 Minister's Zoning Order Request
 - Southbridge Care Homes (Orchard Villa Long-Term Care)
 - 1955 Valley Farm Road
- 5. Confirmation By-law
- 6. Adjournment





То:	Marisa Carpino Chief Administrative Officer	April 26, 2023
From:	Kyle Bentley Director, City Development & CBO	
Сору:	Directors Chief Planner City Clerk Manager, Development Review & Urban Design	
Subject:	 Minister's Zoning Order Request Southbridge Care Homes (Orchard Villa Long-Term Care) 1955 Valley Farm Road 	

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The purpose of this memo is to notify you, and Mayor Ashe and Members of Council of a Minister's Zoning Order (MZO) request that City Development staff have received for Southbridge Care Home at 1955 Valley Farm Road.

Background

On March 7, 2023, the Ministry of Municipal Affairs and Housing (MMAH) informed City staff that they received a request for an enhanced MZO from Southbridge Care Homes for the Orchard Villa Long-Term Care facility at 1955 Valley Farm Road. In their submission to the MMAH, Southbridge is requesting an enhanced MZO to meet the applicable timelines, which require the proposed Long-Term care (LTC) building to be ready for construction by August 31, 2023, and ready for occupancy of the LTC beds by June 2025 (see attached Letter from Southbridge Care Homes to Ministry of Long-Term Care).

In accordance with the City's past practice for MZO requests, on March 8, 2023, staff advised Ministry staff to submit a formal letter, along with the supporting information, requesting Pickering Council to consider the submitted enhanced MZO request through a Council resolution. A formal letter requesting Council's consideration of this MZO request was never received. Instead, on **April 24, 2023**, City staff received an email from Ministry staff sharing a draft copy of the MZO that has been prepared in response to the MZO request from Southbridge Care Homes. Ministry staff requested that City staff provide comments on the draft MZO by **April 27, 2023**.

Proposal

Southbridge is proposing a multi-phased development that includes the construction of a 15-storey building at the southwest portion of the site creating a total of 320 new long-term beds (see attached Conceptual Site Plan). Following the construction of this new building, the existing building would be demolished and replaced with 2 to 3 new mid-rise buildings, having heights

ranging between 10 and 15-storeys. They have noted in their submission that some of the units within these new buildings could also serve as a source of affordable housing for frontline healthcare workers that work on-site. In total, Southbridge is requesting a capacity of 832 long-term care beds and a total of 670 retirement home units. To achieve the aggressive construction timelines, they are also requesting that Site Plan Approval not apply to the subject lands.

Current Zoning

Currently, the existing zoning permits nursing home and retirement home uses, with a maximum building height ranging between 2 to 5 storeys and a combined maximum of 430 units for a nursing home and/or a retirement home. Key zoning amendments being requested by the applicant include:

- permitting Long-term Care Home, Nursing Home, Retirement Home, and Accessory Uses;
- increasing the permissible building height to a maximum of 15-storeys;
- increasing the number of beds for long-term care and the number of units for a retirement residence;
- exempting the site from all vehicular, bicycle parking, and loading requirements;
- eliminating all building setbacks as required within the existing zoning by-law; and
- eliminating any landscape setbacks between parking aisles and parking spaces from lot lines and street lines.

Current Position

In the absence of Council direction, at this time, staff are **not** in a position to provide any formal comments to MMAH on the MZO request and the draft MZO by-law. Even with Council direction in this regard, I would also note that the timeframe provided by Ministry to staff to formulate comments by April 27th on a proposed development of this scope is unrealistic and unreasonable. Staff have reiterated our request to Ministry staff that the Ministry submit a formal letter to the City's Clerks Office, requesting Pickering Council consider this MZO request through a Council resolution.

Should there be any questions regarding the above, please feel free to contact Nilesh Surti, Manager, Development Review & Urban Design or myself.

Please forward this memo to Council for their review and information.

Kyle Bentley

NS:Id J:Documents/Development/D-3800/1955 Valley Farm Road/Memo to Council.docx Attachment Letter from Southbridge Care Homes to Ministry of Long-Term Care Submitted Interim Site Plan – Phase 1 Draft Minister Zoning Order



766 Hespeler Road, Suite 301 Cambridge, ON N3H 5L8

Phone: (519) 621-8886 Fax: (519) 621-8144 www.southbridgecarehomes.com

December 9, 2022.

