

Public Money, Private Profit:

**The Ford Government & the Privatization of the Next Generation
of Ontario's Long-Term Care**

November 29, 2021

Ontario Health Coalition

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Who We Are

Ontario Health Coalition represents more than half-a-million Ontarians in its network of 400 member organizations, Local Health Coalitions and individual members. Our members include: seniors' groups; patients' organizations; unions; nurses and health professionals' organizations; physicians and physician organizations that support the public health system; non-profit community agencies; ethnic and cultural organizations; residents' and family councils; retirees; poverty and equality-seeking groups; women's organizations, and others.

Mission and Mandate

Our primary goal is to protect and improve our public health care system. We work to honour and strengthen the principles of the Canada Health Act. We are led by our shared commitment to core values of equality, democracy, social inclusion and social justice; and by the five principles of the Act: universality; comprehensiveness; portability; accessibility and public administration. We are a non-partisan public interest activist coalition and network.

To this end, we empower the members of our constituent organizations to become actively engaged in the making of public policy on matters related to our public health care system and healthy communities. We seek to provide to member organizations and the broader public ongoing information about our health care system and its programs and services, and to protect our public health system from threats such as cuts, delisting and privatization. Through public education and support for public debate, we contribute to the maintenance and extension of a system of checks and balances that is essential to good decision-making. We are an extremely collaborative organization, actively working with others to share resources and information.

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Introduction & Key Findings

After watching horror-struck as among the worst death rates in the world devastated Ontario's long-homes during the pandemic, Ontarians were promised fundamental change. Three thousand, eight hundred and sixty-five long-term care residents – human beings who were loved, whose lives mattered -- died in the first 12 months from COVID-19 alone.¹ Many others suffered unspeakably for want of food, water and basic medical care, lack of human contact, isolation and depression, and many ultimately did not survive these conditions. The Canadian Armed Forces described in visceral terms the unconscionable quality of life and care in the long-term care homes into which they were sent to provide emergency aid. At the time of writing this report, a year and three-quarters since the first known long-term care outbreak, more than 4,023 residents and at least 10 staff have died as a result of COVID-19 alone.² It is the worst long-term care mass casualty in our province's history.

While health and safety issues were unquestionably worsened by COVID-19, in many ways the pandemic threw into sharp relief the systemic negligence that had put private for-profit interests, tax cuts, and decades of public spending curtailments before the quality and sufficiency of care for the elderly. Repeated academic studies published in peer reviewed journals had found that for-profit long-term care is worse than public and non-profit long-term care across a whole range of measures and outcomes. Yet Ontario adopted and pursued policies promoting for-profit privatization. Advocacy organizations like the Ontario Health Coalition, Concerned Friends, the Advocacy Centre for the Elderly and long-term care workers' and nurses' unions fought from the late 1990s on to overcome the industry's lobby against comprehensive annual surprise inspections, and for improved levels of care, including enforceable minimum care standards.³ At the same time as increasingly complex "patients" were offloaded from public hospitals into long-term care, the labour force was restructured to reduce the cost of staffing and transfer the burden of care increasingly to less trained and lower paid staff. For decades, investigative journalists and advocates decried the lack of accountability for inadequate care, as well as greed and incompetence that had been longstanding issues. Some Health Ministers tried to strengthen public oversight and accountability only to have others weaken it in accordance with the industry lobby.

Now, hopefully with the worst of the pandemic behind us, Ontario is midway through allotting tens of thousands of new beds in 30-year license deals. There is no denying that our province is at a critical juncture. The terrible suffering in the pandemic could have -- and should have—ushered in a new day for Ontario's long-term care sector. Licenses covering approximately 31,000 old outdated beds end in July 2025 and they need to be replaced with newly built homes under new licenses. To be absolutely clear, these are not license renewals. The licenses are ending -- and with them contracts with existing companies to operate the homes end -- and new licenses need to be issued. In addition to replacing the old substandard beds, all of Ontario major political parties have promised tens of thousands of new beds, and there are 15,000 additional new beds slated to be built over 5-years and another 15,000 in the five years following. Thus, a total of approximately 46,000 beds are supposed be built and licensed by approximately 2024/2025 and an additional 15,000 new

¹ Public Health Ontario. Daily Epidemiologic Summary [COVID-19 in Ontario: January 15, 2020 to February 28, 2021](#).

² The first known LTC outbreaks started in March 2020. Total LTC death numbers to date from [Public Health Ontario. Daily Epidemiologic Summary COVID-19 in Ontario: January 15, 2020 to November 21, 2021](#).

³ Other notable efforts to assert the public interest in long-term care policy were made. Among them: The Ontario Health Coalition and Unifor did the seminal work to expose and address critical staffing shortages that had been worsening in the two years preceding the pandemic resulting in significant and worsening gaps in care. We worked, as did the Ontario Coroner's Geriatric and Long-Term Care Review Committee and some dedicated media, to expose increasing violence in the homes as the complexity of care needs of residents increased and hospital downsizing offloaded more complex residents to homes already stretched without adequate staffing and oversight. Unions spent years advocating for minimum care standards to protect staff and residents alike from inadequate care and impossible workloads. Among those with active campaigns on this issue were CUPE, ONA, OPSEU, SIEU, UFCW, USW, and Unifor. Unions worked tirelessly to improve wages and working conditions and address crushing workloads, extraordinary rates of injury on the job and other telltale signs of exploitation and emergency-level staffing shortages.

beds added by 2028-2030.⁴ In context, the current total capital stock of long-term care beds in Ontario is approximately 77,000. Thus, the turnover is a huge proportion of the existing stock. The public is paying for all the rebuilds and new builds for these beds in 30-year capital funding deals and operational licenses, whether they are for-profit, non-profit or public (municipal).

However, the promise of a new day is slipping away. Instead of building the 46,000 new and redeveloped long-term care beds under public and non-profit ownership in a new capital development plan, the Ford government is in process of allocating the majority of the new beds to for-profit corporations, and the majority of those to large chain companies. Chief among them are the same chains that were responsible for the worst death rates in the pandemic and terrible records of care over many years.

Many of the projects have not yet received final approval and the for-profit privatization of them can still be stopped, but it is undeniable that Ontario's Ford government is moving forward with new licenses and expansions covering tens of thousands of beds to the worst of the for-profit operators. These licenses will result in the next generation of privatized for-profit long-term care unless public outrage is sufficient to force the government to stop it.

This report should serve as a warning and a call to action. It is not too late, but unless the Ford government is stopped, they are in process of setting up Ontario for another entire generation of for-profit long-term care.

Ford government allocations of long-term care licenses in progress		
As at: November 22, 2021		
Ownership Type	Total Beds in Process	
For-Profit	16,304	} Combined total non-profit & public: 13,908
Non-Profit	10,990	
Public (Municipal)	2,918	
Total	30,436*	

*Please note: There is one home "Mill Pond Manor" in Milton that is in process for a new license with 224 beds for which there is no publicly available information about ownership type. It is not included in the for-profit and non-profit/public rows here but is included in the overall total.

Previous Liberal government allocations of long-term care licenses in progress (reannounced by Ford government)⁵		
As at: November 22, 2021		
Ownership Type	Total Beds in Process	
For-Profit	576	} Combined total non-profit & public: 1,706
Non-Profit	1,446	
Public (Municipal)	260	
Total	2,282	

⁴ The construction of new beds is behind and the Financial Accountability Office of Ontario, an independent office that reports to the Ontario Legislature, reports that the new beds may be delayed by up to 1.5 years.

⁵ There is some confusion because the Ford government has reannounced beds allocated by the previous Liberal government. We have included the Liberal government bed allocations (see Ontario Budgets 2017 & 2018) in a separate chart. The list of the previous Liberal government's bed allocations is in Appendix 2.

The top 10 bed winners (all for-profit chains) of beds in process by the Ford government

As at: November 22, 2021

Corporation	Beds in Process	Record of Performance
1. Extencicare	1,936	<p>Extencicare has more than double the pandemic death rate of public (municipal) homes with a death rate of 3.6 residents per 100.⁶</p> <p>A CBC analysis of inspection reports during the second wave of the pandemic found that Extencicare was cited for the most violations of infection control and prevention directives. Homes owned by the company accounted for 13 per cent of the provincial total of 60 violations. When homes the company manages are included, that increases to 22 per cent of the violations.⁷</p> <p>Families at a number of Extencicare homes have complained of severe dehydration, failure to provide medical care, dangerous understaffing and horrific conditions in the homes.</p> <p>Extencicare is the subject of a mass tort legal action that predates the pandemic brought by families including one that found a cockroach in bed with her mother who was routinely left “wet and dirty”, according to the family’s claim.⁸</p> <p>Thomson Rogers and Will Davidson LLP are working together to advance a class action proceeding claiming \$200 million on behalf of residents of long-term care homes owned and/or operated and/or managed by Extencicare.⁹</p> <p>A number of Extencicare homes, including those up for expansions/new licenses appear in the top 30 long-term care homes with the most reported violations in inspections reports over the last 5-years.¹⁰</p> <p>Unlike Ontario, which is in the process of awarding Extencicare with the most beds of any single corporation, Saskatchewan’s government is ending its contracts with all its Extencicare-run homes and is making them public. At Extencicare’s Parkside home in Saskatchewan 194 of 198 residents contracted COVID-19 along with 132 staff. Thirty-nine residents died.¹¹ According to the ombudsman report, during the Parkside outbreak, health authority officials left one December 2020 meeting with Extencicare concerned that the company's "corporate leaders were taking an arm's length approach and were providing only minimal corporate support to its local staff."¹²</p>

⁶ Mancini, Melissa; Pedersen, Katie and Common, David *These nursing home chains have the highest COVID-19 death rates in Ontario, data analysis finds* [CBC Marketplace](#) December 18, 2020.

⁷ Mancini, Melissa; Common, David; Pedersen, Katie; Wolfe-Wylie, William *In face of deadly pandemic, Ontario long-term care homes continue breaking COVID-19 safety rules: 22% of violations occurred in homes owned or managed by Extencicare* [CBC News](#) March 3, 2021.

⁸ O’Keefe, Kevin. *Groundbreaking legal action alleges nursing home chains put profit ahead of care* [W5](#) November 2, 2018.

⁹ <https://www.thomsonrogers.com/practice-areas/extencicare-class-action/>

¹⁰ [CBC Marketplace](#) *Top 30 Ontario long-term care homes with most reported violations* October 30, 2020.

¹¹ <https://ombudsman.sk.ca/news/2021/2021-08-05/ombudsman-investigation-finds-extencicare-parkside-was-unprepared-for-covid-19-outbreak/>

¹² Quenneville, Guy *Sask. severing ties with Extencicare, taking over 5 nursing homes after Parkside outbreak* [CBC News](#) October 14, 2021.

The top 10 bed winners (all for-profit chains) of beds in process by the Ford government

As at: November 22, 2021

Corporation	Beds in Process	Record of Performance
2. Southbridge	1,856	<p>Southbridge has the highest pandemic death rate at 9 residents per 100. This compares to average among for-profits of 3.6. Non-profits had a death rate of 2.8 while public (municipal) homes had a death rate of 1.4.¹³</p> <p>Southbridge owns Orchard Villa, a home that the military went into and in which they described horrific conditions.¹⁴ Orchard Villa is one of the homes in process of being issued a new license and expansion unless it is stopped.</p> <p>A number of Southbridge homes are on the top 30 list of long-term care homes with the most reported violations over the last 5-years, including those in process for new licenses.¹⁵</p> <p>Southbridge was cited for infection control violations in its home in Thunder Bay which also suffered a terrible outbreak and high rate of deaths¹⁶, along with its homes in London, Pickering, Port Hope, Port Perry and Owen Sound.</p> <p>Southbridge is facing a class action lawsuit for gross negligence¹⁷ and other lawsuits. Families describe severe malnourishment, dehydration and poor care in Southbridge homes.</p> <p>Southbridge does not operate its long-term care homes. It is a real estate investment company. It contracts out the operation of its homes to another for-profit company, meaning that there are at least two sets of corporations profiting from the home.</p>
3. Schlegel Villages	1,472	<p>There were a number of terrible outbreaks at Schlegel Villages homes, including several that are in process for new licenses.</p> <p>Schlegel Villages' home in Windsor has been cited for inspections violations, including poor staffing, poor hygiene and neglect prior to the pandemic.¹⁸</p> <p>Schlegel homes are among those in the top 30 list for the most violations found in inspections over the last 5-years, including those up for new licenses.¹⁹</p>
4. Arch	1,312	<p>Arch is a private investment firm which has recently moved into the Ontario "market" aggressively buying and now developing long-term care homes.²⁰ As a private investment fund, Arch does not operate its long-term care homes. It contracts them out to another for-profit company to run, meaning that there are at least two sets of corporations profiting from the home.</p>

¹³ Mancini, Melissa; Pedersen, Katie and Common, David *These nursing home chains have the highest COVID-19 death rates in Ontario, data analysis finds* [CBC Marketplace](#) December 18, 2020.

¹⁴ https://toronto.ctvnews.ca/gut-wrenching-military-report-sheds-light-on-grim-conditions-in-ontario-nursing-homes-1.4954710?fbclid=IwAR0eANNoq90TnoCxWnGDitU7KGVv8p0Gd7b7rrNauO-tEuG8N_pBVetsKl8

¹⁵ CBC Marketplace *Top 30 Ontario long-term care homes with most reported violations* October 30, 2020.

¹⁶ Kaufman, Ian *Southbridge defends handling of deadly Roseview outbreak: Company responds after provincial inspection report finds violations likely accelerated spread of COVID-19 at local long-term care home* [TBNewsWatch.com](#) January 8, 2021.

¹⁷ <https://www.willdavidson.ca/practice-areas/class-action-lawyer/southbridge-chain-claim/>

¹⁸ LaGrassa, Jennifer *Staffing issues, neglect found in past inspections at Windsor LTC home in COVID-19 outbreak* [CBC News](#) December 22, 2020.

¹⁹ CBC Marketplace *Top 30 Ontario long-term care homes with most reported violations* October 30, 2020.

²⁰ Warnica, Richard *The problem with profits: As Ontario's long-term-care homes stagger under a COVID death toll of more than 3,000, some say it's time to shut down for-profit homes for good* [Toronto Star](#) January 26, 2021.

The top 10 bed winners (all for-profit chains) of beds in process by the Ford government

As at: November 22, 2021

Corporation	Beds in Process	Record of Performance
5. Jarlette	1,120	<p>Jarlette owns Roberta Place, which had one of the worst outbreaks in the pandemic, infecting virtually all residents and resulting in a high rate of death. Inspectors found violations of directives and infection prevention and control that contributed to the spread of the virus. Inspection reports for 3-years predating the outbreak had resulted in numerous violations of standards and requirements.²¹</p> <p>Jarlette is facing a class action lawsuit for gross negligence at Roberta Place. Another Jarlette outbreak at Royal Rose Place in Welland resulted in 71 residents in the 96-bed home infected. At least 20 died. Despite this record, Jarlette has been approved by the Ford government for a new 30-year license and expansion at Royal Rose.</p>
6. Sienna	1,028	<p>Sienna has the third highest pandemic death rate among the for-profits at 6.5 residents per 100, compared to average of for-profits of 3.6. Non-profits had a death rate of 2.8 while public (municipal) homes had a death rate of 1.4.²²</p> <p>Inspection reports on Sienna homes, including Madonna Care in Ottawa that had a terrible outbreak and high rate of death, dating back to before the pandemic found serious safety violations, abuse and neglect.²³ In the midst of the outbreak that left 47 residents and 2 PSWs dead, inspectors found serious infection prevention and control violations.²⁴</p> <p>Another Sienna home, Creedan Valley, had been cited 67 times by inspectors for failing to comply with the Long-Term Care Homes Act, received 34 orders to comply with the legislation and its regulations, and had been asked to come up with 27 “voluntary plans of correction” in 14 months (2018- 2019).²⁵</p> <p>More than 100 residents were infected and more than 23 died at Woodbridge Vista Care Centre owned by Sienna, and the company is now facing a class action for inadequate care leading to dehydration and malnutrition among other serious allegations.²⁶</p>

²¹ Gray, Jeff; Stone, Laura *Inspection report shows Ontario nursing home struck by COVID-19 variant failed to separate infected residents* [The Globe and Mail](#) January 26, 2021.

²² Mancini, Melissa; Pedersen, Katie and Common, David *These nursing home chains have the highest COVID-19 death rates in Ontario, data analysis finds* [CBC Marketplace](#) December 18, 2020.

²³ Ireton, Julie *Inspection reports reveal lapses at hard-hit care home: Violations cited by ministry include abuse, staff shortages, poor infection control* [CBC News](#) December 10, 2020.

²⁴ Payne, Elizabeth *Staff failed to wear masks, manager allowed to go in to work while infected, report on two Ottawa LTC homes finds* [Ottawa Citizen](#) May 18, 2021.

²⁵ Wallace, Kenyon *Long-term-care homes that violate legislation designed to protect residents rarely face orders to comply from Ontario's top enforcement official, Star investigation finds* [Toronto Star](#) November 7, 2020.

²⁶ DeClerq, Katherine *Staff shortages, inadequate procedures led to spread of COVID-19 at Ontario nursing home, \$15M lawsuit alleges* [CTV News](#) June 15, 2020.

The top 10 bed winners (all for-profit chains) of beds in process by the Ford government

As at: November 22, 2021

Corporation	Beds in Process	Record of Performance
7. Revera	1,024	<p>Revera has the fourth highest pandemic death rate at 6.3 residents per 100, compared to average of for-profits of 3.6. Non-profits had a death rate of 2.8 while public (municipal) homes had a death rate of 1.4.²⁷</p> <p>At Carlingview Manor in Ottawa, where 60 residents died of COVID-19, and 170 residents and 90 staff were infected, inspection reports identified a persistent cockroach problem, a resident care plan that was not being followed and an unreported instance of sexual abuse by one resident against another.²⁸</p> <p>At Forest Heights where 178 residents and 73 staff contracted the virus and 51 people died, there have been repeated claims that staff was not allowed to wear proper PPE.²⁹</p> <p>At Westside where 147 residents and 161 staff contracted COVID-19 and 50 residents died³⁰ inspection reports dating back for years detailed infractions related to use of expired medications, failure to follow safety standards, abuse and inadequate care.³¹</p> <p>Problems at Revera homes are not new. In 2019 there were 85 active lawsuits against Revera, mostly for inadequate care.³²</p> <p>A media report that compiled results from inspection reports in southwestern Ontario from 2010 - 2013 found Revera homes in the region had the most inspection violations.³³</p> <p>Revera is also facing a class action lawsuit.³⁴</p>
8. Omni	960	<p>Omni long-term care homes had a number of horrendous outbreaks in the pandemic, including at homes that are now in process for new licenses and expansions. At Almonte Country Haven where 71 residents and 17 staff contracted COVID-19 and 29 residents died, the Ford government has approved the corporation for a new license and expansion.</p> <p>In process is another new license and expansion at Country Terrace Village where 39 residents and 30 staff were infected and 25 residents died.</p> <p>An analysis of inspection reports from 2010 – 2013 found Omni's Country Terrace to have the second highest number of infractions in Southwestern Ontario.³⁵</p>

²⁷ Mancini, Melissa; Pedersen, Katie and Common, David *These nursing home chains have the highest COVID-19 death rates in Ontario, data analysis finds* [CBC Marketplace](#) December 18, 2020.

²⁸ Duffy, Andrew *Province "should have known" state of long-term care* [North Bay Nugget](#) June 1, 2020.

²⁹ Banger, Chase *COVID-19 outbreak at Forest Heights Revera declared over after nearly three months* [CTV News](#) June 30, 2020.

Paling, Emma and Harris, Shelina *COVID-19 Has Killed 164 At Revera's Care Homes. Their Families Want Answers*. [Huffington Post](#) May 15, 2020.

³⁰ <https://www.ontariohealthcoalition.ca/wp-content/uploads/Mar-3-large-HC-outbreaks-report.pdf>

³¹ <http://publicreporting.ltchomes.net/en-ca/homeprofile.aspx?Home=2663&tab=1>

³² Paling, Emma and Harris, Shelina *COVID-19 Has Killed 164 At Revera's Care Homes. Their Families Want Answers*. [Huffington Post](#) May 15, 2020 and Hoye, Brice *Families sue care homes, alleging neglect contributed to death of loved ones* [CBC News](#) January 7, 2019.

³³ CTV London *LTC Homes with No Infractions, Highest Infractions and What Prompts an Inspection* August 7, 2014.

³⁴ <https://www.newswire.ca/news-releases/toronto-lawyers-expand-100-million-class-action-over-failed-covid-19-response-852238090.html>

³⁵ CTV London *LTC Homes with No Infractions, Highest Infractions and What Prompts an Inspection* August 7, 2014.

The top 10 bed winners (all for-profit chains) of beds in process by the Ford government

As at: November 22, 2021

Corporation	Beds in Process	Record of Performance
9. Chartwell	896	<p>Chartwell has the fifth highest pandemic death rate at 4.6 residents per 100, compared to average of for-profits of 3.6. Non-profits had a death rate of 2.8 while public (municipal) homes had a death rate of 1.4.³⁶</p> <p>Ministry of Health and Long-Term Care inspectors cited 20 LTC homes owned by Chartwell's nearly a hundred times for non-compliance last year, including cases where the company allegedly failed to address abuse, prevent injuries, maintain facilities or contain the spread of COVID-19. Among the worst-offenders are Chartwell's Aurora LTC facility (12 violations), Royal Oak (15 violations), Woodhaven (13 violations) and Baycliffe (9 violations). Many of the non-compliance findings are not trivial infractions.³⁷</p> <p>The Aurora home, one of the worst offenders, also had a terrible COVID-19 outbreak where 42 residents and 13 staff were infected and 12 residents died.³⁸ It has a new license proposal and expansion in process.</p> <p>At Chartwell's Woodhaven facility inspectors found overflowing trash, unsafe infection control practices, inadequate PPE supply, no housekeeper on the floor where the COVID-19 residents were, and other serious inadequacies and infractions.³⁹</p>
10. peopleCare	480	<p>In peopleCare's Woodstock home which has approximately 100 beds, 85 residents and staff were infected by COVID-19 and 10 residents died. This is one of the homes for which a new license and expansion is in process.</p>
Total	12,084	

³⁶ Mancini, Melissa; Pedersen, Katie and Common, David *These nursing home chains have the highest COVID-19 death rates in Ontario, data analysis finds* [CBC Marketplace](#) December 18, 2020.

³⁷ Press Progress *20 Ontario Long-Term Care Homes Owned by Chartwell Racked Up a Hundred Regulatory Infractions Last Year: Ministry records show 20 Chartwell long-term care homes in Ontario received 99 written notifications for 'non-compliance' in 2020* January 21, 2021.

³⁸ <https://www.ontariohealthcoalition.ca/wp-content/uploads/Outbreaks-June17-final.pdf>

³⁹ Ibid.

Protections Against Privatization & Negligence/Incompetence

Ontarians do have some protections in law that should have prevented this scenario.

After the Harris government awarded the majority of 20,000 new long-term care beds they tendered from 1998 – 2001 to for-profits, the Liberal government took power in 2003 and subsequently rewrote Ontario's long-term care legislation. The Ontario Health Coalition and others pushed for stronger protections against companies with poor records being given licenses. There had already been two major chain bankruptcies in Ontario⁴⁰ and major exposes in the United States about for-profit long-term care corporations and litigation for deaths from dehydration and fraudulent billing. Yet companies like Extencicare had been granted licenses to operate new homes in Ontario. Extencicare had sold its holdings and left the United States after a giant settlement with the US Department of Justice. This is how the Department of Justice described it:

“Extencicare Health Services Inc. (Extencicare) and its subsidiary Progressive Step Corporation (ProStep) have agreed to pay \$38 million to the United States and eight states to resolve allegations that Extencicare billed Medicare and Medicaid for materially substandard nursing services that were so deficient that they were effectively worthless and billed Medicare for medically unreasonable and unnecessary rehabilitation therapy services, the Justice Department and the U.S. Department of Health and Human Services Office of Inspector General (HHS-OIG) jointly announced today. This resolution is the largest failure of care settlement with a chain-wide skilled nursing facility in the department's history.”⁴¹

The U.S. Department of Justice settlement followed years of litigation against Extencicare in which the company had sold off its holdings and moved out of Florida, Texas⁴² and Kentucky⁴³. In fact, in 2001, the Conservative government of Mike Harris awarded Extencicare licenses to construct 11 long-term care homes⁴⁴ just after a 1999 Florida jury had found Extencicare guilty of negligence and falsifying care records and awarded \$U.S. 20 million against Extencicare, the highest such judgement in the state's history. Soon after, Extencicare sold its nursing homes in Florida and Texas, left those states, and expanded in Ontario.⁴⁵

In order to protect Ontarians from companies with records of poor care, negligence and fraud, the Liberals strengthened requirements in their new Long-Term Care Homes Act requiring the Ontario government promote non-profit (including publicly owned) long-term care. Further, they reinforced provisions regarding awarding of licenses to operate beds. The legislation now requires that the government make its licensing decisions based on the operational records of applicants in providing care; including whether they are competent, operate in accordance with the law and with integrity, and have operated without compromising the health and welfare of the residents for whom they are responsible. Despite this, the Ford government is in the process of allocating the highest proportions of bed licenses to chain companies with among the worst pandemic death rates in the province and poor operational records stretching back for years. At the time of

⁴⁰ The Royal Crest chain went bankrupt in 2002 and the Ultra-Care chain went bankrupt a decade before after a long string of claims about hideously inadequate care. (One resident was found with feces and live maggots in her shoes.) See: McKay, Paul *The missing millions of a nursing home empire: The family behind two decades of retirement home bankruptcies in Ontario, Florida, Kansas and Nevada always goes for broke – literally* The Ottawa Citizen, April 27, 2003.

⁴¹ United States Department of Justice Press Release *Extencicare Health Services Inc. Agrees to Pay \$38 Million to Settle False Claims Act Allegations Relating to the Provision of Substandard Nursing Care and Medically Unnecessary Rehabilitation Therapy* Friday, October 10, 2014. <https://www.justice.gov/opa/pr/extencicare-health-services-inc-agrees-pay-38-million-settle-false-claims-act-allegations>

⁴² The company left Florida and Texas in the late 1990s-early 2000s.

⁴³ The company left Kentucky in 2012. It was facing five lawsuits for wrongful death and one for negligence.

⁴⁴ <https://www.extencicare.com/about-extencicare/our-history/>

⁴⁵ McKay, Paul *The missing millions of a nursing home empire: The family behind two decades of retirement home bankruptcies in Ontario, Florida, Kansas and Nevada always goes for broke -- literally* Ontario's Nursing Home Crisis — Part 2 The Ottawa Citizen May 1, 2003.

writing this report, the Ford government is also in the process of changing the legislation to seek to remove the impediments in the law to facilitate this.⁴⁶

The Ford government has not published a comprehensive list of the new beds and rebuilds available to the public. The following report contains a list of all of the licenses in process that we have been able to find, including new beds and rebuilds by ownership type and corporation name/municipality. In Appendix 1 there is a full list of licenses in process by region and city/town. In total, we were able to find licenses covering 30,486 beds in process announced by the Ford government and 2,282 beds in process announced by the previous Liberal government that have been reannounced by the Ford government. Of the 30,486 beds announced by the Ford government the majority – 16,304—are in process of being allocated to for-profit corporations. A minority are in process of being awarded to non-profit (10,990) and public (2,918) entities.

Full information about whether each of these projects has been given final approval is not available. Many are in process and not finalized. Thus, they could be stopped. The Ontario government's long-term care consultation website contains only a partial list of projects for which approvals are complete and a list of projects for which consultations are in process. There is no publicly available list of projects that have not yet reached the stage of public consultation and those that have been approved and subsequently dropped off the government website. We have included all the information that we could find regarding where the projects are in the approvals process.

⁴⁶ The Ford government has changed the requirement that the Ontario government be committed to promoting non-profit long-term care only, in the Preamble of the Long-Term Care Homes Act (2007) so that it will allow the government to promote for-profit long-term care also. It is also changing the language of the Licensing section of the Act to seek to remove the requirement that the government only award licenses when companies meet the eligibility criteria including competence, integrity, honesty, operating record in compliance with the law, safety of residents etc.

A Closer Look: Protections Against Privatization & Poor Performers

Under Ontario's Long-Term Care Homes Act (2007) the Minister and the Ministry are required to make bed allocations in accordance with the preamble of the legislation and several clauses in the law that are meant to protect the public interest. When that Act was being created, the Ontario Health Coalition and other advocacy groups advocated for policies that would protect the public from bad actors being issued licenses. The Liberal government include an array of protection in the Act, as follows:

- The Ontario government is committed to promoting non-profit long-term care (in the Preamble which is to guide the interpretation of the Act);
- Section 96 requires the Minister to determine whether there is a need for the LTC home in the area having regard to the public interest;
- Section 97 similarly allows the Minister to restrict who can be issued a license, considering factors like control or management of LTCs and the balance between non-profit and for-profit providers [and under the preamble the government is committed to promoting non-profit, which includes public (municipal) ownership];
- Section 98 requires the Director [in the Ministry of LTC] to determine if an applicant for a license is eligible to be issued one. This is decided according to a closed list of factors, which requires that:
 - (a) the home and its operation would comply with this Act and the regulations and any other applicable Act, regulation or municipal by-law;
 - (b) the past conduct relating to the operation of a long-term care home or any other matter or business of the following affords reasonable grounds to believe that the home will be operated in accordance with the law and with honesty and integrity; ...
 - (c) it has been demonstrated ... that the [applicant] ... is competent to operate a long-term care home in a responsible manner in accordance with this Act and the regulations and is in a position to furnish or provide the required services;
 - (d) the past conduct relating to the operation of a long-term care home or any other matter or business of the following affords reasonable grounds to believe that the home will not be operated in a manner that is prejudicial to the health, safety or welfare of its residents; ... and
 - (e) the person is not ineligible because of any other reason that may be provided for in the regulations.

Critically, the focus of s. 98 is backward-looking and because of that, it is almost entirely concerned with the past conduct and record of the applicant. Section 98 also uses the conjunction "and" between the factors that the Director must consider, which means that an applicant must meet all of these conditions to be approved for a license.

- Finally, before issuing a license or an undertaking, the Director must consult the public (s. 106).¹

Changes to the Act in process by the Ford government:

The Ford government has introduced a new bill to replace the existing Long-Term Care Homes Act (2007) currently in the process of being passed by their majority. In that new bill, the following changes are proposed:

- Preamble is being changed to include the provision that the government can promote "mission driven" long-term care homes as well as non-profit (and public) long-term care homes. Following this, all long-term care homes are being required to have a mission statement and thus be considered mission driven, including all the for-profits. In this way, the Ford government is seeking to eliminating the requirement that it promote non-profit (and public) long-term care only.
- Changes to the licensing section to remove the requirement that the Ministry issue licenses only when eligibility criteria are met requiring competence, honesty, integrity, a good operating record, health and welfare of residents etc.

How We Got Here

In 1998, for the first time in Canadian history, Ontario's Conservative provincial government led by Mike Harris created a policy that provided for-profit long-term care corporations with public funds to build long-term care homes that they would then own and operate for their own profit.⁴⁷ The plan was to cut thousands of hospital beds, then put 20,000 long-term care beds out to tender. Those who won the tenders would build the long-term care homes and be paid back for the construction costs over 20-years in per deims set by the province.⁴⁸ They would also get a 20-year operational license, with revenue streams for personal care, food, accommodations, programs and services and additional funding pools from the province. In addition, they would get residents' fees for their room and board, and they were virtually guaranteed to have full homes because even in 1998 waiting lists across Ontario for long-term care already numbered 18,000.⁴⁹ At the same time, capital grants for municipalities and non-profits to build homes were cancelled.⁵⁰ (Prior to 1998, municipalities and non-profits could access a 50% capital grant from the province to build long-term care homes.) The non-profit long-term care sector complained from the beginning that the Harris government's capital development scheme was set up for the for-profits.⁵¹

With the new capital funding policy in place, the Harris government proceeded to tender 20,000 long-term care beds. More than two-thirds of the new beds were awarded to for profits with almost 40 percent of those going to Extencicare, Leisureworld and CPL REIT.⁵² Thus, the balance -- which had, until then, favoured public and non-profit ownership-- was tipped and the majority ownership of Ontario's long-term sector became for-profit. Mike Harris left office in 2001 and subsequently became the chair of Chartwell,⁵³ a for-profit chain.⁵⁴ Ernie Eves, Mike Harris' Finance Minister left office in 2001 and a month later it was announced he would join the board of RREIT (which bought CPL REIT) one of the prime beneficiaries of the capital funding program set up by the Harris government. Ernie Eves later returned to politics to become Mike Harris' successor as premier.⁵⁵ Previous Conservative Premier Bill Davis became the chair of for-profit LTC chain Revera in 2001 and served as chair emeritus until his death.

The basic structure of the Harris government's capital development plan has continued ever since. The Liberals increased the subsidies for developments and redevelopments twice to try to incentivize older homes (majority for-profit) to redevelop. They also extended the licenses -- 20-year licenses became 30-years (see Appendix 4). The Ford government has increased the subsidies for bed developments and redevelopments twice again since it took office.

⁴⁷ April 1999 (publication date), Policy for Funding Construction Costs for Long-Term Care Facilities, Ministry of Health, Ontario.

⁴⁸ At the inception of this capital financing policy, operators were given a per deim of \$10

⁴⁹ Finn, Ed "Public Pain, Private Gain: The Privatization of Health Care in Ontario" a summary of Paul Leduc Browne's Tipping the Balance: Healthcare Restructuring and Privatization in Ontario" CCPA, 2020, pp 16.

⁵⁰ April 1999, Ministry of Health Policy for Funding Construction Costs for Long-Term Care Facilities and Daly, Tamara. "Dancing the Two-Step in Ontario's Long-term Care Sector: More Deterrence-oriented Regulation = Ownership and Management Consolidation" Canadian Institutes of Health Research, Stud Polit Econ. 2015 Mar 1; 95(1).

⁵¹ Non-profit long-term care operators spends all of their operational money on providing care and services, and generally do not have capital reserves needed to access financing from banks and other financial institutions.

⁵² Daly, Tamara. "Dancing the Two-Step in Ontario's Long-term Care Sector: More Deterrence-oriented Regulation = Ownership and Management Consolidation" Canadian Institutes of Health Research, Stud Polit Econ. 2015 Mar 1; 95(1): pp 11. Leisureworld is now Sienna Senior Living: see <https://www.sedar.com/DisplayProfile.do?lang=EN&issuerType=03&issuerNo=00029543>. CPL REIT was bought by RREIT in 2002, see <https://www.theglobeandmail.com/report-on-business/retirement-reit-to-buy-cpl-reit/article1021505/> and then it was sold to PSPiB in 2007 and became Revera Inc. See: <http://www.rirealtyadvisors.com/reichmann-international-history/> and <https://en.wikipedia.org/wiki/Revera> and <https://www.ontariohealthcoalition.ca/index.php/event-make-revera-public-zoom-townhall-all-are-invited/>

⁵³ <https://investors.chartwell.com/English/corporate-overview/management-directors/default.aspx> and Milstead, David, "Golden years, golden boards: Mike Harris' post politics career" Globe and Mail, January 20, 2021 here: <https://www.theglobeandmail.com/business/commentary/article-a-look-at-mike-harriss-post-politics-career/>

⁵⁴ Chartwell was created in 2003 out of Alert Care Corporation, JBG Management Corp and Chartwell Care Corp.

⁵⁵ Marr, Gary "Eves named to board of real estate trust: First private sector appointment for ex-finance minister" National Post March 6, 2001 here: <http://www.ontariotenants.ca/reit/articles/2001/np-01c06.phtml>

The Next Generation of Ontario's Long-Term Care Licenses

Prior to the pandemic, Ontario had more than 78,000 long-term care beds and 57% of our province's long-term care homes were for-profit.⁵⁶ After the first wave of COVID-19 the province set new policy to end 3- and 4- bed shared rooms. The province is requiring homes to reduce overcrowding by attrition. New residents cannot be admitted to rooms that have more than two beds. This has reduced the total capital stock to approximately 77,000.

According to Ministry data, there are approximately 5,600 "B" beds and approximately 24,700 "C" beds for a total of approximately 30,300 outdated beds with licenses that end in July 2025. (See Appendix 4 for details.) The majority of the operators that own these older long-term care homes are for-profit corporations that chose not to upgrade their beds even though the provincial government offered them increasing amounts of public money as an incentive to do so.

Building standards for long-term care beds were updated in 1998 by the Harris government and again in 2015 by the Liberal government. There has not been an update by the Ford government prior to the building of all of the new and redeveloped beds to the standards to reflect post-pandemic learning or even promised initiatives such as air conditioning in all resident rooms.

It takes approximately 3-years from the signing of a development agreement with an operator to the long-term care bed being put into operation. With the 15,000 new beds that are supposed to be completed by 2025, there is a total of approximately 46,000 beds that are supposed to be allocated over the next year (including those that are in process now).

⁵⁶ Canadian Institute for Health Information. [Long-term care homes in Canada: How many and who owns them?](https://www.cihi.ca/en/long-term-care-homes-in-canada-how-many-and-who-owns-them) June 10, 2021: <https://www.cihi.ca/en/long-term-care-homes-in-canada-how-many-and-who-owns-them>

New Licenses in Process to For-Profit Chain Operators

Apans Inc.

Copper Terrace Long Term Care Facility (Chatham-Kent)

Copper Terrace Long Term Care Facility (for-profit owned by Apans Inc.) has proposed to upgrade 64 existing spaces.⁵⁷

Grace Villa Nursing Home (Hamilton)

Grace Villa (for-profit owned by Apans Inc) has proposed to upgrade 192 existing spaces.⁵⁸

How they did in the pandemic- 3 outbreaks:⁵⁹

- Apr 28-May 5: 1 staff⁶⁰
- May 11-June 16: 2 staff⁶¹
- Nov 25-Jan 20: 144 residents including 44 deaths, 88 staff and 2 visitors⁶²

ATK Care Group Inc.

River Glen Haven Nursing Home (Sutton)

River Glen Haven Nursing Home (for-profit, owned by ATK Care Group Limited Nursing Homes) has proposed to build 25 new spaces and upgrade 119 existing spaces in Sutton.⁶³

Arch Long-Term Care

Champlain Location

Arch will be building a new 224- bed facility in Champlain and will be offering residents at the Champlain LTC residence (a 60-bed facility they recently acquired from Chartwell) the option to transfer to the new facility which is located an hour away when they close the Champlain LTC residence.⁶⁴

⁵⁷ Projects benefitting from this funding model. The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁵⁸ Projects benefitting from this funding model. The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁵⁹ Polewski, Lisa. *Union urges Ontario government to revoke operating license at Hamilton's Grace Villa*. Global News. January 26 2021.

<https://globalnews.ca/news/7601341/union-urges-ontario-revoke-operating-license-hamilton-grace-villa/>

⁶⁰ Taekema, Dan. *New COVID-19 cases confirmed at Heritage Green just days after outbreak declared over*. CBC News. May 3 2020.

<https://www.cbc.ca/news/canada/hamilton/heritage-green-outbreak-1.5553893>

⁶¹ Mitchell, Don. *Hamilton's total COVID-19 cases top 490, public health reports 4 more outbreaks*. Global News. May 12 2020.

<https://globalnews.ca/news/6934777/hamilton-covid-19-cases-may-12/>

⁶² Polewski, Lisa. *Union urges Ontario government to revoke operating license at Hamilton's Grace Villa*. Global News. January 26 2021.

<https://globalnews.ca/news/7601341/union-urges-ontario-revoke-operating-license-hamilton-grace-villa/>

⁶³ *Ontario Adding and upgrade Long-term Care Spaces across the Province*. Ontario Ministry of Long-Term Care. March 18 2021.

<https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁶⁴ Blewett, Taylor. *ORLEANS: Planned for-profit LTC home among recipients of provincial funding boost*. Ottawa Sun March 20 2021.

<https://ottawasun.com/news/local-news/new-for-profit-ltc-home-planned-for-orleans-among-the-recipients-of-provincial-funding-injection/wcm/5f9ec437-2ec7-4343-8d0d-40a08d391f6f>

DTOC II - Ottawa (Orleans)

DTOC II – Ottawa (for-profit owned by Arch LTC) has proposed to build 164 new spaces and upgrade 60 existing spaces. The home is intended for Francophone residents.⁶⁵

Franklin Gardens Long Term Care Home (Leamington)

Franklin Gardens has proposed to build (for-profit owned by Arch LTC) 40 new spaces and upgrade 120 existing spaces. The project is called DTOC - Leamington.⁶⁶

How they did in the pandemic- 2 outbreaks

- Apr 27-May 9: 1 resident and 1 staff⁶⁷
- Jan 25-Mar 2: at least 38 residents and 16 staff⁶⁸

Perth Community Care Centre (Perth)

Perth Community Care Centre (for-profit, owned by Arch Long-Term Care) in Perth has proposed to build 39 new spaces and upgrade 121 existing spaces. The project is called Arch Long-Term Care (Perth).⁶⁹

Tilbury Manor Nursing Home- Project #21-020 (Tilbury)

Tilbury Manor Nursing Home (for-profit, owned by Arch Long-Term Care) has been allocated 85 new spaces and will be redevelop 75 spaces that will be transferred from the old location at 16 Fort Street in Tilbury to a new building at 1628 Essex County Rd 22 in Lakeshore (Belle River), Ontario.⁷⁰ The license proposal is for a term of up to 30 years. The consultation closed on July 4, 2021 but no decision has been announced.⁷¹

Vaughan Location

Arch Long-Term Care (for-profit) is planning a new facility with 256 beds in Vaughan. The home was announced by the Minister of Long-Term Care and local MPP and it is not listed on the consultation website. The provincial government has sold the company lands for the development. This home is designated to provide services to Italian communities.⁷²

Wellington House Nursing Home (Prescott)

Wellington House Nursing Home (for-profit, owned by Arch Long-Term Care) in Prescott has proposed to build 68 new spaces and upgrade 60 existing spaces. The project is called Arch Long-Term Care (Prescott).⁷³ The consultation has closed but no decision has been announced.⁷⁴

⁶⁵ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁶⁶ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁶⁷ COVID-19 Outbreaks. [Windsor-Essex County Health Unit](https://www.wechu.org/cv/local-updates). April 28 2020. <https://www.wechu.org/cv/local-updates>

⁶⁸ Ontario Health Coalition, *Tracking the Spread of COVID-19: Large Outbreaks in Health Care Settings Summary & Report: Over Two Thousand Dead in Long-Term Care as We Approach End of Wave 2* Updated to: March 3 2021 Release Date: March 12 2021 sourced from *Local COVID-19 Data*. [Windsor Essex Public Health](https://www.wechu.org/cv/local-updates). February 24 2021. <https://www.wechu.org/cv/local-updates>

⁶⁹ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁷⁰ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁷¹ Ontario's long-term care licensing public consultation registry. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

⁷² DeClerq, Katherine. *Ontario announces new 256-bed long-term care home in Vaughan, Ont.* [CTV News](https://toronto.ctvnews.ca/ontario-announces-new-256-bed-long-term-care-home-in-vaughan-ont-1.5619886). October 12 2021. <https://toronto.ctvnews.ca/ontario-announces-new-256-bed-long-term-care-home-in-vaughan-ont-1.5619886>

⁷³ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁷⁴ Ontario's long-term care licensing public consultation registry. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

Chartwell

Chartwell - Aurora (Aurora)