Ministry of Long-Term Care 8th Floor, 438 University Avenue Toronto, ON M5G 2K8 By E-mail Only: brian.pollard@ontario.ca

Attention: Mr. Brian Pollard, Assistant Deputy Minister

Dear Sir:

Re: Southbridge Redevelopment - Pickering

Southbridge wishes to request a Minister's Zoning Order for its Pickering project in order to meet the applicable timelines which require this LTC building to be ready for construction by August 31, 2023, and ready for occupancy of the LTC beds by June 2025.

Southbridge's Pickering project would be located on the existing long-term care home site which is municipally known as 1955 Valley Farm Road in the City of Pickering. This property is located immediately north of the Pickering City Centre between Kingston Road and Finch Avenue in the City of Pickering.

Our plans for development would facilitate a continuum of care proposal, providing a mix of residential specialty care and dwelling units to improve the supply of housing available in the City of Pickering.

The proposal is to create 320 new long term care beds in a new state of the art, multi-storey building (15 storeys) in the unoccupied southwest portion of the site. Also, in this building would be further specialty care beds including assisted living and memory care. Following the construction of this new building, the existing building would be demolished and replaced with 2-3 mid-rise buildings (10-15 storeys) in height. A range of ancillary non-residential uses and residential unit types should be permitted in these buildings to expand housing options on the site with a focus on seniors and the continuum of care model that provides assisted and non-assisted living arrangements for residents. These new buildings could also serve as a source of affordable housing for front-line health care workers that work on site.

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The subject site's large area (31,158 square metres) can appropriately accommodate multiple mid-rise buildings in a landscaped setting. The proposed development also provides an excellent opportunity to expand housing options in Pickering.

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The subject site is served by surface transit routes, including the 110 and 112 bus routes which are within walking distance of the site. Currently, the Durham-Scarborough Rapid Transit Bus operates along Kingston Road and will eventually be enhanced with dedicated transit and pedestrian infrastructure. The BRT stops at Valley Farm Road and Kingston Road, approximately 290 metres south of the subject site.

We trust that the foregoing is satisfactory for your purposes; however, should you have any questions, please do not hesitate to contact the undersigned.