Chartwell (for-profit) in Aurora has proposed to upgrade 128 existing spaces.⁷⁵

How they did in the pandemic- 4 outbreaks:⁷⁶

- Apr 10-May 27: 42 residents including 12 deaths and 13 staff
- Aug 31-Sept 17: 2 staff
- Oct 5-Oct 23: 1 staff
- Jan 23-Feb 14: 1 resident and 4 staff

Chartwell - Gibson (North York)

Chartwell - Gibson (for-profit) has proposed to build 54 new spaces and upgrade 202 existing spaces.⁷⁷

How they did in the pandemic- 2 outbreaks:

- Mar 31 – May 25: 40 residents including 9 deaths and 10 staff⁷⁸
- Jan 7-Feb 22: 51 residents including 25 deaths and 28 staff⁷⁹

Chartwell (Markham)

Chartwell in Markham (for-profit) has proposed to build 213 new spaces and upgrade 43 existing spaces.⁸⁰

Chartwell - White Eagle Toronto Central (Etobicoke)

Chartwell – White Eagle (for-profit) has proposed to build 200 new spaces and upgrade 56 existing spaces.⁸¹

How they did in the pandemic- 2 outbreaks:

- Apr 2 – Jun 17: 37 residents including 12 deaths and 9 staff⁸²
- Dec 12- Jan 21: 6 residents including 2 deaths and 13 staff⁸³

Extendicare

Extendicare Kawartha Lakes and Lakeland Village (Lindsay)

Extendicare Kawartha Lakes and Lakeland Village (for-profit) has proposed to build 96 new spaces. The project is called Extendicare Lindsay.⁸⁴

⁷⁵ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care.](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province) March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁷⁶ *Outbreaks in Long-Term Care and Community Settings.* [The Regional Municipality of York.](https://www.york.ca/wps/portal/yorkhome!/ut/p/z1/04_Sj9CPykssyOxPLMnMzOvMAfljo8zjYxMzDwMnQ28DDz8LQw83cwDTF0sPAwNvl30wwkpiAJKG-AAjgZA_VGEIBTkRhikOyoqAgC__eMj/dz/d5/L2dBIS9nQSEh/#.XsYQ6hNKh0s) March 28 2021.

https://www.york.ca/wps/portal/yorkhome!/ut/p/z1/04_Sj9CPykssyOxPLMnMzOvMAfljo8zjYxMzDwMnQ28DDz8LQw83cwDTF0sPAwNvl30wwkpiAJKG-AAjgZA_VGEIBTkRhikOyoqAgC__eMj/dz/d5/L2dBIS9nQSEh/#.XsYQ6hNKh0s

⁷⁷ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care.](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province) March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁷⁸ Active Outbreaks. Government of Ontario. January 8 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

⁷⁹ Active Outbreaks. Government of Ontario. March 4 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

⁸⁰ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care.](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province) March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁸¹ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care.](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province) March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁸² Active Outbreaks. Government of Ontario. January 4 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

⁸³ Outbreaks in Toronto Healthcare Institutions 2021. City of Toronto. February 3 2020. <https://open.toronto.ca/dataset/outbreaksin-toronto-healthcare-institutions/>

⁸⁴ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care.](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province) March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

Extencicare Kingston - Project #21-015 (Kingston)

Extencicare Kingston (for-profit) will be adding 42 new spaces in addition to transfer and upgrade 150 eligible spaces (previous allocated). This will result in 192-bed building at a new site located at 700 Gardiners Road in Kingston.⁸⁵ The consultation for this proposal has closed but no decision has been announced, according to the Ministry of Long-Term Care Consultation website.⁸⁶ However, in a post dated August 26, 2021, Extencicare announced the ground breaking for the project, stating that it is going ahead and thanking the Ford government for its support.⁸⁷

Extencicare Homes in Ottawa

Extencicare is planning on demolishing five of their homes in Ottawa when their licenses expire in 2025. They plan to move any existing residents from these homes into new homes they are building. Some of the new homes will be on the site of the previous homes and some will be in new locations. Extencicare currently has two proposals for new buildings. The four homes that they are planning on redevelop are⁸⁸:

West End Villa- Currently has 240 “C” Class beds set to expire in 2025.

How they did in the pandemic- 5 outbreaks:

- Mar 2-Mar 17: 1 staff
- Aug 30-Nov 25: 89 residents including 18 deaths and 56 staff
- Dec 19-Feb 4: 1 resident and 10 staff
- Feb 18-Mar 3: 1 staff
- Mar 19-Mar 31: 2 staff⁸⁹

Starwood- Currently has 192 “C” Class beds set to expire in 2025.

How they did in the pandemic- 5 outbreaks:

- Apr 13-May 11: 5 staff
- Sept 25-Dec 29: 134 residents including 26 deaths and 55 staff
- Dec 31-Jan 15: 2 staff
- Feb 12-Mar 2: 1 staff
- May 5-Jun 6: 2 staff⁹⁰

New Orchard Lodge- Currently has 111 “C” Class beds set to expire in 2025.

How they did in the pandemic- 3 outbreaks:

- Nov 26-Feb 2: 25 residents and 18 staff
- Feb 23-Mar 10: 1 staff
- Sep 22-Nov 10: 1 resident and 3 staff⁹¹

⁸⁵ Ontario Providing New and Upgraded Long-Term Care Spaces. Ontario Ministry of Long-Term Care. November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁸⁶ Ontario's long-term care licensing public consultation registry. Ontario Ministry of Long-Term Care. June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

⁸⁷ <https://www.extencicare.com/about-extencicare/blog/extencicare-breaks-ground-on-new-long-term-care-home-in-kingston-56>

⁸⁸ Mackay, Leslie. *Extencicare Stittsville breaks ground for modern 256 bed long-term care home*. Stittsville Central. October 31 2021. <https://stittsvillecentral.ca/extencicare-stittsville-breaks-ground-for-modern-256-bed-long-term-care-home/>

⁸⁹ COVID-19 case data for Ottawa Region Dashboard. Ottawa Public Health. November 8 2021. <https://www.arcgis.com/home/item.html?id=5b24f70482fe4cf1824331d89483d3d3>

⁹⁰ COVID-19 case data for Ottawa Region Dashboard. Ottawa Public Health. November 8 2021. <https://www.arcgis.com/home/item.html?id=5b24f70482fe4cf1824331d89483d3d3>

⁹¹ COVID-19 case data for Ottawa Region Dashboard. Ottawa Public Health. November 8 2021. <https://www.arcgis.com/home/item.html?id=5b24f70482fe4cf1824331d89483d3d3>

Medex- Currently has 193 “C” Class beds set to expire in 2025.

How they did in the pandemic- 7 outbreaks:

- Jul 9-Jul 23: 1 resident and 1 staff
- Sep 26-Oct 14: 2 residents and 1 staff
- Nov 1-Nov 13: 1 staff
- Nov 26-Dec 10: 1 staff
- Dec 17- Feb 3: 1 resident and 7 staff
- Mar 9-Apr 8: 3 staff
- Apr 11-May 14: 9 residents including 3 deaths and 9 staff⁹²

Laurier Manor- Currently has 240 “C” Class beds set to expire in 2025.

How they did in the pandemic- 4 outbreaks:

- Apr 12-Jun 16: 65 residents including 25 deaths and 43 staff
- Sep 1-Nov 9: 15 staff including 1 death and 13 staff
- Jan 2-Feb 5: 1 resident and 4 staff
- Feb 25-Mar 22: 1 resident and 3 staff⁹³

Extencicare - Ottawa #2 (Ottawa)

Extencicare (for-profit) has proposed to upgrade 192 existing spaces in Ottawa. The project is called Extencicare - Ottawa #2.⁹⁴ Considering that Extencicare Starwood has 192 “C” class beds expiring in 2025, it is reasonable to assume that this project is a redevelopment of Extencicare Starwood.

Extencicare Stittsville (Ottawa)

Extencicare Stittsville (for-profit) has proposed to upgrade 256 existing spaces.⁹⁵ In the public consultation it has been stated that the 256 beds will come from other Extencicare homes in Ottawa: 240 from West End Villa, 8 from Starwood and 8 from Medex. The public consultation has closed on June 27 2021.⁹⁶

Extencicare Peterborough - Project #20-007 (Peterborough)

Extencicare Peterborough (for-profit) will be adding 84 new beds and upgrade 172 beds to create a new 256-bed home at a new location in Peterborough. The license proposal is for a term of up to 30 years. The consultation for this proposal has closed but no decision has been announced.⁹⁷⁹⁸

Extencicare - Port Stanley (Port Stanley)

Extencicare - Port Stanley (for-profit) has proposed to build 68 new and upgrade existing 60 spaces.⁹⁹

⁹² COVID-19 case data for Ottawa Region Dashboard. Ottawa Public Health. November 8 2021.

<https://www.arcgis.com/home/item.html?id=5b24f70482fe4cf1824331d89483d3d3>

⁹³ COVID-19 case data for Ottawa Region Dashboard. Ottawa Public Health. November 8 2021.

<https://www.arcgis.com/home/item.html?id=5b24f70482fe4cf1824331d89483d3d3>

⁹⁴ Ontario Adding and upgrade Long-term Care Spaces across the Province. Ontario Ministry of Long-Term Care. March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁹⁵ Projects benefitting from this funding model. The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁹⁶ JUNE 27: Public consultation on Extencicare long-term care facility Stittsville Central June 16 2021. <https://stittvillecentral.ca/june-27-public-consultation-on-extencicare-long-term-care-facility/>

⁹⁷ Ontario Providing New and Upgraded Long-Term Care Spaces. Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁹⁸ Ontario's long-term care licensing public consultation registry. Ontario Ministry of Long-Term Care. June 21 2021.

<https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

⁹⁹ Ontario Adding and upgrade Long-term Care Spaces across the Province. Ontario Ministry of Long-Term Care. March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

Extendicare Sault Ste. Marie Retrofit (Sault Ste. Marie)

Extendicare Maple View (for-profit) has proposed to build 20 new spaces and upgrade 100 existing spaces. The project is called Extendicare Sault Ste. Marie Retrofit.¹⁰⁰

How they did in the pandemic- 2 outbreaks:

- May 1: 3 residents
- Dec 31: 2 staff¹⁰¹

Extendicare Sudbury (Sudbury)

Extendicare Sudbury (for-profit) has proposed to upgrade 256 existing spaces.¹⁰² Upon completion this facility will replace Extendicare Falconbridge.¹⁰³ The consultation has closed, but no decision has been announced, according to the Ministry of Long-Term Care's consultation registry website.¹⁰⁴ However, Extendicare had a ground breaking and announced it was beginning construction on the project last November (2020), making it appear that the project was approved and moving ahead, according to a multitude of local media reports.¹⁰⁵

Extendicare Falconbridge (Sudbury)

How they did in the pandemic- 1 outbreak:

- Jul 25-Aug 25: 2 staff¹⁰⁶
- Mar 20/21: 2 staff^{107 108}

Extendicare-Sudbury#2 Project #21-029 (Sudbury)

Extendicare Sudbury (for-profit) will build a new 320-bed home with 54 new spaces, as well as 266 upgraded beds from the 288 existing beds in Extendicare York (in Sudbury).¹⁰⁹ The new home would be located at Bancroft Drive and Nottingham Avenue in Sudbury, Ontario. The license proposal is for a term of up to 30 years. The consultation closed on July 30, 2021.¹¹⁰

¹⁰⁰ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹⁰¹ Baxter, Jay. *CTV News COVID outbreak declared at LTC facility in Sault Ste. Marie.* January 1 2021.

<https://northernontario.ctvnews.ca/covid-outbreak-declared-at-ltc-facility-in-sault-ste-marie-1.5250724>

¹⁰² *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹⁰³ MacDonald, Darren. *Extendicare begins construction of new 256-bed long-term care home in Sudbury.* CTV News. November 18 2020. <https://northernontario.ctvnews.ca/extendicare-begins-construction-of-new-256-bed-long-term-care-home-in-sudbury-1.5194579>

¹⁰⁴ *Ontario's long-term care licensing public consultation registry.* Ontario Ministry of Long-Term Care. June 21 2021.

<https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

¹⁰⁵ <https://northernontario.ctvnews.ca/extendicare-begins-construction-of-new-256-bed-long-term-care-home-in-sudbury-1.5194579> and <https://www.sudbury.com/local-news/no-more-shared-rooms-extendicare-building-a-new-advanced-design-ltc-home-in-sudbury-2891930> and <https://www.sudbury.com/good-morning-sudbury/good-morning-sudbury-here-are-eight-stories-to-start-your-day-2894437>

¹⁰⁶ *2nd Extendicare Falconbridge employee tests positive for COVID-19, outbreak declared.* Sudbury.com. July 25 2020.

<https://www.sudbury.com/local-news/2nd-extendicare-falconbridge-employee-tests-positive-for-covid-19-outbreak-declared-2592044>

¹⁰⁷ *Outbreak declared at Extendicare Falconbridge.* Sudbury.com. March 21 2020. <https://www.sudbury.com/local-news/outbreak-declared-at-extendicare-falconbridge-3562664>

¹⁰⁸ *Outbreaks in institutional settings.* Public Health Sudbury & District. March 29 2021. <https://www.phsd.ca/health-topics-programs/diseases-infections/coronavirus/current-status-covid-19/>

¹⁰⁹ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/background/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹¹⁰ *Ontario's long-term care licensing public consultation registry.* Ontario Ministry of Long-Term Care. June 21 2021.

<https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

Extencare Van Daele- Project #20-008 (Sault Ste. Marie)

Extencare Van Daele (for-profit) has proposed to build 20 new spaces and upgrade 100 existing spaces to create a new 120-bed home at the same location in Sault Ste. Marie. The license is for a term of up to 30 years, and the proposal has been approved by the provincial government.¹¹¹

Gem Health Care Group Limited

Downsview Long-Term Care Centre (North York)

Downsview Long-Term Care Centre (for-profit, owned by Gem Health Care Group Limited) has proposed to upgrade 252 existing spaces.¹¹²

How they did in the pandemic- 2 outbreaks:

- Apr 17-Jun 18: 137 resident cases including 64 deaths and 107 staff including 1 death¹¹³
- Nov 7-Nov 28: at least 1 staff^{114 115}

Groves Park Lodge (Renfrew)

Groves Park Lodge (for-profit owned by Gem Health Care Group LTD) in Renfrew has proposed to build 21 new spaces as well as upgrade 43 existing spaces (previous allocation). The building will be renovated to include an addition.¹¹⁶

Jarlette Health Services

Avalon Care Centre (Orangeville)

The Avalon Care Centre (for-profit owned by Jarlette Health Services, also called Avalon Retirement Centre) in Orangeville will be adding 23 new spaces as well as upgrading 137 spaces, all in a new building.¹¹⁷

How they did in the pandemic- 3 outbreaks:¹¹⁸

- Aug 29-Sept 18: 1 staff
- Dec 17-Feb 1: 5 staff
- Nov 5-Nov 17: 1 staff

¹¹¹ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹¹² Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

¹¹³ Outbreaks in Toronto Healthcare Institutions. [City of Toronto](https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/). July 13 2020. <https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/>

¹¹⁴ Active Outbreaks. [Government of Ontario](https://data.ontario.ca/dataset/long-term-care-home-covid-19-data). February 9 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

¹¹⁵ Outbreaks in Toronto Healthcare Institutions. [City of Toronto](https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/). July 13 2020. <https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/>

¹¹⁶ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹¹⁷ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹¹⁸ Status of cases in WDG. [Wellington Dufferin Guelph Public Health](https://www.wdgpulichealth.ca/your-health/covid-19-information-public/status-cases-wdg). February 24 2021. <https://www.wdgpulichealth.ca/your-health/covid-19-information-public/status-cases-wdg>

Meadow Park London (London)

The Meadow Park London project (for-profit owned by Jarlette Health Services) has proposed to upgrade 96 spaces.¹¹⁹

How they did in the pandemic- 2 outbreaks:

- Apr 5-May 28: 6 residents including 1 death and 8 staff^{120 121 122}
- Sept 18-Oct 14: at least 1 staff^{123 124 125}

Royal Rose Place - Project #20-028 (Welland)

Royal Rose Place (for-profit, owned by Jarlette Health Services) has proposed to build 64 new spaces and upgrade 96 beds in their current facility.¹²⁶ The license proposal is for a term of up to 30 years and was approved.¹²⁷

How they did in the pandemic - several outbreaks:

- Mar 31- June 17: 71 residents including 20 deaths¹²⁸ and 48 staff¹²⁹

Southampton Care Centre (Southampton)

Southampton Care Centre (for-profit owned by Jarlette Health Services) has proposed to build 49 new spaces and upgrade 111 existing spaces to create a new 160-bed home in Southampton.¹³⁰

St. Angela's Meadow Care Centre (Chatham)

St. Angela's Meadow Care Centre (for-profit, owned by Jarlette Health Services) has proposed to build 61 new spaces in addition to a previous allocation for the upgrade of 99 existing spaces in a new 160-bed building.¹³¹

¹¹⁹ *Ontario Providing New and Upgraded Long-Term Care Spaces*. Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹²⁰ *Active Outbreaks*. Government of Ontario. February 24 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

¹²¹ *Seven London-area seniors' facilities have COVID-19 outbreaks*. CBC News. April 5 2020.

<https://www.cbc.ca/news/canada/london/london-long-term-care-homes-covid19-outbreak-1.5522481>

¹²² COVID-19 Update. Middlesex-London Health Unit. June 2 2020. <https://www.healthunit.com/novel-coronavirus#local-case-count>

¹²³ *How Ontario is responding to COVID-19*. Government of Ontario. September 18 2020. <https://www.ontario.ca/page/how-ontario-is-responding-covid-19>

¹²⁴ *Active Outbreaks*. Government of Ontario. October 28 2020. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

¹²⁵ COVID-19 Update. Middlesex-London Health Unit. October 14 2020.

<https://app.powerbi.com/view?r=eyJrIjoiMjViMTI5YTMtZjZmYi00ZTYxLWlwY2ItYzMOYzc5ZTFIM2ZliwidCI6ImRjNTYxMjk1LTdjYTktNDFhOS04M2JmLTUwODMOZDZlOWQwZi9>

¹²⁶ *Projects benefitting from this funding model*. The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹²⁷ *Ontario Providing New and Upgraded Long-Term Care Spaces*. Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹²⁸ *How Ontario is responding to COVID-19*. Government of Ontario. August 25 2020. <https://www.ontario.ca/page/how-ontario-is-responding-covid-19#13>

¹²⁹ Bennar, Allan *Ministry updated daily on "tragic" situation at Royal Rose Place*. *St. Catharines Standard* June 4, 2020.

¹³⁰ *Ontario Providing New and Upgraded Long-Term Care Spaces*. Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹³¹ *Ontario Providing New and Upgraded Long-Term Care Spaces*. Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

Stayner Care Centre- Project #20-011 (Stayner)

Stayner Care Centre (for-profit, owned by Jarlette Health Services) has proposed to build 47 new spaces and upgrade 49 existing spaces, for a new 96-bed home at the same location in Stayner.¹³² The license proposal is for a term of up to 30 years. This proposal has been approved.¹³³

Temiskaming Lodge (Haileybury)

Temiskaming Lodge (for-profit, owned by Jarlette Health Services) has proposed to build 46 new spaces and upgrade 82 existing spaces.¹³⁴

How they did in the pandemic - 1 outbreak:

- Apr 30- May 13: 1 resident and 3 staff¹³⁵

The Villa Care Centres (Midland)

The Villa Care Centres (for-profit, owned by Jarlette Health Services) has proposed to build 51 new spaces and upgrade 109 existing spaces.¹³⁶

Leisure Meadows Community Living Inc.

FAIM International Inc. (Trout Creek)

FAIM International (for-profit, owned by Leisure Meadows) has proposed to build 96 new spaces in a new home.¹³⁷

Omni Health Care

Almonte Country Haven- Project #20-015 (Almonte)

Almonte Country Haven (for-profit, owned by Omni Health Care) has proposed to upgrade 82 spaces and add 14 new spaces for a new 96-bed home at the same location. The project is called Almonte Long-Term Care¹³⁸ The license proposal is for a term of up to 30 years. This proposal has been approved.¹³⁹

How they did in the pandemic- 1 outbreak:

¹³² *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹³³ *Ontario's long-term care licensing public consultation registry.* Ontario Ministry of Long-Term Care. June 21 2021.

<https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

¹³⁴ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹³⁵ Sherratt, Brad. *Vigilance is the key to keep the curve flattened.* Northern News. May 13 2020.

<https://www.northernnews.ca/news/local-news/vigilance-is-the-key-to-keep-the-curve-flattened>

¹³⁶ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹³⁷ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* Ontario Ministry of Long-Term Care. March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

¹³⁸ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹³⁹ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

- March 26-June 14: 71 residents including 29 deaths and 17 staff ^{140 141 142 143 144}

Country Terrace Village Long Term Care Home- Project #20-048 (Komoka)

Country Terrace Village Long Term Care Home (for-profit, owned by Omni Healthcare) has proposed to build 8 new spaces and upgrade 120 existing spaces. ¹⁴⁵ The license proposal is for a term of up to 30 years. The consultation for this proposal has closed, but no decision has been announced. ¹⁴⁶

How they did in the pandemic- 3 outbreaks:

- May 15-Jun 4: 1 staff ¹⁴⁷
- Sept 23-Oct 12: 3 residents and 1 staff ^{148 149 150}
- Dec 8-Feb 2: 39 residents including 25 deaths and 30 staff ^{151 152}

OMNI-Riverview Manor - Project #20-006 (Peterborough)

Riverview Manor (for-profit owned by Omni Health Care) has proposed to upgrade 124 existing spaces and build 68 new spaces. The result will be a new 192-bed long-term care home at a new location in Peterborough. ¹⁵³ The license proposal is for a term of up to 30 years. The consultation for this proposal has closed, but no decision has been announced. ¹⁵⁴

¹⁴⁰ Mazur, Alexandra. *3 residents, 1 staff test positive for COVID-19 in Almonte, Ont., long-term care home*. Global News. March 30 2020. <https://globalnews.ca/news/6749708/almonte-long-term-care-home-covid-19-cases-march-30/>

¹⁴¹ *Another COVID-19 death in Carleton Place with no outbreaks at Renfrew County long-term care homes*. Pembroke Today. April 28. <https://www.pembroketoday.ca/2020/04/28/another-covid-19-death-in-carleton-place-with-no-outbreaks-at-renfrew-county-long-term-care-homes/#>

¹⁴² Dubé, Dani-Elle. *Almonte Country Haven long-term care home reports no active COVID-19 cases*. Ottawa Matters. May 29 2020. <https://www.ottawamatters.com/local-news/almonte-country-haven-long-term-care-home-reports-no-active-covid-19-cases-2396438>

¹⁴³ *COVID-19 Update Leeds Grenville and Lanark*. Leeds Grenville and Lanark Health Unit. July 14 2020. <https://healthunit.org/for-professionals/hospitals-ltc-retirement-homes/outbreak-management-resources/outbreak-status-report/>

¹⁴⁴ *Active Outbreaks*. Government of Ontario. February 24 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

¹⁴⁵ *Projects benefitting from this funding model*. The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹⁴⁶ *Ontario Providing New and Upgraded Long-Term Care Spaces*. Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁴⁷ *Active Outbreaks*. Government of Ontario. October 15 2020. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data/resource/4b64488a-0523-4ebb-811a-fac2f07e6d59>

¹⁴⁸ *2 London-area seniors' homes hit with COVID-19 outbreaks*. CBC News. September 24 2020.

<https://www.cbc.ca/news/canada/london/2-london-area-seniors-homes-hit-with-covid-19-outbreaks-1.5737204>

¹⁴⁹ *Active Outbreaks*. Government of Ontario. October 15 2020. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data/resource/4b64488a-0523-4ebb-811a-fac2f07e6d59>

¹⁵⁰ *COVID-19 Update*. Middlesex-London Health Unit. October 14 2020.

<https://app.powerbi.com/view?r=eyJrIjoiMjViMTI5YTMtZjZmYi00ZTYxLWwY2ItYzMOYzc5ZTFIM2ZlIiwidCI6ImRjNTYxMjk1LTdjYTktNDFhOS04M2JmLTUwODM0ZDZzOWQwZi99>

¹⁵¹ Trevithick, Matthew. *Coronavirus: 1 death, 38 cases in London-Middlesex; 3 outbreaks declared over in region*. Global News.

February 3 2021. <https://globalnews.ca/news/7616717/coronavirus-covid-19-cases-update-london-middlesex-elgin-oxford-february-3-2021/>

¹⁵² *Current Active Outbreaks*. London Health Sciences Centre. January 5, 2021. <https://www.lhsc.on.ca/accountability/current-active-outbreaks>

¹⁵³ *Ontario Providing New and Upgraded Long-Term Care Spaces*. Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁵⁴ *Ontario Providing New and Upgraded Long-Term Care Spaces*. Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

OMNI Streamway Villa (Cobourg)

OMNI Streamway Villa (for-profit owned by Omni Health Care) has proposed to build 133 new spaces and upgrade 59 existing spaces. A new building would be constructed for these 192 beds.¹⁵⁵

Pleasant Meadow Long Term Care (Norwood)

Pleasant Meadow Long Term Care (for-profit, owned by Omni Health Services) has proposed to build 35 new spaces and upgrade 61 existing spaces for a new 96-bed home at the same location in Norwood.¹⁵⁶ The consultation period has passed, and this project has been approved.¹⁵⁷

Village Green (Greater Napanee)

Village Green (for-profit, owned by Omni Health Services) has proposed to build 62 new spaces and upgrade 66 spaces from the existing home for the construction of a new 128-bed long-term care home in Napanee.¹⁵⁸

Woodland Villa Long Term Care- Project #20-014 (Long Sault)

Woodland Villa Long Term Care (for-profit owned by Omni Health Care) has proposed to build 17 new spaces and upgrade 111 existing spaces.¹⁵⁹ The license proposal is for a term of up to 30 years. This proposal was approved.¹⁶⁰

PeopleCare

Meaford Long Term Care (Meaford)

Meaford Long Term Care - a peopleCare Community (for-profit) has proposed to build 51 new spaces and upgrade 77 existing spaces for a new 128 bed home at a new location in Meaford.¹⁶¹ The license proposal is for a term of up to 30 years. The consultation for this proposal has closed but no decision has been announced.¹⁶²

peopleCare (Peterborough)

peopleCare (for-profit owned by peopleCare Communities) has proposed to build 224 new spaces.¹⁶³

peopleCare Tavistock (Tavistock)

peopleCare Tavistock (for-profit, owned by peopleCare Communities) has proposed to build 28 new spaces and upgrade 100 existing spaces, resulting in a new 128-bed home in Tavistock. This home will offer services to

¹⁵⁵ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.
<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

¹⁵⁶ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹⁵⁷ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁵⁸ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁵⁹ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹⁶⁰ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁶¹ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹⁶² *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁶³ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

Francophone and Indigenous residents.¹⁶⁴ The consultation period has passed, and this project has been approved.¹⁶⁵

How they did in the pandemic- 1 outbreak

- Dec 16- Feb 17: 85 residents and staff including 10 deaths

Revera

Carlingview Manor- Project #21-021 (Ottawa)

Carlingview Manor (for-profit, owned by Revera) will build 17 new spaces as well as transfer and upgrade 47 upgraded spaces to add to the previously allocated 256 upgraded spaces in Orléans in the Ottawa area (303 upgraded beds total). This will result in a newly constructed 320-bed home new site located at 850 Champlain Street in Orléans, Ontario.¹⁶⁶ The consultation closed on July 6, 2021, but no decision has been announced.¹⁶⁷

How they did in the pandemic- 4 outbreaks:

- Apr 7-Jun 18: 170 residents including 60 deaths and 90 staff
- Oct 5-Oct 22: 1 staff
- Nov 14-Nov 29: 1 staff
- Jan 1-Jan 14: 2 staff¹⁶⁸

Dover Cliffs - Project #21-002 (Port Dover)

Dover Cliffs (for-profit, owned by Revera) has proposed to build a new home at a new location in Port Dover, including building 58 new beds and upgrading 70 existing beds. The license proposal is for a term of up to 30 years. The consultation for this proposal has closed, but no decision has been announced.¹⁶⁹

Heartwood- Project #21-003 (Cornwall)

The Heartwood Long Term Care Home (owned by Revera) has proposed to build 10 new spaces and upgrade 118 existing spaces.¹⁷⁰ The license proposal is for a term of up to 30 years. The consultation for this proposal has closed, but no decision has been announced.¹⁷¹

How they did in the pandemic- 1 outbreak:

- Jan 8- Jan 25: 2 staff¹⁷²

¹⁶⁴ *Ontario Providing New and Upgraded Long-Term Care Spaces*. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁶⁵ *Ontario Providing New and Upgraded Long-Term Care Spaces*. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁶⁶ *Ontario Providing New and Upgraded Long-Term Care Spaces*. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁶⁷ *Ontario's long-term care licensing public consultation registry*. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

¹⁶⁸ *COVID-19 case data for Ottawa Region Dashboard*. [Ottawa Public Health](https://www.arcgis.com/home/item.html?id=5b24f70482fe4cf1824331d89483d3d3). November 8 2021. <https://www.arcgis.com/home/item.html?id=5b24f70482fe4cf1824331d89483d3d3>

¹⁶⁹ *Ontario's long-term care licensing public consultation registry*. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

¹⁷⁰ *Projects benefitting from this funding model*. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹⁷¹ *Ontario Providing New and Upgraded Long-Term Care Spaces*. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁷² *Revera, COVID-19 Updates*. March 4 2021. <https://reveraliving.com/en/about-us/covid-19-archives---long-term-care#ontario>

Reachview Village (Uxbridge)

Reachview Village (for-profit, owned by Revera) has proposed to build 92 new spaces and upgrade 100 existing spaces. A new building will be constructed for these 192 beds.¹⁷³

How they did in the pandemic - 2 outbreaks:

- Apr 15- Jul 9: 63 residents including 17 deaths, 24 staff
- July 24: 1 staff¹⁷⁴

Sara Vista (Elmvale)

Sara Vista (for-profit, owned by Revera) has proposed to build 68 new spaces and upgrade 60 existing spaces. A new building will be constructed for these 128 beds.¹⁷⁵

Stoneridge Manor- Project #21-004 (Carleton Place)

Stoneridge Manor (for-profit, owned by Revera) has proposed to build 68 new spaces and upgrade 60 existing beds for total of 128 beds.¹⁷⁶ The license proposal is for a term of up to 30 years. The consultation for this proposal has closed, but no decision has been announced.¹⁷⁷

How they did in the pandemic- 2 outbreaks:^{178 179}

- Apr 2- Jul 14: 6 deaths
- Nov 1 – Nov 14: 1 staff^{180 181}

¹⁷³ Ontario Adding and upgrade Long-term Care Spaces across the Province. Ontario Ministry of Long-Term Care. March 18 2021. <https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

¹⁷⁴ Health Department's COVID-19 Tracker. Durham Region. May 4 2020.

<https://app.powerbi.com/view?r=eyJrIjoiNDZkYzgzN2YtNGM2Yi00ZTQ0LTkzOTUtY2IwOTlhNzlmMWE2IiwidCI6IjUyZDdjOWMyLWQ1NDktNDFiNi05YjFmLTlkYTE5OGRjM2YxNiJ9>

¹⁷⁵ Ontario Adding and upgrade Long-term Care Spaces across the Province. Ontario Ministry of Long-Term Care. March 18 2021. <https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

¹⁷⁶ Projects benefitting from this funding model. The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹⁷⁷ Ontario Providing New and Upgraded Long-Term Care Spaces. Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/background/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁷⁸ Gesner, Tara. *Another resident at Carleton Place long-term care home tests positive for coronavirus*. Inside Ottawa Valley. May 26 2020. <https://www.insideottawavalley.com/news-story/9997227-another-resident-at-carleton-place-long-term-care-home-tests-positive-for-coronavirus/>

¹⁷⁹ Media Statement – Update on Stoneridge Manor Long Term Care Home, Carleton Place. Revera. May 12 2020.

https://cdn.reveraliving.com/-/media/files/covid-19/media-statement-stoneridge-manor-carleton-place-update-may12-2020.pdf?rev=39ac60bd4f2348548faf194b7dd835a8&hash=20E3287CBA46D7A7B67A97925D56B30A&_ga=2.95773980.1884004478.1590183851-914726785.1587081117

¹⁸⁰ Gesner, Tara. *Another resident at Carleton Place long-term care home tests positive for coronavirus*. Inside Ottawa Valley. May 26 2020. <https://www.insideottawavalley.com/news-story/9997227-another-resident-at-carleton-place-long-term-care-home-tests-positive-for-coronavirus/>

¹⁸¹ Media Statement – Update on Stoneridge Manor Long Term Care Home, Carleton Place. Revera. May 12 2020.

https://cdn.reveraliving.com/-/media/files/covid-19/media-statement-stoneridge-manor-carleton-place-update-may12-2020.pdf?rev=39ac60bd4f2348548faf194b7dd835a8&hash=20E3287CBA46D7A7B67A97925D56B30A&_ga=2.95773980.1884004478.1590183851-914726785.1587081117

Rykka Care Centres

Rykka's COVID-19 death rate is 8.60 deaths per 100 residents.¹⁸²

New Wellington Park Care Centre- Project #20-022 (Burlington)

New Wellington Park Care Centre (for-profit, owned by Rykka) has proposed to build 92 new spaces and upgrade 132 existing spaces.¹⁸³ This will result in a new 224-bed home at a new location in Burlington. The license proposal is for a term of up to 30 years. The consultation for this proposal has closed, but no decision has been announced.¹⁸⁴

S&R Nursing Homes (Steves and Rozema Group)

Trillium Villa Nursing Home (Sarnia)

Trillium Villa Nursing Home (for-profit owned by S&R Nursing Homes) has proposed to build 8 new spaces and upgrade 152 existing spaces.¹⁸⁵

Schlegel Villages

Schlegel Villages- Oakville

Schlegel Villages (for-profit) is planning two new facilities with 640 combined beds in Oakville. The province has sold them provincial lands to develop. This home will be designated to provide services to Hindu and Sikh communities.¹⁸⁶

Schlegel Villages- Ottawa Riverside Campus

Schlegel Villages (for-profit, owned by Schlegel Villages) has proposed to build 256 new spaces for the construction of a new home at The Ottawa Hospital Riverside campus.¹⁸⁷

Schlegel Villages (Stouffville)

Schlegel Villages (for-profit, owned by Schlegel Villages) has proposed to build 192 new spaces in a new home.¹⁸⁸

The Village of Erin Meadows

Schlegel Villages (for-profit) has been approved for 137 new beds and upgrading 55 existing beds in Mississauga.¹⁸⁹

¹⁸² Mancini, Melissa, Pedersen, Katie, and Common, David. *These nursing home chains have the highest COVID-19 death rates in Ontario, data analysis finds.* CBC News. December 18 2020. <https://www.cbc.ca/news/canada/nursing-homes-covid-19-death-rates-ontario-1.5846080>

¹⁸³ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹⁸⁴ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁸⁵ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹⁸⁶ Tanweer, Mansoor. *Ontario government to build 2 long-term care facilities in Oakville.* The Star. October 13 2021. https://www.thestar.com/local-oakville/news/2021/10/13/government-of-ontario-to-build-two-long-term-care-facilities-in-oakville-by-2025.html?itm_source=parsely-api

¹⁸⁷ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁸⁸ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* Ontario Ministry of Long-Term Care. March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

¹⁸⁹ *Ontario Investing in New Long-Term Care Beds in Mississauga.* Ontario Ministry of Long-Term Care. July 24, 2019. <https://news.ontario.ca/en/release/53108/ontario-investing-in-new-long-term-care-beds-in-mississauga>

How they in the pandemic - 5 outbreaks¹⁹⁰:

- March 30 – June 13: 67 residents including 21 deaths and 28 staff members
- June 1 – June 18: Outbreak in retirement home with 3 staff members.
- July 10 – August 16: Outbreak in retirement home with 1 staff member.
- December 11 – February 18: 6 residents and 15 staff members.
- November 29 – February 19: Outbreak in retirement home with 26 residents including 7 deaths and 27 staff members.

The Village of Winston Park- Project #20-020 (Kitchener)

The Village of Winston Park (for-profit owned by Schlegel Villages) has proposed to build 97 new spaces and upgrade 95 existing spaces for a new 192-bed home at the same location in Kitchener. The project is called Schlegel Villages - The Village of Winston Park.¹⁹¹ The license proposal is for a term of up to 30 years. This proposal was approved.¹⁹²

How they did in the pandemic - 3 outbreaks:

- May 10-May 24: 1 resident
- Sept 20-Sept 28: 1 staff
- Jan 30: 4 residents and 8 staff¹⁹³

Sharon Village Care Homes

Tyndall Seniors Village (Mississauga)

Tyndall Seniors Village (for-profit, owned by Sharon Village Care Homes) has proposed to build 73 new spaces and upgrade 151 existing spaces. A new building will be constructed for these 224 beds.¹⁹⁴

How they did in the pandemic- 3 outbreaks: ¹⁹⁵

- Oct 14-Oct 17: 2 staff
- Nov 5-Jan 11: 117 residents including 32 deaths and 87 staff
- Jan 19-Jan 30: 1 staff

¹⁹⁰ *Tracking of COVID-19 Outbreaks in Health Care Settings.* Ontario Health Coalition. March 12 2021.

<https://www.ontariohealthcoalition.ca/wp-content/uploads/Mar-3-large-HC-outbreaks-report.pdf> &

<https://www.ontariohealthcoalition.ca/wp-content/uploads/Final-November-3.pdf>

¹⁹¹ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹⁹² *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

¹⁹³ *Health Department's COVID-19 Tracker.* Durham Region. February 24 2021.

<https://app.powerbi.com/view?r=eyJrIjoiaNDZkyZgzN2YtNGM2Yi00ZTQ0LTkzOTUtY2IwOTlhNzlmMWE2IiwidCI6IjUyZDdjOWMyLWQ1NDktNDFiNi05YjFmLTlkYTE5OGRjM2YxNiJ9>

¹⁹⁴ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* Ontario Ministry of Long-Term Care. March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

¹⁹⁵ *COVID-19 in Peel dashboard.* Region of Peel. March 29 2021. <https://peelregion.ca/coronavirus/case-status/>

Sienna Senior Living

Sienna's COVID-19 death rate is 6.54 deaths per 100 residents.¹⁹⁶

Bloomington Cove Care Community (Whitchurch-Stouffville)

Bloomington Cove Care Community (for-profit owned by Sienna Senior Living) has proposed to upgrade 10 existing spaces.¹⁹⁷

How they did in the pandemic- 2 outbreaks:¹⁹⁸

- Aug 1-Aug 11: 1 staff
- Jan 18-Feb 13: 2 staff

Cedarvale Lodge Retirement and Care Community (Keswick)

Cedarvale Lodge, owned by Sienna (for-profit), has proposed to build 12 new spaces and upgrade 148 existing spaces.¹⁹⁹

Fox Ridge Care Community- Project #20-038 (Brantford)

Fox Ridge Care Community (for-profit, owned by Sienna) has proposed to build 70 new spaces and upgrade 90 existing spaces.²⁰⁰ The resulting 160-bed home will be built at a new location in Brantford. The license proposal is for a term of up to 30 years. The consultation for this proposal has closed, but no decision has been announced.²⁰¹

How they did in the pandemic - 1 outbreak:

- Jan 6 – Jan 25: 2 staff²⁰²

St. George Care Community (Toronto)

As a part of a city-building project by Toronto, St. George Care Community (for-profit, owned by Sienna) has proposed to upgrade 378 existing spaces. The project is called George Street Revitalization.²⁰³

How they did in the pandemic - 3 outbreaks:

- Apr 24 – Jun 23: 1 resident and 11 staff^{204 205}

¹⁹⁶ Mancini, Melissa, Pedersen, Katie, and Common, David. *These nursing home chains have the highest COVID-19 death rates in Ontario, data analysis finds.* CBC News. December 18 2020. <https://www.cbc.ca/news/canada/nursing-homes-covid-19-death-rates-ontario-1.5846080>

¹⁹⁷ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

¹⁹⁸ *Outbreaks in Long-Term Care and Community Settings.* The Regional Municipality of York. February 28 2021. https://www.york.ca/wps/portal/yorkhome/!ut/p/z1/04_Sj9CPykssy0xPLMnMz0vMAfljo8zijYxMzDwMnQ28DDz8LQw83cwDTF0sPAWNvl30wwkpiAJKG-AAjgZA_VGEIBTkRhikOyoqAgC__eMj/dz/d5/L2dBISEvZ0FBIS9nQSEh/#.XsYQ6hNKh0s

¹⁹⁹ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²⁰⁰ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²⁰¹ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

^B Brant County Public Health COVID-19 Dashboard. March 4 2021. <https://www.bchu.org/ServicesWeProvide/InfectiousDiseases/Pages/coronavirus.aspx>

²⁰³ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²⁰⁴ *Update on St. George Care Community – June 3, 2020.* Sienna Living. June 3 2020. https://www.siennaliving.ca/getmedia/fa8e3b90-4f09-4d6a-8976-b2a9008bcb66/2020-06-03_St-George_WEB.pdf

²⁰⁵ *Outbreaks in Toronto Healthcare Institutions.* City of Toronto. July 13 2020. <https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/>

- Sept 21-Oct 20: 5 staff ^{206 207}
- Dec 4-Feb 7: 150 residents including 19 deaths and 89 staff ^{208 209 210}

Tullamore Care Community

The Tullamore Care Community (for-profit) owned by Sienna has been approved to redevelop 160 beds.²¹¹

How they did in the pandemic - 1 outbreak²¹²:

- Dec 29 – February 15: 95 residents including 11 deaths and 54 staff members.

Waters Edge Care Community- Project #20-037 (North Bay)

Waters Edge Care Community (for-profit, owned by Sienna) has proposed to build 12 new spaces and upgrade 148 existing spaces.²¹³ The resulting 160-bed home will be built at a new location in North Bay, and is expected to open in the spring of 2023.²¹⁴ The license proposal is for a term of up to 30 years. This proposal was approved.²¹⁵

Southbridge Care Homes

Southbridge's COVID-19 death rate is 9.00 deaths per 100 residents.²¹⁶

Bayfield Manor Long-Term Care & Retirement Community- Project #20-031 (Kemptville)

Bayfield Manor Long-Term Care & Retirement Community (for-profit, owned by Southbridge) has proposed to build 94 new spaces and upgrade 66 long-term care spaces for a new 160-bed home at the same location. The project is called Southbridge Kemptville.²¹⁷ The license proposal is for a term of up to 30 years and was approved.²¹⁸

²⁰⁶ *Active Outbreaks*. Government of Ontario. October 15 2020. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data/resource/4b64488a-0523-4ebb-811a-fac2f07e6d59>

²⁰⁷ *Outbreaks in Toronto Healthcare Institutions*. City of Toronto. October 28 2020. <https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/>

²⁰⁸ *COVID-19 Reports*. Sienna Seniors Living. February 9 2021. <https://www.siennaliving.ca/covid-19-updates>

²⁰⁹ *Active Outbreaks*. Government of Ontario. February 9 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

²¹⁰ *Outbreaks in Toronto Healthcare Institutions*. City of Toronto. March 5 2021. <https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/>

²¹¹ *Ontario investing in new long-term care beds in Brampton*. Ontario Ministry of Long-Term Care. July 23, 2019.

<https://news.ontario.ca/en/release/53090/ontario-investing-in-new-long-term-care-beds-in-brampton>

²¹² *Tracking of COVID-19 Outbreaks in Health Care Settings*. Ontario Health Coalition. March 12 2021.

<https://www.ontariohealthcoalition.ca/wp-content/uploads/Mar-3-large-HC-outbreaks-report.pdf> & <https://www.ontariohealthcoalition.ca/wp-content/uploads/Final-November-3.pdf>

²¹³ *Projects benefitting from this funding model*. The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²¹⁴ *Ontario Building New and Improved Long-Term Care in North Bay and Across Ontario*. Ontario Newsroom. July 5 2021.