Yours truly,

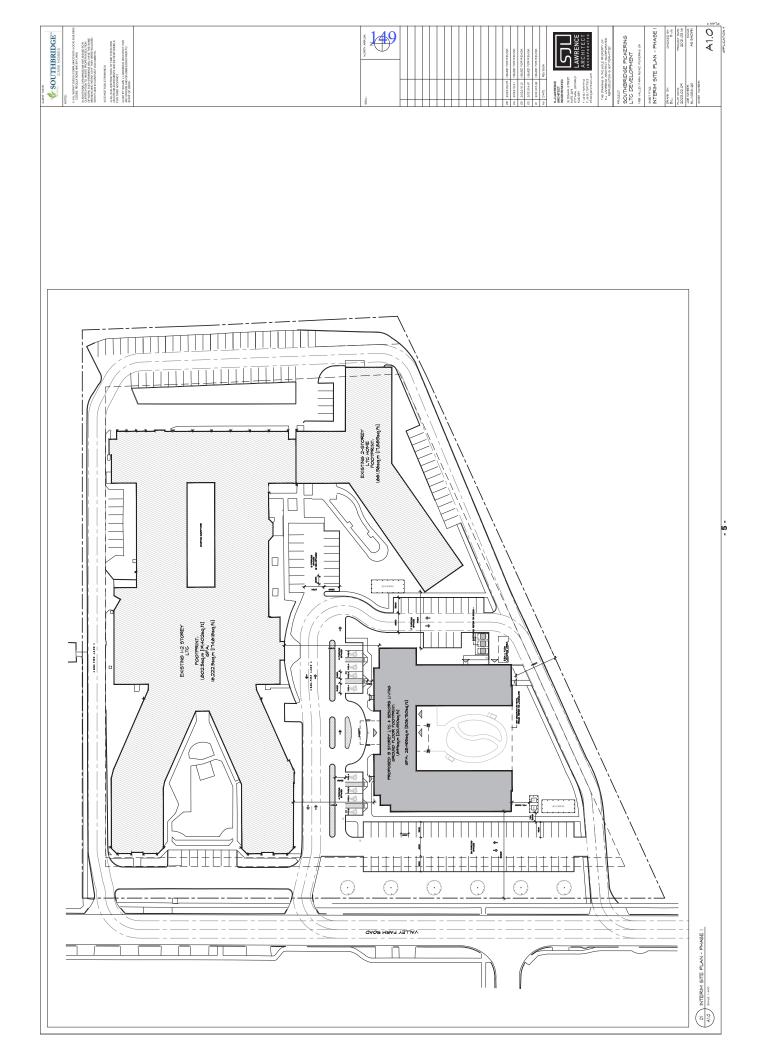
Ryan Bell, CEO

647-298-3874 rbell@southbridgecare.com

Alex DaCosta, VP Development

519-498-5656 adacosta@southbridgecare.com

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ONTARIO REGULATION

made under the

PLANNING ACT

ZONING ORDER - CITY OF PICKERING, REGIONAL MUNICIPALITY OF DURHAM

Definitions

1. In this Order,

"accessory" means a use, building or structure that is normally incidental or subordinate to a principal use, building or structure located on the same lot, including but not limited to,

- (a) a medical office,
- (b) an administrative office,
- (c) a retail store,
- (d) a health care research and education facility,
- (e) a personal service establishment,
- (f) a cogeneration facility, and
- (g) a garage, private.

"long-term care home" has the same meaning as in the Fixing Long-Term Care Act, 2021;

"zoning by-law" means Zoning By-law 5415-98 of the City of Pickering.

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Application

2. This Order applies to lands in the City of Pickering in the Regional Municipality of Durham, in the Province of Ontario, being the lands identified on a map numbered 326 and filed at the Toronto office of the Ministry of Municipal Affairs and Housing located at 777 Bay Street.

Non-application of s. 41 of the Act, site plan control area

3. Section 41 of the Act does not apply to the lands described in section 2.

Matters that may be dealt with in agreement

4. Each person who owns all or any part of the lands described in section 2 shall enter into one or more agreements with the City of Pickering dealing with the matters listed in subsection 47 (4.4) of the Act.

Permitted uses

5. Every use of land and every erection, location or use of any building or structure is prohibited on the lands described in section 2, except for,

- (a) a long-term care home with a maximum capacity of 832 beds;
- (b) a nursing home;
- (c) a retirement home with maximum capacity of 670 units; and
- (d) an accessory use.

Zoning requirements

6. The zoning requirements of the R(RH-NH) Zone in the zoning by-law apply to the uses, buildings and structures permitted under section 5, with the following exceptions:

- 1. The maximum building height is 15 storeys.
- 2. A mechanical penthouse is not included in the calculation of building height.
- 3. The maximum number of buildings on the lands described in section 2 is three.
- 4. The minimum landscaped open area is 25 per cent of the lands described in section 2.
- 5. The minimum setback from the western lot line at Valley Farm Road is 29 metres.
- 6. The minimum setback from the northern lot line is 11 metres.
- 7. The minimum setback from the southern lot line is 14 metres.

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- 8. The minimum setback from the eastern lot line is 25 metres.
- 9. No setback from the lot line is required for parking aisles and parking spaces.
- 10. The vehicular parking, bicycle parking, and loading requirements in the zoning bylaw do not apply.
- 11. Schedule I to the zoning by-law does not apply.

Terms of use

7. (1) Every use of land and every erection, location and use of any building or structure shall be in accordance with this Order.

(2) Nothing in this Order prevents the use of any land, building or structure for any use prohibited by this Order if the land, building or structure is lawfully so used on the day this Order comes into force.

(3) Nothing in this Order prevents the reconstruction of any building or structure that is damaged or destroyed by causes beyond the control of the owner if the dimensions of the original building or structure are not increased or its original use altered.

(4) Nothing in this Order prevents the strengthening or restoration to a safe condition of any building or structure.

Deemed by-law

8. This Order is deemed for all purposes, except the purposes of section 24 of the Act, to be a by-law passed by the council of the City of Pickering.

Commencement

9. This Regulation comes into force on the day it is filed.

	OHC, et al. Applicants	and	MINISTER OF LONG TERM CARE Respondent	Court File No: DC-24-0000007-00JR
				ONTARIO SUPERIOR COURT OF JUSTICE Proceeding commenced at TORONTO
				AFFIDAVIT OF DR PAT ARMSTRONG
				GOLDBLATT PARTNERS LLP 20 Dundas Street West, Suite 1039 Toronto, ON M5G 2C2
				Steven Shrybman (LSO 20774B) Tel: 613-858-6842 Email: <u>sshrybman@goldblattpartners.com</u>
				Lawyers for the Applicants
8263-3995, v. 1				

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