<https://news.ontario.ca/en/release/1000457/ontario-building-new-and-improved-long-term-care-in-north-bay-and-across-ontario>

²¹⁵ *Ontario Providing New and Upgraded Long-Term Care Spaces*. Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

²¹⁶ Mancini, Melissa, Pedersen, Katie, and Common, David. *These nursing home chains have the highest COVID-19 death rates in Ontario, data analysis finds*. CBC News. December 18 2020. <https://www.cbc.ca/news/canada/nursing-homes-covid-19-death-rates-ontario-1.5846080>

²¹⁷ *Projects benefitting from this funding model*. The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²¹⁸ *Ontario Providing New and Upgraded Long-Term Care Spaces*. Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

Errinrung Nursing Home- Thornbury

Errinrung (for-profit, owned by Southbridge) currently has a 60-bed home and they have applied for a new operating license for a new 160 bed facility.²¹⁹

Hope Street Terrace- Project #21-027 (Port Hope)

Hope Street Terrace (for-profit, owned by Southbridge) has proposed to build 35 new spaces as well as redevelop and transfer 97 beds from Hope Street Terrace and 60 beds from Regency Manor (157 total) to create a 192-bed home in Port Hope. This entails the construction of a new building. The project is called Southbridge Port Hope.²²⁰The license proposal is for a term of up to 30 years. The consultation closed on July 26, 2021, but the decision has not been announced.²²¹

How they did in the pandemic- 1 outbreak:

- Jan 1-Feb 8: 16 residents including 5 deaths and 15 staff^{222 223 224}

Maitland Manor (Goderich)

Maitland Manor (for-profit, owned by Southbridge) will be adding 69 new spaces and redevelop 91 existing spaces in a new 160-bed home. The project is called Southbridge Goderich.²²⁵

Orchard Villa- Project #21-026 (Pickering)

Orchard Villa (for-profit, owned by Southbridge) has proposed to build 87 new spaces and upgrade nine spaces in addition to 160 spaces previously allocated for the upgrade of Orchard Villa. The new construction will result in a 320-bed home, incorporating 64 existing spaces. The project is called Southbridge Pickering.²²⁶ The license proposal is for a term of up to 30 years. The consultation closed on July 25, 2021, but there has not been a decision announced.²²⁷

How they did in the pandemic- 4 outbreaks:

- Mar 31/20-Jun 11/20: 206 residents including 71 deaths and 100 staff
- Dec 6-Jan 12: 6 staff
- Jan 21-Mar 10: 2 residents and 8 staff
- March 13/21-Mar 24/21: 2 staff²²⁸

²¹⁹ Golletz, Jennifer. *TBM supports proposal for 160 long-term care beds in Thornbury*. *Collingwood Today* June 23 2021. <https://www.collingwoodtoday.ca/the-blue-mountains-and-grey-highlands/tbm-supports-proposal-for-160-new-long-term-care-beds-in-thornbury-3899394>

²²⁰ *Ontario Providing New and Upgraded Long-Term Care Spaces*. *Ontario Ministry of Long-Term Care*. November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

²²¹ *Ontario's long-term care licensing public consultation registry*. *Ontario Ministry of Long-Term Care*. June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

²²² Davis, Greg. *COVID-19: 1 death in Kawarthas, outbreaks at Extencicare Cobourg; cases top 900 for HKPR health unit*. *Global News*. February 4 2021. <https://globalnews.ca/news/7620066/coronavirus-covid-19-kawarthas-extencicare-cobourg-cases-deaths-update-hkpr/>

²²³ *Community Outbreaks*. *Haliburton Kawartha Pine Ridge District Health Unit*. Jan 18 2021. <https://www.hkpr.on.ca/category/my-community/outbreaks/>

²²⁴ *Active Outbreaks*. *Government of Ontario*. March 4 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

²²⁵ *Ontario Adding and upgrade Long-term Care Spaces across the Province*. *Ontario Ministry of Long-Term Care*. March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

²²⁶ *Ontario Providing New and Upgraded Long-Term Care Spaces*. *Ontario Ministry of Long-Term Care*. November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

²²⁷ *Ontario's long-term care licensing public consultation registry*. *Ontario Ministry of Long-Term Care*. June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

²²⁸ *Health Department's COVID-19 Tracker*. *Durham Region*. March 28 2021.

<https://app.powerbi.com/view?r=eyJrIjoiNDZkYzgzN2YtNGM2Yi00ZTQ0LTkzOTUtY2IwOTIhNzlmMWE2IiwidCI6IjUyZDdjOWMyLWQ1N-DktNDFiNi05YjFmLTlkYTE5OGRjM2YxNiJ9>

Orchard Villa was one of the five homes in which the Canadian Armed Forces intervened in May 2020. The home was significantly understaffed and at one point, was operating on only 20% of its full staffing complement. After being called in to assist with the situation, the Canadian Armed Forces also published a scathing report on the conditions witnessed including residents of the home being left for hours in soiled diapers, on bare mattresses, improper feeding. Other findings detailed included the presence of cockroaches and flies in the facility, presence of foul odors emanating from spoiled foods, patient's hydration schedules not being adhered to and important belongings of residents not being within their reach.

Southbridge Cornwall - Project #20-030 Parisien Manor (Cornwall)

Parisien Manor (for-profit, owned by Southbridge) has proposed transfer 65 existing spaces to a new location adjacent to Parisien Manor. They have also proposed to build 95 new spaces, resulting in a new 160-bed home, called Southbridge Cornwall.²²⁹ The license proposal is for a term of up to 30 years and was approved.²³⁰

Southbridge Chelsey Park London South- Project #21-008 (London)

Southbridge Chelsey Park (for-profit, owned by Southbridge) has proposed to transfer 160 of 247 beds from Southbridge Chelsey Park (London) to a new home called London South. Of those 160 beds, 87 will be upgraded beds and 73 are new.²³¹ The license proposal for Southbridge London South is for a term of up to 30 years and was approved.²³²

How Chelsey Park did in the pandemic- 5 outbreaks:

- Apr 2-Apr 14: 1 staff²³³
- May 30-Jun 17: at least 1 staff²³⁴
- Sept 9-Sept 18: 1 resident^{235 236}
- Oct 14-Oct 27: 1 staff^{237 238}
- Jan 2-Feb 25: 40 residents including 11 deaths and 30 staff^{239 240}

²²⁹ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²³⁰ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

²³¹ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* Ontario Ministry of Long-Term Care. March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

²³² *Ontario's long-term care licensing public consultation registry.* Ontario Ministry of Long-Term Care. June 21 2021.

<https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

²³³ *COVID-19 outbreak in 4 London-area long term care homes.* CBC News. April 2 2020.

<https://www.cbc.ca/news/canada/london/covid-19-outbreak-in-4-london-area-longterm-care-homes-1.5519835>

²³⁴ *Outbreak Status Report.* Middlesex-London Health Unit. June 16 2020. <https://www.healthunit.com/uploads/2020-06-15-outbreak-status-report.pdf>

²³⁵ *Outbreak Status Report.* Middlesex-London Health Unit. September 9 2020. <https://www.healthunit.com/uploads/2020-09-09-outbreak-status-report.pdf>

²³⁶ *1 new case of COVID-19 at London retirement home Thursday.* CBC News. September 10 2020.

<https://www.cbc.ca/news/canada/london/1-new-case-of-covid-19-at-london-retirement-home-thursday-1.5718899>

²³⁷ *Active Outbreaks.* Government of Ontario. October 28 2020. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

²³⁸ *Outbreak Status Report October 27.* Middlesex-London Health Unit. October 27 2020. <https://www.healthunit.com/outbreak-status-reports>

²³⁹ Miller, Scott. *3 deaths and 67 cases of COVID-19 as outbreak at Chelsey Park LTC continues.* CTV News. January 15 2021.

<https://london.ctvnews.ca/3-deaths-and-67-cases-of-covid-19-as-outbreak-at-chelsey-park-ltc-continues-1.5268569>

²⁴⁰ *Active Outbreaks.* Government of Ontario. February 9 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

Southbridge Lakehead- Project #20-017 (Thunder Bay)

Southbridge Lakehead (for-profit, owned by Southbridge) has proposed to build 29 new spaces and upgrade 131 existing spaces. The 160-bed home will be built at a new location in Thunder Bay.²⁴¹ This proposal was approved, with a new license for a term of up to 30 years.²⁴²

Southbridge London (London)

Southbridge London (for-profit, owned by Southbridge) is a proposed to upgrade 160 existing spaces. Chelsey Park (listed above) currently has 247 “C” Class beds set to expire in 2025, 87 of those beds are being transferred to Southbridge London South (listed above), so it appears that this project is the redevelopment of the other part of Chelsey Park.²⁴³

How Chelsey Park did in the pandemic- 5 outbreaks:

- Apr 2-Apr 14: 1 staff²⁴⁴
- May 30-Jun 17: at least 1 staff²⁴⁵
- Sept 9-Sept 18: 1 resident^{246 247}
- Oct 14-Oct 27: 1 staff^{248 249}
- Jan 2-Feb 25: 40 residents including 11 deaths and 30 staff^{250 251}

Southbridge Owen Sound- Project #20-032 (Owen Sound)

Southbridge Owen Sound (for-profit, owned by Southbridge) has proposed to build 91 new spaces and upgrade 69 existing spaces for a new 160-bed home at a new location in Owen Sound. These 69 spaces will be transferred from two other Southbridge long-term homes - 40 beds from Georgian Heights and 29 beds from Maple View. Both Georgian Heights and Maple View LTC will close when the new site is complete.²⁵² This proposal was approved, with a new license for a term of up to 30 years.²⁵³

²⁴¹ <https://blog.databid.com/blog/long-term-care-facility-planned-for-thunder-bay>

²⁴² <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry#20-017>

²⁴³ *Projects benefitting from this funding model.* The Government of Ontario, November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²⁴⁴ *COVID-19 outbreak in 4 London-area long term care homes.* CBC News, April 2 2020.

<https://www.cbc.ca/news/canada/london/covid-19-outbreak-in-4-london-area-longterm-care-homes-1.5519835>

²⁴⁵ *Outbreak Status Report.* Middlesex-London Health Unit, June 16 2020. <https://www.healthunit.com/uploads/2020-06-15-outbreak-status-report.pdf>

²⁴⁶ *Outbreak Status Report.* Middlesex-London Health Unit, September 9 2020. <https://www.healthunit.com/uploads/2020-09-09-outbreak-status-report.pdf>

²⁴⁷ *1 new case of COVID-19 at London retirement home Thursday.* CBC News, September 10 2020.

<https://www.cbc.ca/news/canada/london/1-new-case-of-covid-19-at-london-retirement-home-thursday-1.5718899>

²⁴⁸ *Active Outbreaks.* Government of Ontario, October 28 2020. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

²⁴⁹ *Outbreak Status Report October 27.* Middlesex-London Health Unit, October 27 2020. <https://www.healthunit.com/outbreak-status-reports>

²⁵⁰ Miller, Scott. *3 deaths and 67 cases of COVID-19 as outbreak at Chelsey Park LTC continues.* CTV News, January 15 2021.

<https://london.ctvnews.ca/3-deaths-and-67-cases-of-covid-19-as-outbreak-at-chelsey-park-ltc-continues-1.5268569>

²⁵¹ *Active Outbreaks.* Government of Ontario, February 9 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

²⁵² *Projects benefitting from this funding model.* The Government of Ontario, November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²⁵³ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care, November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

Maple View Long-Term Care (Owen Sound)

How they did in the pandemic-

1 outbreak: Apr 1-May 1: 22 residents including 6 deaths and 15 staff ^{254 255 256 257}

Port Perry Place (Port Perry)

Port Perry Place (for-profit, owned by Southbridge) has proposed to build 96 new spaces in a new 224-bed home. Port Perry Place was previously allocated 53 beds and has an additional 75 beds that are eligible are proposed for redevelopment. The project is called Southbridge Port Perry. ²⁵⁸

How they did in the pandemic- 1 outbreak:

- Jan 1-Feb 23: 55 residents including 14 deaths and 23 staff ²⁵⁹

Universal Care

Clare McFaul Long-Term Care (Madoc)

Clare McFaul LTC (for-profit owned by Universal Care) has proposed to build 128 new spaces in a new facility. ²⁶⁰

²⁵⁴ COVID-19 case confirmed at Maple View LTC in Owen Sound. Owen Sound Sun Times, April 2 2020.

<https://www.owensoundsuntimes.com/news/local-news/covid-19-case-confirmed-at-maple-view-ltc-in-owen-sound>

²⁵⁵ Gowan, Rob. COVID-19 outbreak declared at Chesley's Parkview Manor. Owen Sound The Sun Times, May 3 2020.

<https://www.owensoundsuntimes.com/news/local-news/covid-19-outbreak-declared-at-chesleys-parkview-manor>

²⁵⁶ How Ontario is responding to COVID-19. Ontario.ca, April 28 2020. <https://www.ontario.ca/page/how-ontario-is-responding-covid-19#section-0>

²⁵⁷ Gowan, Rob. COVID-19 outbreak declared at Chesley's Parkview Manor. Owen Sound The Sun Times, May 3 2020.

<https://www.owensoundsuntimes.com/news/local-news/covid-19-outbreak-declared-at-chesleys-parkview-manor>

²⁵⁸ Ontario Adding and upgrade Long-term Care Spaces across the Province. Ontario Ministry of Long-Term Care, March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

²⁵⁹ Health Department's COVID-19 Tracker. Durham Region, March 28 2021.

<https://app.powerbi.com/view?r=eyJrIjoiNDZkYzgzN2YtNGM2Yi00ZTQ0LTkzOTUtY2IwOTlhNzlmMWE2IiwidCI6IjUyZDdjOWMyLWQ1NkRtNDFiNi05YjFmLTlkYTE5OGRjM2YxNiJ9>

²⁶⁰ Ontario Adding and upgrade Long-term Care Spaces across the Province. Ontario Ministry of Long-Term Care, March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

New Licenses in Process to Independent For-Profits/Small Chain Operators

Braemar Retirement Centre (Morris-Turnberry)

Braemar Retirement Centre (for-profit owned by MacGowan Nursing Homes LTD) has proposed to build 27 new spaces and upgrade 69 existing spaces.²⁶¹

How they did in the pandemic- 2 outbreaks:

- May 1-May 20: 2 staff^{262 263}
- Dec 28-Jan 12: 2 staff^{264 265}

Broadview Nursing Home (Smiths Falls)

Broadview Nursing Home (for-profit owned by Broadview Nursing Centre LTD) has proposed to upgrade 128 existing spaces.²⁶⁶

Brouillette Manor- Project #20-040 (Tecumseh)

Brouillette Manor (for-profit owned by Brouillette Manor Inc.) will be adding 36 new spaces and upgrade 60 existing spaces.²⁶⁷ The license proposal is for a term of up to 30 years. The consultation for this proposal is closed but no decision has been announced.²⁶⁸

Delhi Long Term Care (Delhi)

Delhi LTC (for-profit owned by Delhi Nursing Home Inc.) has proposed to build 68 new spaces and upgrade 60 existing spaces.²⁶⁹

Griffin Manor - Project #20-019 (Hamilton)

Griffin Manor (for-profit owned by Ridelle Limited Partnership) has proposed to build a new home in Hamilton with 192 new beds.²⁷⁰ The license proposal is for a term of up to 30 years. The consultation for this proposal has closed but no decision has been announced.²⁷¹

²⁶¹ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

²⁶² Active Outbreaks. [Government of Ontario](https://data.ontario.ca/dataset/long-term-care-home-covid-19-data), March 28 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

²⁶³ Mackay, Janice. *Outbreak over at nursing home in Huron County*. [BlackburnNews.com](https://blackburnnews.com), May 20 2020.

<https://blackburnnews.com/midwestern-ontario/midwestern-ontario-news/2020/05/20/outbreak-nursing-home-huron-county/>

²⁶⁴ Active Outbreaks. [Government of Ontario](https://data.ontario.ca/dataset/long-term-care-home-covid-19-data), March 28 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

²⁶⁵ Montanini, Chris. *COVID-19: Outbreak at Cedarcroft Place retirement home in Stratford declared over*. [The Stratford Herald Beacon](https://www.stratfordbeaconherald.com/news/local-news/covid-19-outbreak-at-cedarcroft-place-retirement-home-in-stratford-declared-over), January 4 2021. <https://www.stratfordbeaconherald.com/news/local-news/covid-19-outbreak-at-cedarcroft-place-retirement-home-in-stratford-declared-over>

²⁶⁶ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

²⁶⁷ Projects benefitting from this funding model. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²⁶⁸ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

²⁶⁹ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

²⁷⁰ Projects benefitting from this funding model. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²⁷¹ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

Kingsway Lodge Nursing Home (St. Mary's)

Kingsway Lodge Nursing Home (for-profit owned by Kingsway Nursing Home LTD) has proposed to build 66 new spaces and upgrade 62 existing spaces. A new building would be constructed for these 128 beds.²⁷²

LaPointe-Fisher Nursing Home (Guelph)

LaPointe-Fisher Nursing Home (for-profit owned by LaPointe-Fisher Nursing Home LTD) has proposed to build 4 new spaces and upgrade 92 existing spaces. A new building will be constructed for these 96 beds.²⁷³

Maple Villa Long Term Care Centre (Burlington)

Maple Villa Long Term Care Centre (for-profit owned by Dallov Holdings Limited) has proposed to build 195 new spaces and upgrade 93 existing spaces. This project would involve the construction of a new home in Burlington for those 288 beds.²⁷⁴

How they did in the pandemic- 2 outbreaks:²⁷⁵

- Dec 20-Jan 18: 2 residents including 2 deaths, 3 staff, and 2 non-Halton cases
- Feb 15-Feb 24: 1 non-Halton case

Middlesex Terrace (Delaware)

Middlesex Terrace (for-profit, owned by Middlesex Terrace Inc.) has proposed to build 1 new space and upgrade 111 existing spaces.²⁷⁶

How they did in the pandemic- 1 outbreak:

- Dec 23- Feb 8: 64 residents including 18 deaths and 53 staff.²⁷⁷

Oakwood Manor- Project #21-028 (Niagara Falls)

Oakwood Park Lodge (for-profit owned by Mary Bans Holding Inc) in Niagara has proposed to build 70 new spaces and transfer all 65 beds from Valley Park Lodge, also in Niagara Falls, as well as upgrade 153 beds from Oakwood Park Lodge to create a 288-bed home through the construction of a new building that will be renamed Oakwood Manor.²⁷⁸ Valley Park Lodge would consequently be closed. The license has proposed would be for a term up to 30 years, and consultation closed on August 2, 2021, but no decision has been announced.²⁷⁹

How they did in the pandemic- 1 outbreak:

- Dec 12 – Feb 10: 116 residents including 35 deaths and 121 staff.²⁸⁰

²⁷² Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

²⁷³ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

²⁷⁴ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

²⁷⁵ Outbreak Details. [Halton Health Unit](https://www.halton.ca/For-Residents/New-Coronavirus/Status-of-COVID-19-Cases-in-Halton). February 24 2021. <https://www.halton.ca/For-Residents/New-Coronavirus/Status-of-COVID-19-Cases-in-Halton>

²⁷⁶ Projects benefitting from this funding model. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²⁷⁷ Active Outbreaks. [Government of Ontario](https://data.ontario.ca/dataset/long-term-care-home-covid-19-data). February 9 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

²⁷⁸ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

²⁷⁹ Ontario's long-term care licensing public consultation registry. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

²⁸⁰ Ontario Health Coalition, *Large Outbreaks in Health Care Settings Summary Report*. Released March 12, 2021 sourced from Ontario Public Health dataset.

Park Lane Terrace (Paris)

Park Lane Terrace (for-profit owned by Park Lane Terrace LTD) has proposed to upgrade 64 existing spaces.²⁸¹

Royal Terrace- Project #20-026 (Palmerston)

Royal Terrace (for-profit owned by Shanti Enterprise) has proposed to build 29 new spaces and upgrade 67 existing spaces.²⁸² The resulting 96-bed home will be built at a new location in Palmerston. The license proposal is for a term of up to 30 years and was approved.²⁸³

How they did in the pandemic- 4 outbreaks:

- Apr 22-May 8: 1 resident
- Nov 22-Nov 27: 1 staff
- Dec 30-Jan 10: 2 staff
- Feb 24-Mar 20: 1 staff²⁸⁴

Sprucedale Care Centre- Project #21-001 (Strathroy)

Sprucedale Care Centre (for-profit, owned by Sprucedale Care Centre LTD) has proposed to build 32 new spaces and upgrade 96 existing beds in a new 128 bed facility. The project is called Sprucedale Care Centre Addition.²⁸⁵ The license proposal is for a term of up to 30 years. This proposal has been approved.²⁸⁶

How they did in the pandemic- 1 outbreak

- Apr 6-Apr 21 (the local health unit did not release specific numbers at that time).²⁸⁷

Saint Mary's Care Centre- Project #20-024 (Orillia)

Saint Mary's Care Centre (for-profit owned by Saint Mary's Care Centre Inc) has proposed to build 160 new spaces in a new home in Orillia.²⁸⁸ The license proposal is for a term of up to 30 years. This proposal was approved.²⁸⁹

²⁸¹ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²⁸² *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²⁸³ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

²⁸⁴ *Status of cases in WDG.* Wellington Dufferin Guelph Public Health. March 29 2021. <https://www.wdgphealth.ca/your-health/covid-19-information-public/status-cases-wdg>

²⁸⁵ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²⁸⁶ *Ontario's long-term care licensing public consultation registry.* Ontario Ministry of Long-Term Care. June 21 2021.

<https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

²⁸⁷ *Outbreak Status Report.* Middlesex-London Health Unit. April 21 2020. <https://www.healthunit.com/uploads/2020-04-21-outbreak-status-report.pdf>

²⁸⁸ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

²⁸⁹ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

Tendercare Living Centre (Scarborough)

Tendercare Living Centre (for-profit, owned by Tendercare Nursing Homes LTD) has proposed to build 2 new spaces and upgrade 254 existing spaces.²⁹⁰

How they did in the pandemic - 4 outbreaks:

- Mar 15/20- May 6/20: at least 1 staff²⁹¹
- Jun 25-Jul 9: at least 1 staff²⁹²
- Oct 30-Nov 16: at least 1 staff²⁹³
- Dec 4-Feb 1: 178 residents including 81 deaths and 85 staff^{294 295 296}

Watford Quality Care Centre (Watford)

Watford Quality Care Centre (for-profit, owned by QCC Corporation) has proposed to build 33 new spaces and upgrade 63 existing spaces.²⁹⁷

Westgate Lodge (Belleville)

Westgate Lodge (for-profit owned by Crown Ridge Health Care Services) has proposed to build 72 new spaces and upgrade 88 existing spaces. A new building will be constructed for these 160 beds.²⁹⁸

Westhills Care Centre Inc. (St. Catharines)

Westhills Care Centre Inc. (for-profit owned by Unger Nursing Homes Ltd.) has proposed to build 96 new spaces and upgrade 64 existing spaces.²⁹⁹

²⁹⁰ Ontario Adding and upgrade Long-term Care Spaces across the Province. Ontario Ministry of Long-Term Care. March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

²⁹¹ Active Outbreaks. Government of Ontario. March 28 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

²⁹² Active Outbreaks. Government of Ontario. March 28 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

²⁹³ Active Outbreaks. Government of Ontario. March 28 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

²⁹⁴ Outbreaks in Toronto Healthcare Institutions. City of Toronto. November 30 2020. <https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/>

²⁹⁵ Active Outbreaks. Government of Ontario. February 3 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

²⁹⁶ Draasima, Muriel. 64 now dead in COVID-19 outbreak at Tendercare but improvements being made. CBC News. January 4 2021. <https://www.cbc.ca/news/canada/toronto/tendercare-living-centre-64-now-dead-covid-19-improvements-made-1.5861461>

²⁹⁷ Ontario Adding and upgrade Long-term Care Spaces across the Province. Ontario Ministry of Long-Term Care. March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

²⁹⁸ Ontario Adding and upgrade Long-term Care Spaces across the Province. Ontario Ministry of Long-Term Care. March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

²⁹⁹ Projects benefitting from this funding model. The Government of Ontario. November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

New Licenses in Process to Non-Profit Operators

Bennett Centre Long Term Care at Bennett Village (Georgetown)

Bennett Centre LTC (non-profit) has proposed to build 94 new spaces and upgrade 66 existing spaces for francophone residents.³⁰⁰

BLWL Healthcare (Newmarket)

BLWL (a non-profit) has proposed to build 256 new spaces, building a new home for the Chinese community in Newmarket.³⁰¹

CAMA Woodlands Nursing Home (Burlington)

CAMA Woodlands (non-profit) has proposed to build 64 new spaces. The project is called CAMA Woodlands Long-Term Care Home.³⁰²

Carefirst Campus of Care York Region- Project #21-025 (Richmond Hill)

The Carefirst Seniors & Community Services Association (non-profit) will be adding 120 new spaces in new building in Richmond Hill. The project is called Carefirst Campus of Care York Region.³⁰³ The license proposal is for a term of up to 30 years. The consultation closed on July 26, 2021 but no decision has been announced.³⁰⁴

Centre d'Accueil Roger Seguin (Clarence Creek)

Centre d'Accueil Roger Seguin (non-profit) has proposed to build 15 new spaces and upgrade 110 existing spaces for the francophone community.³⁰⁵

How they did in the pandemic- 5 outbreaks:³⁰⁶

- May 2-May 13: 1 staff
- Sept 11-Oct 28: 1 resident including 1 death and 10 staff
- Dec 3-Dec 17: 1 staff
- Dec 24-Feb 2: 8 staff
- Feb 17-Mar 4: 1 staff

Craigholme Long-Term Care (Ailsa Craig)

Craigiel Gardens Long-Term Care (non-profit) the project is called Craigholme Long-Term Care Redevelopment has proposed to build 9 new spaces and upgrade 83 existing spaces.³⁰⁷

³⁰⁰ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁰¹ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁰² *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁰³ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020. <https://news.ontario.ca/en/background/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

³⁰⁴ *Ontario's long-term care licensing public consultation registry.* [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry), June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

³⁰⁵ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁰⁶ *Daily COVID-19 Dashboard.* [Ottawa Public Health](https://www.ottawapublichealth.ca/en/reports-research-and-statistics/daily-covid19-dashboard.aspx), March 28 2021. <https://www.ottawapublichealth.ca/en/reports-research-and-statistics/daily-covid19-dashboard.aspx>

³⁰⁷ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

Deep River Campus of Care - Four Seasons Lodge LTC (Deep River)

Deep River Campus of Care (non-profit) has proposed to build 86 new spaces at The Four Seasons Lodge.³⁰⁸

Dundas Manor Nursing Home- Project #20-035 (Winchester)

Rural Healthcare Innovations (operating as Dundas Manor a non-profit) has proposed to build 30 new spaces and upgrade 98 existing spaces in a new home on the same street as the current location.³⁰⁹ The consultation for this proposal is closed.³¹⁰

Edgewater Gardens Long-Term Care Centre (Dunnville)

Edgewater Gardens Long-Term Care Centre (non-profit) has proposed to build 64 new spaces.³¹¹

Excelligent Care (Milton)

Excelligent Care (non-profit) has proposed to build 192 new spaces in a new home. The home is intended to serve the Muslim community and will have high acute priority access beds and a behavioural support unit.³¹²

Fairview Mennonite Homes (Cambridge)

Fairview Mennonite Homes (non-profit) has proposed to build 108 new spaces. The home is intended for Mennonite and Francophone residents.³¹³

Foyer des Pionniers (Hearst)

Foyer des Pionniers (non-profit) has proposed to build 12 new spaces.³¹⁴

Foyer Richelieu Welland Inc. (Toronto)

Foyer Richelieu Welland (non-profit) has proposed to build 256 new spaces in a new home in Toronto. The home is intended for Francophone residents.³¹⁵

Generations - Project #21-007 (Toronto)

Multi-Generational Housing and Community Centres (non-profit) Toronto has proposed to build a new 128-bed home, with a new license with a term of up to 30 years. The consultation for this proposal has closed, but no decision has been made.³¹⁶

³⁰⁸ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁰⁹ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

³¹⁰ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

³¹¹ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³¹² *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³¹³ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³¹⁴ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³¹⁵ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³¹⁶ *Ontario's long-term care licensing public consultation registry.* [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry), June 21 2021.

<https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

Geraldton District Hospital (Geraldton)

Geraldton District Hospital (non-profit) has proposed to build 32 new spaces in a new home. ³¹⁷

Grove Park Home (Barrie)

Grove Park Home for Senior Citizens (non-profit) has proposed to build 2 new spaces and upgrade 62 existing spaces. ³¹⁸

How they did in the pandemic- 1 outbreak: ³¹⁹

- Jan 4- March 4: 11 staff ³²⁰

Guru Nanak Long-Term Care Centre (Brampton)

Guru Nanak Long Term Care Centre (non-profit) has proposed to 160 new spaces. The home is intended for Punjabi residents. ³²¹

Headwaters Long-Term Care Residence (Orangeville)

Headwaters Long-Term Care Residence (non-profit) has proposed to build 192 new spaces in a new home in Orangeville. The home is intended for Indigenous residents and provide services such as high acuity priority access beds and dialysis care. ³²²

Hellenic Home for the Aged (Scarborough)

The Hellenic Home for the Aged (non-profit) has proposed to build 128 new spaces in a new building in Scarborough. The project is called Hellenic Home Phase 4 or Hellenic Home Scarborough II. ³²³ The consultation for this proposal has closed but no decision has been announced. ³²⁴

How they did in the pandemic- 2 outbreaks:

- April 10- June 23- 58 residents including 15 deaths and 21 staff ³²⁵
- Dec 19-Feb 8- 12 residents including 6 deaths and 7 staff ³²⁶

Humber River Hospital- Finch Site

An accelerated build project has been approved for two long-term care homes at Trillium Health Partners sites. They will offer two new homes with up to 640 beds. ³²⁷

³¹⁷ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

³¹⁸ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

³¹⁹ Polewski, Lisa. *Union urges Ontario government to revoke operating license at Hamilton's Grace Villa*. [Global News](https://globalnews.ca/news/7601341/union-urges-ontario-revoke-operating-license-hamilton-grace-villa/), January 26

2021. <https://globalnews.ca/news/7601341/union-urges-ontario-revoke-operating-license-hamilton-grace-villa/>

³²⁰ Taekema, Dan. *New COVID-19 cases confirmed at Heritage Green just days after outbreak declared over*. [CBC News](https://www.cbc.ca/news/canada/hamilton/heritage-green-outbreak-1.5553893), May 3 2020.

<https://www.cbc.ca/news/canada/hamilton/heritage-green-outbreak-1.5553893>

³²¹ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³²² Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³²³ *Projects benefitting from this funding model*. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

³²⁴ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

³²⁵ *Outbreaks in Toronto Healthcare Institutions*. [City of Toronto](https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/), July 13 2020. <https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/>

<https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/>

³²⁶ *Active Outbreaks*. [Government of Ontario](https://data.ontario.ca/dataset/long-term-care-home-covid-19-data), February 9 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

<https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

³²⁷ *Ontario Fast-Tracks Long-Term Care Home in Toronto Fourth Accelerated Build Pilot Project Will Make New Beds Available within Months*. [Office of the Premier](https://news.ontario.ca/en/release/57958/ontario-fast-tracks-long-term-care-home-in-toronto), August 11 2020. <https://news.ontario.ca/en/release/57958/ontario-fast-tracks-long-term-care-home-in-toronto>

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<https://news.ontario.ca/en/release/57958/ontario-fast-tracks-long-term-care-home-in-toronto>

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<https://news.ontario.ca/en/release/57958/ontario-fast-tracks-long-term-care-home-in-toronto>

Indus Community Services (Brampton)

Indus Community Services (non-profit) has proposed to build 192 new spaces. The home is intended for South Asian residents.³²⁸

IOOF Seniors Homes Inc. (Barrie)

IOOF Seniors Home Inc. (Odd Fellow & Rebekah Long Term Care Home) in Barrie (non-profit) has proposed to build 64 new spaces as well as upgrading 66 existing spaces. The home will offer services to Francophone residents.³²⁹

Ivan Franko Homes Village (Mississauga)

Ivan Franko Homes Village Development (non-profit) has proposed to build 43 new spaces and upgrade 85 existing spaces. The home is intended for Ukrainian residents.³³⁰

How they did in the pandemic- 2 outbreaks:

- Apr 29-Jun 4: 20 residents including 1 death and 12 staff
- Jan 12-Feb 6: 1 resident and 2 staff³³¹

Knollcrest Lodge (Milverton)

Knollcrest home (non-profit) has proposed to build 3 new spaces. The project is called Knollcrest Expansion.³³²

How they did in the pandemic- 5 outbreaks:

- Aug 1: 1 staff
- Nov 17: 1 staff
- Dec 3: 1 staff
- Dec 31: 2 staff
- Jan 19: 2 staff³³³

Lakeridge Health- Ajax

An accelerated build project has been approved for a long-term care home at Lakeridge Health Ajax. It will be attached to the Lakeridge Hospital site and will have up to 320 beds³³⁴

Lakeside Long-Term Care Centre- Project #20-013 (Toronto)

Lakeside has proposed to build 192 new spaces. Lakeside (non-profit) is run by the Toronto Rehabilitation Institute, and therefore is a part of the University Health Network. The 192 new beds will be in a new wing of the existing location, which has 188 beds currently. The project is called Lakeside Long-Term Care Home.³³⁵ The

³²⁸ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³²⁹ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

³³⁰ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³³¹ *COVID-19 in Peel dashboard.* [Region of Peel](https://peelregion.ca/coronavirus/case-status/), March 29 2021. <https://peelregion.ca/coronavirus/case-status/>

³³² *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

³³³ [Huron Perth Public Health](https://public.tableau.com/profile/huron.perth.public.health#!/vizhome/HPPHCOVID-19transitiondashboardv2/Counts), March 5 2021. <https://public.tableau.com/profile/huron.perth.public.health#!/vizhome/HPPHCOVID-19transitiondashboardv2/Counts>

³³⁴ *Ontario Celebrates Progress at Accelerated Long-Term Care Home in Ajax.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/release/1000767/ontario-celebrates-progress-at-accelerated-long-term-care-home-in-ajax), August 27 2021. <https://news.ontario.ca/en/release/1000767/ontario-celebrates-progress-at-accelerated-long-term-care-home-in-ajax>

³³⁵ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

license proposal is for a term of up to 30 years. The consultation for this proposal has closed but no decision has been announced.³³⁶

How they did in the pandemic- 1 outbreak:

- Oct 10- Nov 27- 32 residents including 6 deaths and 20 staff³³⁷

Lambton Meadowview Villa (Petrolia)

Lambton Meadowview Villa (non-profit) has proposed to build 10 new spaces in a new 135-bed home.³³⁸

Lennox & Addington County General Hospital (Napanee)

Lennox & Addington County General Hospital (non-profit) has proposed to build 128 new spaces in a new home.³³⁹

Mariann Home (King City)

Mariann Nursing Home and Residence (non-profit) has proposed to build 76 new spaces and upgrade 64 existing spaces. A new building with a behavioural support unit would be constructed for these 140 beds.³⁴⁰

Marianhill Nursing Home- Project #20-027 (Pembroke)

Marianhill Nursing Home (non-profit) has proposed to build 29 new spaces and upgrade 131 existing spaces for a new 160-bed home at the same location in Pembroke.³⁴¹ The license proposal is for a term of up to 30 years and was approved.³⁴²

Maxville Manor (Maxville)

Maxville Manor (non-profit) has proposed to build 38 new spaces and upgrade 122 existing spaces. A new building would be constructed for these 160 beds.³⁴³

Mon Sheong Long-Term Care

Mon Sheong Long-Term Care (Markham)

Mon Sheong LTC (non-profit) has proposed to build 160 new spaces in a new home.³⁴⁴

Mon Sheong Long-Term Care (Richmond Hill 2)

Mon Sheong LTC (non-profit) has proposed to build 288 new spaces in a new home.³⁴⁵

³³⁶ *Ontario's long-term care licensing public consultation registry.* [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry), June 21 2021.

<https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

³³⁷ *Outbreaks in Toronto Healthcare Institutions.* [City of Toronto](https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/), December 30 2020. <https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/>

³³⁸ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³³⁹ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁴⁰ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁴¹ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

³⁴² *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

³⁴³ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁴⁴ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁴⁵ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

Mon Sheong Long-Term Care (Scarborough 2)

Mon Sheong LTC (non-profit) has proposed to build 320 new spaces in a new home.³⁴⁶

Mon Sheong Stouffville Long-Term Care (Whitchurch-Stouffville)

Mon Sheong (non-profit) has proposed to build a new 320- bed home.³⁴⁷

How they did in the pandemic- 3 outbreaks:

- Apr 4- Jun 5: 91 residents including 33 deaths and 16 staff (D'arcy Street)
- May 11- May 23: 1 staff and 1 resident (Scarborough)
- Jan 12- Mar 4: 6 residents including 1 death and 5 staff (Scarborough)³⁴⁸

Mount Hope Centre Long-Term Care (London)

Mount Hope Centre LTC (non-profit) has proposed to upgrade 160 beds that will be in a new 337-bed home.³⁴⁹

Mount Hope currently has 217 "C" Class beds set to expire in 2025 and 177 "A" beds that do not expire.

How they did in the pandemic- 4 outbreaks:

- Apr 9 – Apr 23: no details provided
- May 16 – 31: 2 residents including 1 death and 1 staff in first two outbreaks
- Oct 4 – Oct 17: 1 staff
- Dec 23 – Mar 4: 16 residents including 5 deaths and 23 staff³⁵⁰

Niagara Health System – Extended Care Unit (Welland)

Niagara Health System – Extended Care Unit (non-profit) has proposed to build 53 new spaces and upgrade 75 existing spaces. A new building will be constructed for these 128 beds.³⁵¹

Nipigon District Memorial Hospital (Nipigon)

Nipigon District Memorial Hospital (non-profit) has proposed to build 30 new spaces in a new home. This home would include a behavioural support unit and would provide services to Indigenous residents.³⁵²

Nithview Home (New Hamburg)

Nithview (non-profit) has proposed to build 95 new spaces and 97 upgraded spaces to create a new 192-bed home in New Hamburg. The project is called TCMH-Nithview Community Expansion.³⁵³

³⁴⁶ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁴⁷ Projects benefitting from this funding model. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

³⁴⁸ Active Outbreaks. [Government of Ontario](https://data.ontario.ca/dataset/long-term-care-home-covid-19-data), February 9 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

³⁴⁹ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁵⁰ Active Outbreaks. [Government of Ontario](https://data.ontario.ca/dataset/long-term-care-home-covid-19-data), February 9 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

³⁵¹ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁵² Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.

<https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁵³ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020.

<https://news.ontario.ca/en/background/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

North York General Hospital (North York)

The North York General Hospital (non-profit) has proposed to build 192 new spaces and upgrade 160 existing spaces in addition to 32 existing beds. This project will result in the construction of a new home in North York for those 384 beds.³⁵⁴

peopleCare A.R. Goudie (Kitchener)

peopleCare A.R. Goudie Long Term Care Home (non-profit) has proposed to upgrade 112 existing spaces. Although the home is owned by peopleCare, it is a non-profit home.³⁵⁵ They also has proposed to build 80 new spaces in a new 192-bed home.³⁵⁶

How they did in the pandemic- 3 outbreaks:

- Apr 14-Jun 2: 21 residents and 21 staff
- Aug 3 – Aug 15: 1 resident
- Aug 31 – Sept 9: 1 resident³⁵⁷

Perley and Rideau Veterans' Health Centre (Ottawa)

Perley and Rideau Veterans' Health Centre (non-profit) has proposed to build 156 new spaces in a new building creating a new 240 bed facility.³⁵⁸

How they did in the pandemic- 4 outbreaks:

- Apr 15 – May 25: 21 residents, including 11 deaths and 33 staff
- Jun 3-Jul 14: 3 residents including 1 death and 8 staff
- Sep 2- Oct 26: 2 residents including 1 death and 9 staff
- Jan 17-Feb 1: 1 staff³⁵⁹

Providence Manor- Project #20-042 (Kingston)

Providence Manor (non-profit) has proposed to build 77 new spaces and upgrade 243 existing spaces, resulting in a new 320-bed home at a new location in Kingston. The project is called Providence Manor Redevelopment.³⁶⁰ The license proposal is for a term of up to 30 years. This proposal was approved.³⁶¹

³⁵⁴ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020.
<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

³⁵⁵ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.
<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

³⁵⁶ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021.
<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁵⁷ *Waterloo Region COVID-19 summary.* Kitchener Waterloo Public Health. September 18 2020.
<https://www.regionofwaterloo.ca/en/health-and-wellness/positive-cases-in-waterloo-region.aspx>

³⁵⁸ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021.
<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province> and Blewett, Taylor. *ORLEANS: Planned for-profit LTC home among recipients of provincial funding boost.* Ottawa Sun March 20 2021.
<https://ottawasun.com/news/local-news/new-for-profit-ltc-home-planned-for-orleans-among-the-recipients-of-provincial-funding-injection/wcm/5f9ec437-2ec7-4343-8d0d-40a08d391f6f>

³⁵⁹ *COVID-19 case data for Ottawa Region Dashboard.* [Ottawa Public Health](https://www.arcgis.com/home/item.html?id=5b24f70482fe4cf1824331d89483d3d3). November 8 2021.
<https://www.arcgis.com/home/item.html?id=5b24f70482fe4cf1824331d89483d3d3>

³⁶⁰ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.
<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

³⁶¹ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020.
<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

Rainy River Health Centre (Emo)

Rainy River First Nations (non-profit) has proposed to build 64 new spaces in a new home, offering services to Indigenous residents.³⁶²

Rainy River Health Centre- Project #21-023 (Rainy River)

Rainy River Health Centre (non-profit) has proposed a new license for the 21 beds at the home located at 114 Fourth Street in Rainy River for a term of 10 years starting on as of June 24, 2024. The consultation for this proposal has closed, but no decision has been announced.³⁶³

Ritz Lutheran Villa (Mitchell)

Ritz Lutheran Villa (non-profit) has proposed to upgrade 128 existing spaces.³⁶⁴

Sault Area Hospital

Sault Area Hospital (public) will be creating 128 new beds at the Sault Area Hospital.³⁶⁵

Shalom Village Nursing Home (Hamilton)

Shalom Village Nursing Home (non-profit) has proposed to build 76 new spaces and upgrade 60 existing spaces in a new 160-bed home.³⁶⁶

How they did in the pandemic – 1 outbreak:

- Dec 9- Feb 6: 93 residents including 19 deaths, 88 staff and 4 essential care givers.³⁶⁷

Shalom Manor Long-Term Care Home – Project #20-043 (Hamilton)

Shalom Manor (non-profit) has proposed to build 128 new spaces in a new home in Hamilton.³⁶⁸ The consultation for this proposal has closed, but no decision has been announced.³⁶⁹

Runnymede Long Term Care Home- Project #20-047 (Toronto)

Runnymede Healthcare Centre (non-profit) has proposed to build 200 new spaces in a new home that will be attached to the hospital.³⁷⁰ The license proposal for Runnymede Long-Term Care Home is for a term of up to 30 years. The consultation for this proposal has closed, but no decision has been announced.³⁷¹

³⁶² Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁶³ Ontario's long-term care licensing public consultation registry. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

³⁶⁴ Projects benefitting from this funding model. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

³⁶⁵ Province opens additional 128 long-term care beds at hospital. [SooToday](https://www.sootoday.com/local-news/province-opens-additional-128-long-term-care-beds-at-hospital-1340179). March 25, 2019.

<https://www.sootoday.com/local-news/province-opens-additional-128-long-term-care-beds-at-hospital-1340179>

³⁶⁶ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁶⁷ Mitchell, Don. *Coronavirus: Hamilton reports 63 new COVID-19 cases, outbreak at Shalom Village over*. Global News. February 6 2021. <https://globalnews.ca/news/7625136/coronavirus-hamilton-cases-feb-6-2021/>

³⁶⁸ Projects benefitting from this funding model. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

³⁶⁹ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

³⁷⁰ Projects benefitting from this funding model. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

³⁷¹ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

Southlake Regional Health Centre (Newmarket)

Southlake Regional Health Centre (non-profit) has proposed to build 320 new spaces in a new LTC.³⁷²

How they did in the pandemic – 6 outbreaks

- Apr 29-May 15: 4 patients including 3 deaths and 4 staff
- Dec 21-Feb 4: 11 patients including 2 deaths and 24 staff
- Jan 4-Mar 3: 27 patients including 10 deaths and 16 staff
- Jan 4-Feb 7: 7 patients including 1 death and 3 staff
- Jan 8-Feb 8: 14 staff
- Jan 21-Jan 31: 1 patient and 2 staff³⁷³

St. Peter’s Residence at Chedoke (Hamilton)

St. Peter’s Residence at Chedoke (non-profit) has proposed to build 64 new spaces.³⁷⁴

The Magellan Centre

The Magellan Centre (non-profit) has been approved for 256 new beds.³⁷⁵

Tollendale Village

The Tollendale Village (non-profit) owned by Simcoe County Christian Homes Inc. has been approved to build a new 160 bed facility.³⁷⁶

Toronto Grace Health Centre

A new Specialized Care Centre will operate as a temporary extension of Toronto Grace Health Centre (non-profit) to offer surge capacity for long-term care homes across the Greater Toronto Area that are managing a COVID-19 outbreak or experiencing other challenges in the home. Initially, the Specialized Care Centre will open with 30 spaces and will eventually offer up to 90 spaces.³⁷⁷

How they did in the pandemic – 1 outbreak

- April 10 – May 5, 16 patients and 5 staff, including 2 deaths³⁷⁸

Township of Osgoode Care Centre (Metcalfe)

Township of Osgoode Care Centre (non-profit) has proposed to build 60 new spaces and upgrade 70 existing spaces.³⁷⁹

³⁷² Ontario Adding and upgrade Long-term Care Spaces across the Province. Ontario Ministry of Long-Term Care. March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁷³ Health Department’s COVID-19 Tracker. Durham Region. March 28 2021.

<https://app.powerbi.com/view?r=eyJrIjoiNDZkYzgzN2YtNGM2Yi00ZTQ0LTkzOTUtY2IwOTlhNzlmMWE2IiwidCI6IjUyZDdjOWMyLWQ1NkRkNDFiNi05YjFmLTkiYTE5OGRjM2YxNiJ9>

³⁷⁴ Ontario Adding and upgrade Long-term Care Spaces across the Province. Ontario Ministry of Long-Term Care. March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁷⁵ Corebuild Construction is proud to announce its selection as the Construction Manager of the Magellan Long Term Care Facility in Toronto. Corebuild Construction. October 8 2020. <https://www.corebuildconstruction.com/2020/10/08/corebuild-construction-is-proud-to-announce-its-selection-as-the-construction-manager-of-the-magellan-long-term-care-facility-in-toronto/>

³⁷⁶ Ontario cutting red tape to help build housing for seniors in Simcoe County Ontario Ministry of Municipal Affairs July 31, 2019. <https://news.ontario.ca/en/release/53177/ontario-cutting-red-tape-to-help-build-housing-for-seniors-in-simcoe-county>

³⁷⁷ Ontario Opening Specialized Care Centre in Greater Toronto Area. The Government of Ontario. December 28 2020. <https://news.ontario.ca/en/release/59829/ontario-opening-specialized-care-centre-in-greater-toronto-area>

³⁷⁸ Active COVID-19 Outbreaks in Toronto Long Term Care Homes, Retirement Homes and Hospitals, May 5 2020. City of Toronto. May 6 2020. <https://www.toronto.ca/home/covid-19/covid-19-latest-city-of-toronto-news/covid-19-status-of-cases-in-toronto/>

³⁷⁹ Ontario Adding and upgrade Long-term Care Spaces across the Province. Ontario Ministry of Long-Term Care. March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

Trillium Health Partners- Mississauga

An accelerated build project has been approved for two long-term care homes at Trillium Health Partners sites. They will offer two new homes with up to 320 beds.³⁸⁰

Trinity Village Care Centre (Kitchener)

Trinity Village Care Centre (non-profit) has proposed to build 60 new spaces which will result in a new 210-bed home through the construction of a new building as part of a campus of care. They currently have 150 beds.³⁸¹

How they did in the pandemic – 1 outbreak

- April 14 – May 30, 49 residents and 47 staff, including 19 deaths.³⁸²

Tuoi Hac Village- Project #21-024 (Brampton)

Tuoi Hac Village (non-profit) has proposed to build 160 spaces to build a new long-term care home in Brampton with a focus on the Vietnamese community.³⁸³ The consultation period for this proposal has closed, but no decision has been announced.³⁸⁴

Unity Health (Scarborough)

Unity Health (non-profit) has proposed to build 180 new spaces in a new home. The home will offer specialized programming.³⁸⁵

Valley Manor Nursing Home (Barry's Bay)

Valley Manor Nursing Home (non-profit) has proposed to build 6 new spaces and upgrade 90 existing spaces.³⁸⁶

Victoria Village Manor (Barrie)

Victoria Village Manor (non-profit) has proposed to build 128 new spaces in a 256-bed home, offering services to francophone residents.³⁸⁷

Wiigwas Elder and Senior Care- Project #21-014 (Kenora)

Wiigwas Elder & Senior Care (WESC), a new non-profit organization created by Kenora Chiefs Advisory (KCA), has proposed to build 64 spaces. This allocation will enable the construction of a new 160-bed home that includes the redevelopment of 96 spaces from Birchwood Terrace (Kenora), pending license transfer approval. The replacement home will be located in Wauzhushk Onigum Nation (Rat Portage) adjacent to Kenora and will have

³⁸⁰ *Ontario Fast-Tracks Long-Term Care Home in Toronto Fourth Accelerated Build Pilot Project Will Make New Beds Available within Months.* Office of the Premier August 11 2020 <https://news.ontario.ca/en/release/57958/ontario-fast-tracks-long-term-care-home-in-toronto>

³⁸¹ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* Ontario Ministry of Long-Term Care, March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁸² *Waterloo Region COVID-19 summary.* Kitchener Waterloo Public Health. September 18 2020.

<https://www.regionofwaterloo.ca/en/health-and-wellness/positive-cases-in-waterloo-region.aspx>

³⁸³ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care, November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

³⁸⁴ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care, November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

³⁸⁵ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* Ontario Ministry of Long-Term Care, March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁸⁶ *Projects benefitting from this funding model.* The Government of Ontario, November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

³⁸⁷ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* Ontario Ministry of Long-Term Care, March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

an Indigenous focus. Birchwood Terrace (the license to be transferred to WESC) is for-profit.³⁸⁸ The consultation for this proposal has closed but no decision has been announced.³⁸⁹

Wikwemikong Long-Term Care Centre Home (Wikwemikong)

Wikwemikong LTC (non-profit) has proposed to build 37 new spaces and upgrade 59 existing spaces. A new home, offering services to Indigenous residents, will be constructed for these 96 beds.³⁹⁰

Yee Hong Finch II- Project #20-010 (Scarborough)

Yee Hong Centre (non-profit) will be building 224 new spaces in a new building in Scarborough. The new home will be called Yee Hong Centre Finch II.³⁹¹ The consultation for this proposal is closed.³⁹²

How they did in the pandemic - 1 outbreak³⁹³:

- April 13 – April 22: 1 staff and 1 resident

Yee Hong Centre for Geriatric Care (Scarborough)

Yee Hong Centre for Geriatric Care (non-profit) will be building 256 new spaces in a new building in Scarborough.³⁹⁴

How they did in the pandemic - 1 outbreak³⁹⁵:

- April 13 – April 22: 1 staff and 1 resident

³⁸⁸ *Ontario Providing New and Upgraded Long-Term Care Spaces*. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

³⁸⁹ *Ontario's long-term care licensing public consultation registry*. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021.

<https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

³⁹⁰ *Ontario Adding and upgrade Long-term Care Spaces across the Province*. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁹¹ *Projects benefitting from this funding model*. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

³⁹² *Ontario's long-term care licensing public consultation registry*. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021.

<https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

³⁹³ *Tracking of COVID-19 Outbreaks in Health Care Settings*. [Ontario Health Coalition](https://www.ontariohealthcoalition.ca/wp-content/uploads/Mar-3-large-HC-outbreaks-report.pdf). March 12 2021.

<https://www.ontariohealthcoalition.ca/wp-content/uploads/Mar-3-large-HC-outbreaks-report.pdf> &

<https://www.ontariohealthcoalition.ca/wp-content/uploads/Final-November-3.pdf>

³⁹⁴ *Protecting What Matter Most: Ontario Budget*. [Ministry of Finance](https://budget.ontario.ca/pdf/2019/2019-ontario-budget-en.pdf). 2019 <https://budget.ontario.ca/pdf/2019/2019-ontario-budget-en.pdf>

³⁹⁵ *Tracking of COVID-19 Outbreaks in Health Care Settings*. [Ontario Health Coalition](https://www.ontariohealthcoalition.ca/wp-content/uploads/Mar-3-large-HC-outbreaks-report.pdf). March 12 2021

<https://www.ontariohealthcoalition.ca/wp-content/uploads/Mar-3-large-HC-outbreaks-report.pdf> &

<https://www.ontariohealthcoalition.ca/wp-content/uploads/Final-November-3.pdf>

New Licenses in Process for Public (Municipal) Operators

Batchewana First Nation Long-Term Care Home (Sault Ste. Marie)

Batchewana First Nation LTC (municipal) has proposed to build 96 spaces in a brand-new home for indigenous residents.³⁹⁶

Belvedere Heights Home for the Aged (Parry Sound)

Belvedere Heights (municipal) has proposed to build 24 new spaces.³⁹⁷

How they did in the pandemic- 1 outbreak

- Jul 3-Jul 15: 2 staff^{398 399}

Carefree Lodge (Toronto)

Carefree Lodge (municipal) has proposed to build 223 new spaces and upgrade 205 existing spaces.⁴⁰⁰

Cassellholme East Nipissing District Home for The Aged- Project #20-041 (North Bay)

Cassellholme East Nipissing District Home for The Aged (municipal) will be adding 24 new spaces and upgrade 240 existing spaces.⁴⁰¹ The consultation for this proposal has closed but no decision has been made.⁴⁰²

Georgian Manor Home for the Aged (Penetanguishene)

Georgian Manor (municipal) has proposed to build 3 new spaces.⁴⁰³

How they did in the pandemic- 1 outbreak:⁴⁰⁴

- Dec 27- Jan 6: 2 residents and 3 staff

Gilmore Lodge- Project #20-049 (Fort Erie)

Gilmore Lodge (municipal) has proposed a new 160-bed home at 200 Garrison Road in Fort Erie. The project includes moving and redeveloping 80 beds from the 50 Gilmore Rd location in Fort Erie, as well as the closure and

³⁹⁶ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁹⁷ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

³⁹⁸ Macdonald, Darren. *Outbreak declared after two staff at Parry Sound LTC home test positive for COVID*. [CTV News Northern Ontario](https://northernontario.ctvnews.ca/outbreak-declared-after-two-staff-at-parry-sound-ltc-home-test-positive-for-covid-1.5009665), July 3 2020. <https://northernontario.ctvnews.ca/outbreak-declared-after-two-staff-at-parry-sound-ltc-home-test-positive-for-covid-1.5009665>

³⁹⁹ *How Ontario is responding to COVID-19*. [Government of Ontario](https://www.ontario.ca/page/how-ontario-is-responding-covid-19), September 18 2020. <https://www.ontario.ca/page/how-ontario-is-responding-covid-19>

⁴⁰⁰ Ontario Adding and upgrade Long-term Care Spaces across the Province. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/background/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁴⁰¹ *Projects benefitting from this funding model*. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁰² *Ontario Providing New and Upgraded Long-Term Care Spaces*. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/background/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020. <https://news.ontario.ca/en/background/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴⁰³ *Projects benefitting from this funding model*. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁰⁴ Owen, Jessica. *Orillia Matters*. *Eight residents, 14 staff now COVID-19 positive at Trillium Manor*. January 6 2021. <https://www.orilliamatters.com/coronavirus-covid-19-local-news/eight-residents-14-staff-now-covid-19-positive-at-trillium-manor-3237308>

movement of 80 LTC beds from Upper Canada Lodge (Niagara-on-the-Lake).⁴⁰⁵ The consultation for this proposal has closed but no decision has been announced.⁴⁰⁶

How Gilmore Lodge did in the pandemic- 2 outbreaks:

- Oct 23-Dec 22: 19 residents including 7 deaths and 16 staff^{407 408}
- Feb 4-Feb 14: at least 1 staff⁴⁰⁹

Golden Plough Lodge- Project #20-009 (Cobourg)

Golden Plough Lodge (municipal) has proposed to build 29 new spaces and upgrade 151 existing spaces, to create a new 180-bed home in the same location in Cobourg. The project is called Golden Plough Lodge Redevelopment.⁴¹⁰ The proposal has been approved.⁴¹¹

Golden Manor Home for the Aged- Project #21-022 (Timmins)

Golden Manor Home for the Aged (municipal) has proposed to build 15 new spaces and redevelop 177 spaces for the 192-bed long-term care home in Timmins. The current home at 481 Melrose Boulevard in Timmins, Ontario would be expanded onto a site beside the home.⁴¹² The consultation for this proposal closed on June 25, 2021 but no decision has been announced.⁴¹³

How they did in the pandemic- 1 outbreak:

- May 5-May 21: 2 residents⁴¹⁴

Grey Gables- Project #21-018 (Markdale)

Grey Gables (municipal) has proposed to build 62 new spaces and upgrade 66 spaces, which would result in a new 128-bed home in Markdale at the same location.⁴¹⁵ The consultation for this proposal has closed but no decision has been announced.⁴¹⁶

⁴⁰⁵ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021. <https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁴⁰⁶ *Ontario's long-term care licensing public consultation registry.* [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry), June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

⁴⁰⁷ Benner, Allan. *Another COVID-19 outbreak reported at regional nursing home.* [Niagara Falls Review](https://www.niagarafallsreview.ca/news/niagara-region/2020/10/24/another-covid-19-outbreak-reported-at-regional-nursing-home.html), October 24 2020. <https://www.niagarafallsreview.ca/news/niagara-region/2020/10/24/another-covid-19-outbreak-reported-at-regional-nursing-home.html>

⁴⁰⁸ *Long-term care homes with an active outbreak.* [Government of Ontario](https://www.ontario.ca/page/how-ontario-is-responding-covid-19), November 17 2020. <https://www.ontario.ca/page/how-ontario-is-responding-covid-19>

⁴⁰⁹ *Active Outbreaks.* [Government of Ontario](https://data.ontario.ca/dataset/long-term-care-home-covid-19-data), March 28 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

⁴¹⁰ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴¹¹ *Ontario's long-term care licensing public consultation registry.* [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry), June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

⁴¹² *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴¹³ *Ontario's long-term care licensing public consultation registry.* [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry), June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

⁴¹⁴ *Active Outbreaks.* [Government of Ontario](https://data.ontario.ca/dataset/long-term-care-home-covid-19-data), March 28 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

⁴¹⁵ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴¹⁶ *Ontario's long-term care licensing public consultation registry.* [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry), June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

H.J. McFarland Memorial Home – Project #21-009 (Picton)

H.J. McFarland Memorial Home (municipal) was allocated 76 new spaces in June 2019⁴¹⁷ and will be redevelop 84 spaces that will result in a new 160-bed home at the same site in Picton, Ontario. The license proposal is for a term of up to 30 years. The consultation for this proposal is closed but no decision has been announced.⁴¹⁸

John Noble Home- Project #21-016 (Brantford)

John Noble Home (municipal) has proposed to build 10 new spaces in addition to 10 previously approved spaces. The building will be renovated to include an addition.⁴¹⁹ The consultation for this proposal has closed but no decision has been announced.⁴²⁰

How they did in the pandemic- 2 outbreaks:

- Sept 4- Sept 18- 1 staff⁴²¹
- Dec 14- Jan 14: 7 residents including 1 death and 6 staff⁴²²

Linhaven- Project #20-018 (St. Catharines)

Linhaven Long-Term Care Home (municipal) has proposed to build 13 new spaces and upgrade 248 existing spaces, for a new 261-bed home at the same location.⁴²³ The consultation for this proposal is closed. The Ministry of Long-Term Care will make a final decision when the redevelopment of the home is complete.⁴²⁴

How they did in the pandemic- 3 outbreaks:⁴²⁵

- Jul 11- Jul 31: 6 staff
- Feb 19: 2 outbreaks on different floors

⁴¹⁷ *Ontario Putting Prince Edward County Seniors at the Centre of a Connected Health Care System.* Ontario Newsroom. June 28 2019. <https://news.ontario.ca/en/release/52811/ontario-putting-prince-edward-county-seniors-at-the-centre-of-a-connected-health-care-system>

⁴¹⁸ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴¹⁹ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴²⁰ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴²¹ *Outbreaks in Toronto Healthcare Institutions.* City of Toronto. July 13 2020. <https://open.toronto.ca/dataset/outbreaks-in-toronto-healthcare-institutions/>

⁴²² *Active Outbreaks.* Government of Ontario. February 9 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

⁴²³ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020. <https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴²⁴ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020. <https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴²⁵ *Active Outbreaks.* Government of Ontario. February 9 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

Macassa Lodge (Hamilton)

Macassa Lodge (municipal) in Hamilton has proposed to build 20 new spaces and upgrade 44 existing spaces. The building would be renovated to include an addition.⁴²⁶

How they did in the pandemic- 5 outbreaks:

- May 15-Jun 1: 1 staff^{427 428}
- Oct 18-Nov 2: 2 staff^{429 430 431}
- Nov 9-Nov 19 : 1 staff^{432 433}
- Dec 8-Dec 21 : 1 staff^{434 435}
- Jan 1: 39 residents including 11 deaths and 22 staff⁴³⁶

Maple View Lodge- Project #20-025 (Athens)

Maple View Lodge (municipal) has proposed to redevelop the home's 60 existing beds as well as add 132 new spaces. This would result in a new 192-bed home adjacent to the site of the current home. The project is called Maple View Lodge Expansion Project.⁴³⁷ The consultation for this proposal has closed.⁴³⁸

How they did in the pandemic- 1 outbreak:

- May 12-Jul 14: 1 resident and 1 staff^{439 440}

Pioneer Manor (Sudbury)

Pioneer Manor (municipal) has proposed to build 38 new spaces and upgrade 122 existing spaces in a new 444-bed home.⁴⁴¹ How they did in the pandemic- 3 outbreaks:

- Apr 28- May 12: 3 residents and 4 staff
- July 29: 1 staff
- May 2: 1 resident⁴⁴²

⁴²⁶ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴²⁷ COVID-19 Update. [Hamilton Health Unit](https://www.hamilton.ca/coronavirus/status-cases) May 20 2020. <https://www.hamilton.ca/coronavirus/status-cases>

⁴²⁸ Mitchell, Don. *Hamilton, Ont., declares two COVID-19 outbreaks over, three remain*. [Global News](https://globalnews.ca/news/7017190/hamilton-ont-coronavirus-update-june-2/). June 2 2020.

<https://globalnews.ca/news/7017190/hamilton-ont-coronavirus-update-june-2/>

⁴²⁹ <https://www.cbc.ca/news/canada/hamilton/covid-utbreaks-macassa-mission-services-1.5767124>

⁴³⁰ *Status of Cases in Hamilton*. [Hamilton Health Unit](https://www.hamilton.ca/coronavirus/status-cases-in-hamilton). October 27 2020. <https://www.hamilton.ca/coronavirus/status-cases-in-hamilton>

⁴³¹ Mitchell, Don. *Hamilton schools reporting 57 COVID-19 cases over 3 days*. [Global News](https://y108.ca/news/7436448/coronavirus-hamilton-oubreaks-nov-1/). March 23 2021.

<https://y108.ca/news/7436448/coronavirus-hamilton-oubreaks-nov-1/>

⁴³² Mitchell, Don. *Coronavirus: Hamilton reports 67 new COVID-19 cases, death at LTC*. [Global News](https://globalnews.ca/news/7451781/coronavirus-hamilton-new-covid-19-cases-death-update-november-9/). November 9 2020.

<https://globalnews.ca/news/7451781/coronavirus-hamilton-new-covid-19-cases-death-update-november-9/>

⁴³³ *Active Outbreaks*. [Government of Ontario](https://data.ontario.ca/dataset/long-term-care-home-covid-19-data). February 24 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

⁴³⁴ Mitchell, Don. *Coronavirus: Hamilton reports 75 new COVID-19 cases, death at LTCH*. [Global News](https://globalnews.ca/news/7508869/coronavirus-hamilton-cases-dec-8/). December 8 2020.

<https://globalnews.ca/news/7508869/coronavirus-hamilton-cases-dec-8/>

⁴³⁵ *Active Outbreaks*. [Government of Ontario](https://data.ontario.ca/dataset/long-term-care-home-covid-19-data). February 24 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

⁴³⁶ COVID-19 Update. [Hamilton Health Unit](https://www.hamilton.ca/coronavirus/status-cases-in-hamilton). February 24 2021. <https://www.hamilton.ca/coronavirus/status-cases-in-hamilton>

⁴³⁷ *Projects benefitting from this funding model*. [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴³⁸ Ontario Providing New and Upgraded Long-Term Care Spaces. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴³⁹ COVID-19 Update. [Hamilton Health Unit](https://www.hamilton.ca/coronavirus/status-cases) May 20 2020. <https://www.hamilton.ca/coronavirus/status-cases>

⁴⁴⁰ Mitchell, Don. *Hamilton, Ont., declares two COVID-19 outbreaks over, three remain*. [Global News](https://globalnews.ca/news/7017190/hamilton-ont-coronavirus-update-june-2/). June 2 2020.

<https://globalnews.ca/news/7017190/hamilton-ont-coronavirus-update-june-2/>

⁴⁴¹ *Ontario Adding and upgrade Long-term Care Spaces across the Province*. [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁴⁴² *Public Health Sudbury & Districts Coronavirus Disease 2019 (COVID-19) Epidemiology Update*. Sudbury and District Public Health.

August 25 2020. [https://www.phsd.ca/wp-content/uploads/2020/05/PHSD_COVID-](https://www.phsd.ca/wp-content/uploads/2020/05/PHSD_COVID-19_Daily_Epidemiology_Summary_Aug_25_PUBLIC.pdf)

[19_Daily_Epidemiology_Summary_Aug_25_PUBLIC.pdf](https://www.phsd.ca/wp-content/uploads/2020/05/PHSD_COVID-19_Daily_Epidemiology_Summary_Aug_25_PUBLIC.pdf)

Prescott et Russell Project #20-021 (Hawkesbury)

Résidence Prescott et Russell (municipal) has proposed to build 78 new spaces and upgrade 146 existing spaces for a new 224-bed home at a new location in Hawkesbury. The project is called Réaménagement de la Résidence Prescott et Russell.⁴⁴³ This proposal was approved.⁴⁴⁴

How they did in the pandemic- 2 outbreaks:

- Apr 24- Apr 27- 1 staff
- Oct 7- Nov 25- 15 resident deaths⁴⁴⁵

Regional Municipality of Durham (Pickering)

The Regional Municipality of Durham (municipal) has proposed to build 200 new spaces in a new home.⁴⁴⁶

Rockwood Terrace Home for the Aged- Project #21-006 (Durham)

Rockwood Terrace (municipal) has proposed to build 28 new spaces and upgrade 100 existing spaces at a site adjacent to the current location in Durham.⁴⁴⁷ The consultation for this proposal has closed, but no decision has been announced.⁴⁴⁸

Simcoe Manor and Village (Beeton)

Simcoe Manor and Village (municipal) has proposed to build 34 new spaces in a new 160-bed home.⁴⁴⁹

How they did in the pandemic – 5 outbreaks:

- Jun 23–Jul 7: 1 resident^{450 451}
- Sept 29-Nov 26: 43 residents including 10 deaths and 32 staff^{452 453}
- Nov 20-Dec 13: at least 1 staff⁴⁵⁴
- Jan 4-Jan 26: at least 1 staff⁴⁵⁵
- Feb 6-Feb 21: at least 1 staff⁴⁵⁶

⁴⁴³ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁴⁴ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴⁴⁵ Morgan, James. *COVID-19 outbreak ends at Prescott and Russell Residence.* The Review. December 21 2020.

<https://thereview.ca/2020/12/21/covid-19-outbreak-ends-at-prescott-and-russell-residence/>

⁴⁴⁶ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* Ontario Ministry of Long-Term Care. March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁴⁴⁷ *Projects benefitting from this funding model.* The Government of Ontario. November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁴⁸ *Ontario Providing New and Upgraded Long-Term Care Spaces.* Ontario Ministry of Long-Term Care. November 20 2020.

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⁴⁴⁹ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* Ontario Ministry of Long-Term Care. March 18 2021.

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⁴⁵⁰ Arsalides, Mike. *Health unit declares COVID-19 outbreak at Simcoe Manor after resident tests positive.* Barrie CTV News. June 23

2020. <https://barrie.ctvnews.ca/health-unit-declares-covid-19-outbreak-at-simcoe-manor-after-resident-tests-positive-1.4996372>

⁴⁵¹ Mendler, Andrew. *No new COVID-19 cases reported in Simcoe Muskoka.* Simcoe.com. July 7 2020. <https://www.simcoe.com/news-story/10070870-no-new-covid-19-cases-reported-in-simcoe-muskoka/>

⁴⁵² Engel, Erika. *There are six active COVID outbreaks at long-term care/retirement homes in Simcoe County.* Collingwoodtoday.ca.

November 17 2020. <https://www.collingwoodtoday.ca/coronavirus-covid-19-local-news/there-are-six-active-covid-outbreaks-at-long-term-care-facilities-in-simcoe-county-2886872>

⁴⁵³ Goldfinger, Daina. *Coronavirus: Simcoe Manor nursing home outbreak declared over.* Global News. November 27 2020.

<https://globalnews.ca/news/7488081/simcoe-manor-coronavirus-outbreak-over/>

⁴⁵⁴ *Active Outbreaks.* Government of Ontario. March 28 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

⁴⁵⁵ *Active Outbreaks.* Government of Ontario. March 28 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

⁴⁵⁶ *Active Outbreaks.* Government of Ontario. March 28 2021. <https://data.ontario.ca/dataset/long-term-care-home-covid-19-data>

New Licenses in Process for Unknown Ownership

Mill Pond Manor (Milton)

Mill Pond Manor has proposed to build 224 new spaces in a new home that will also provide dialysis care.⁴⁵⁷

⁴⁵⁷ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.
<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

APPENDIX I. Beds in Process by Region/Town

* Indicates beds initially allocated by the previous Liberal government & reannounced by the Ford government (see Appendix 2.)

Northwest

LTC Facility	Town	Region	Ownership	For-Profit Owner	New Beds	Upgrades
Southbridge Lakehead	Thunder Bay	North West	For-Profit	Southbridge	29	131
Rainy River Health Centre Emo	Emo	North West	Non-Profit		64	
Wiigwas Elder and Senior Care	Kenora	North West	Non-Profit		64	96
Rainy River Health Centre	Rainy River	North West	Non-Profit			21
Geraldton District Hospital	Geraldton	North West	Non-Profit		32	
Nipigon District Memorial Hospital	Nipigon	North West	Non-Profit		30	
Total					219	248

Northeast

LTC Facility	Town	Region	Ownership	For-Profit Owner	New Beds	Upgrades
Extendicare Sault Ste. Marie Retrofit	Sault Ste. Marie	North East	For-Profit	Extendicare	20	100
Extendicare Van Daele	Marie	North East	For-Profit	Extendicare	20	100
Extendicare Sudbury	Sudbury	North East	For-Profit	Extendicare		256
Extendicare-Sudbury #2	Sudbury	North East	For-Profit	Extendicare	54	266
FAIM International Inc.	Trout Creek	North East	For-Profit	Leisure Meadows	96	
Waters Edge Care Community	North Bay	North East	For-Profit	Sienna Senior Living	12	148
Temiskaming Lodge	Haileybury	North East	For-Profit	Jarlette	46	82
Cassellholme East Nipissing District Home for the Aged	North Bay	North East	Municipal		24	240
Batchewana First Nation Long-Term Care Home	Sault Ste. Marie	North East	Municipal		96	
Golden Manor Home for the Aged	Timmins	North East	Municipal		15	177
Pioneer Manor	Sudbury	North East	Municipal		38	122
Deep River Campus of Care - Four Seasons Lodge LTC	Deep River	North East	Non-Profit		86	
Foyer des Pionniers	Hearst	North East	Non-Profit		12	
South Centennial Manor*	Iroquois Falls	North East	Non-Profit		27	69
Algonquin Nursing Home*	Mattawa	North East	Non-Profit			72
Mauno Kaihla Koti*	Sault Ste. Marie	North East	Non-Profit		68	60
Wikwemikong	Wikwemikong	North East	Non-Profit		37	59
Sault Area Hospital	Sault Ste. Marie	North East	Non Profit		123	
Total					774	1751

Central Ontario

LTC Facility	Town	Region	Ownership	For-Profit Owner	New Beds	Upgrades
The Villa Care Centre	Midland	Central	For-Profit	Jarlette	51	109
Meaford Long Term Care	Meaford	Central	For-Profit	peopleCare	51	77
Sara Vista	Elmvale	Central	For-Profit	Revera	68	60
Saint Mary's Care Centre	Orillia	Central	For-Profit	Saint Mary's Care Ctre Inc	160	
Cedarvale Lodge Retirement and Care Community	Keswick	Central	For-Profit	Sienna Senior Living	12	148
Southbridge Owen Sound	Owen Sound	Central	For-Profit	Southbridge	91	69
Woodland Villa Long-Term Care	Long Sault	Central	For-Profit	Omni	17	111
Belvedere Heights Home for the Aged	Parry Sound	Central	Municipal		24	0
Simcoe Manor and Village	Beeton	Central	Municipal		34	
Fairvern Nursing Home*	Huntsville	Central	Municipal		84	76
Grey Gables	Markdale	Central	Municipal		62	66
Georgian Manor Home for the Aged	Penetanguishene	Central	Municipal		3	
Grove Park Home	Barrie	Central	Non-Profit		2	62
IOOF Seniors Home Inc.	Barrie	Central	Non-Profit		64	66
Victoria Village Manor	Barrie	Central	Non-Profit		128	
Tollendale Village	Barrie	Central	Non-Profit		160	
Valley Manor Nursing Home	Barry's Bay	Central	Non-Profit		6	90
Mariann Home	King City	Central	Non-Profit		76	64
Total					1093	998

Central-East

LTC Facility	Town	Region	Ownership	For-Profit Owner	New Beds	Upgrades
Westgate Lodge	Belleville	Central/E	For-Profit	Crown Ridge	72	88
Extendicare Kawartha Lakes/Lakeland Village	Kawartha Lakes	Central/E	For-Profit	Extendicare	96	
Extendicare Peterborough	Peterborough	Central/E	For-Profit	Extendicare	84	172
Streamway Villa	Cobourg	Central/E	For-Profit	Omni	133	59
Pleasant Meadow LTC	Norwood	Central/E	For-Profit	Omni	35	61
Riverview Manor	Peterborough	Central/E	For-Profit	Omni	36	120
PeopleCare Peterborough	Peterborough	Central/E	For-Profit	PeopleCare	224	
Hope Street Terrace	Port Hope	Central/E	For-Profit	Southbridge	35	157
Port Perry Place	Port Perry	Central/E	For-Profit	Southbridge	96	128
Clare McFaul Long-Term Care	Madoc	Central/E	For-Profit	Universal Care	128	
Golden Plough Lodge	Cobourg	Central/E	Municipal		29	151
H.J. McFarland Memorial Home	Picton	Central/E	Municipal		76	84
Glen Hill Strathaven*	Bowmanville	Central/E	Non-Profit		125	99
Total					1169	1119

Southeast-East

LTC Facility	Town	Region	Ownership	For-Profit Owner	New Beds	Upgrades
Arch Champlain	Champlain	Eastern	For-Profit	Arch LTC	224	
DTOC II - Ottawa	Ottawa	Eastern	For-Profit	Arch LTC	164	60
Perth Community Care	Perth	Eastern	For-Profit	Arch LTC	39	121
Wellington House Nursing Home	Prescott	Eastern	For-Profit	Arch LTC	68	60
Broadview Nursing Home	Smith Falls		For-Profit	Broadview Nursing Centre Ltd		128
Extendicare Kingston	Kingston	Eastern	For-Profit	Extendicare	42	150
Extendicare - Ottawa #2	Ottawa	Eastern	For-Profit	Extendicare		192
Extendicare Stittsville (West End Villa)	Stittsville	Eastern	For-Profit	Extendicare		256
Groves Park Lodge	Renfrew		For-Profit	Gem Health Care Group Ltd	21	43
Almonte Country Haven	Almonte	Eastern	For-Profit	Omni	14	82
Village Green	Greater Napanee	Eastern	For-Profit	Omni	62	66
Stoneridge Manor	Carleton	Eastern	For-Profit	Revera	68	60
Heartwood	Cornwall	Eastern	For-Profit	Revera	10	118
Carlingview Manor	Ottawa	Eastern	For-Profit	Revera	17	303
Schlegel Villages Ottawa Riverside	Ottawa	Eastern	For-Profit	Schlegel	256	
Southbridge Cornwall- Parisien Manor	Cornwall	Eastern	For-Profit	Southbridge	95	65
Bayfield Manor Long-Term Care	Kemptville	Eastern	For-Profit	Southbridge	94	66
Maple View Lodge	Athens	Eastern	Municipal		132	60
Prescott et Russell	Hawkesbury	Eastern	Municipal		78	146
The Grove, Arnprior and District Nursing Home*	Arnprior		Non-Profit		36	60
Centre d'Accueil Roger Seguin	Clarence Creek		Non-Profit		15	110
Providence Manor	Kingston		Non-Profit		77	243
Maxville Manor	Maxville		Non-Profit		38	122
Township of Osgoode Care Centre	Metcalfe		Non-Profit		60	70
Lennox & Addington County General Hospital	Napanee		Non-Profit		128	
Perley and Rideau Veterans' Health Centre	Ottawa		Non-Profit		156	
Marianhill Nursing Home	Pembroke		Non-Profit		29	131
Dundas Manor Nursing Home	Winchester		Non-Profit		30	98
Total					1953	2810

Central West-West-Southwest

LTC Facility	Town	Region	Ownership	For-Profit Owner	New Beds	Upgrades
Franklin Gardens LTC Home	Leamington	South West	For-Profit	Arch LTC	40	120
Tilbury Manor Nursing Home	Tilbury	South West	For-Profit	Arch LTC	85	75
Brouillette Manor	Tecumseh	South West	For-Profit	Brouillette Manor Inc.	36	60
Cambridge Country Manor*	Cambridge	Central West	For-Profit	Caressent Care	33	95
Delhi Long Term Care	Delhi	Central West	For-Profit	Delhi Nursing Home Inc.	68	60
Extendicare - Port Stanley	Port Stanley	South West	For-Profit	Extendicare	68	60
St. Angela's Meadow Care Centre	Chatham-Kent	South West	For-Profit	Jarlette	61	99
Meadow Park London	London	Central West	For-Profit	Jarlette		96
Avalon Care Centre	Orangeville	Central West	For-Profit	Jarlette	23	137
Kingsway Lodge Nursing Home	St. Mary's	Central West	For-Profit	Kingsway Nursing Home Ltd.	66	62
LaPointe-Fisher Nursing Home	Guelph	Central West	For-Profit	Lapointe Fisher Nursing Home Ltd.	4	92
Braemar Retirement Centre	Morris-Turnberry	Central West	For-Profit	Macgowan Nursing Homes Ltd.	27	69
Middlesex Terrace	Delaware	Central West	For-Profit	Middlesex Terrace LTC	1	111
Country Terrace Village	Komoka	Central West	For-Profit	Omni	8	120
Watford Quality Care Centre	Watford	South West	For-Profit	QCC Corp	33	63
Park Lane Terrace	Paris	Central West	For-Profit	Park Lane Terrace LTC		64
PeopleCare Tavistock	Tavistock	Central West	For-Profit	peopleCare	28	100
Dover Cliffs	Port Dover	South West	For-Profit	Revera	58	70
Elmwood Place*	London	Central West	For-Profit	Revera	50	78
Trillium Villa Nursing Home	Sarnia	South West	For-Profit	S & R Nursing Homes	8	152
The Village of Winston Park	Kitchener	Central West	For-Profit	Schlegel	97	95
Royal Terrace	Palmerston	Central West	For-Profit	Shanti Enterprise Ltd.	29	67
Strathcona LTC/Saugeen Valley Nursing Home*	Mount Forest	Central West	For-Profit	Sharon Village Care Homes	9	87
Maitland Manor	Goderich	West	For-Profit	Southbridge	69	91
Southbridge London South- Chelsey Park	London	South West	For-Profit	Southbridge	73	87
Southbridge London- Chelsey Park	London	South West	For-Profit	Southbridge		160
Sprucedale Care Centre	Strathroy	South West	For-Profit	Sprucedale Care Centre	32	96
Lambton Meadowview Villa	Petrolia	South West	Municipal		10	
Terrace Lodge*	Aylmer	South West	Municipal			100
Fairview Mennonite Homes	Cambridge	Central West	Non-Profit		108	
Craigholme Long-Term Care	Ailsa Craig	South West	Non-Profit		9	83
Bennett Centre LTC	Georgetown	Central West	Non-Profit		94	66
PeopleCare A.R. Goudie	Kitchener	Central West	Non-Profit		80	112

Trinity Village Care Centre	Kitchener	Central West	Non-Profit	60	150
Mount Hope Centre Long-Term Care	London	South West	Non-Profit	160	177
Excelligent Care	Milton	Central West	Non-Profit	192	
Knollcrest Lodge	Milverton	West	Non-Profit	3	
Ritz Lutheran Villa	Mitchell	West	Non-Profit		128
Nithview Home	New Hamburg	Central West	Non-Profit	95	97
Headwaters LTC Residence	Orangeville	Central West	Non-Profit	192	
Mill Pond Manor	Milton	Central West	Unknown	224	
Total				2233	3379

Hamilton-Niagara

LTC Facility	Town	Region	Ownership	For-Profit Owner	New Beds	Upgrades
Maple Villa Long Term Care Centre	Burlington	Hamilton Niagara	For-Profit	Dallov Holdings Limited	195	93
Royal Rose Place	Welland	Hamilton Niagara	For-Profit	Jarlette Health Services	64	96
Griffin Manor	Hamilton	Hamilton Niagara	For-Profit	Ridelle Limited Partnership	192	
New Wellington Park Care Centre	Burlington	Hamilton Niagara	For-Profit	Rykka	92	132
Schlegel Village Oakville	Oakville	Hamilton Niagara	For-Profit	Schlegel	640	
Oakwood Manor	Niagara	Hamilton Niagara	For-Profit	Mary Bans Holding Inc.	70	218
Westhills Care Centre Inc.	St. Catharines	Hamilton Niagara	For-Profit	Unger Nursing Home Ltd.	96	64
Macassa Lodge	Hamilton	Hamilton Niagara	Municipal		20	44
Linhaven	St. Catharines	Hamilton Niagara	Municipal		13	248
Gilmore Lodge	Fort Erie	Hamilton Niagara	Municipal			160
Shalom Village Nursing Home	Hamilton	Hamilton Niagara	Non-Profit		76	60
Shalom Manor	Hamilton	Hamilton Niagara	Non-Profit		128	
St Peter's Residence at Chedoke	Hamilton	Hamilton Niagara	Non-Profit		64	
Foyer Richelieu Welland*	Welland	Hamilton Niagara	Non-Profit		66	62
Niagara Health System -Extended Care Unit	Niagara	Hamilton Niagara	Non-Profit		53	75
Radiant Care Pleasant Manor*	Niagara-on-the-Lake	Hamilton Niagara	Non-Profit		119	41
CAMA Woodlands Nursing Home	Burlington	Hamilton Niagara	Non-Profit		64	
Edgewater Gardens Long-Term Care Centre	Dunnville	Hamilton Niagara	Non-Profit		64	
Total					2016	385

Toronto-GTA

LTC Facility	Town	Region	Ownership	For-Profit Owner	New Beds	Upgrades
Arch Vaughan	Vaughan	GTA	For-Profit	Arch LTC	256	
Chartwell Ballycliffe Long Term Care Residence*	Ajax	GTA	For-Profit	Chartwell	124	100
Chartwell - Aurora	Aurora	GTA	For-Profit	Chartwell	0	128
Chartwell Markham	Markham	GTA	For-Profit	Chartwell	213	43
Chartwell Gibson	North York	GTA	For-Profit	Chartwell	54	202
Chartwell - White Eagle Toronto Central	Toronto	GTA	For-Profit	Chartwell	200	56
Downsview Long-Term Care Centre	North York	GTA	For-Profit	Gem Health Care Group Ltd		252
Reachview Village	Uxbridge	GTA	For-Profit	Revera	92	100
Village of Erin Meadows	Mississauga	GTA	For-Profit	Schlegel	137	55
Schlegel Villages Stouffville	Stouffville	GTA	For-Profit	Schlegel Sharon Village	192	
Tyndall Seniors Village	Mississauga	GTA	For-Profit	Care Homes	73	151
Tullamore Care Community	Brampton	GTA	For-Profit	Sienna Sienna Senior Living	70	90
Fox Ridge Care Community	Brantford	GTA	For-Profit	Sienna Senior Living		378
St. George Care Community	Toronto	GTA	For-Profit	Sienna Senior Living		
Bloomington Cove Care Community	Whitchurch-Stouffville	GTA	For-Profit	Living	0	10
Orchard Villa	Pickering	GTA	For-Profit	Southbridge Tendercare Nursing Homes Ltd	87	233
Tendercare Living Centre	Scarborough	GTA	For-Profit	Ltd	2	254
John Noble Home	Brantford	GTA	Municipal		20	
Rockwood Terrace Home for the Aged	Durham	GTA	Municipal		28	100
Carefree Lodge	North York	GTA	Municipal		223	205
Regional Municipality of Durham	Pickering	GTA	Municipal		200	
Faith Manor Nursing Home*	Brampton	GTA	Non-Profit		40	120
Guru Nanak Long-Term Care Centre	Brampton	GTA	Non-Profit		160	
Indus Community Services	Brampton	GTA	Non-Profit		192	
Tuoi Hac Village	Brampton	GTA	Non-Profit		160	
Mon Sheong Long-Term Care Markham	Markham	GTA	Non-Profit		160	
Ivan Franko Homes Village	Mississauga	GTA	Non-Profit		43	85
BLWL Healthcare	Newmarket	GTA	Non-Profit		256	
Southlake Regional Health Centre	Newmarket	GTA	Non-Profit		320	
Carefirst Campus of Care York Region	North York	GTA	Non-Profit		120	

Mon Sheong Long-Term Care Richmond Hill 2	Richmond Hill	GTA	Non-Profit	288	
Hellenic Home for the Aged Mon Sheong Long-Term Care Scarborough 2	Scarborough	GTA	Non-Profit	128	
Unity Health	Scarborough	GTA	Non-Profit	320	
Yee Hong Finch II	Scarborough	GTA	Non-Profit	180	
Yee Hong Centre for Geriatric Care	Scarborough	GTA	Non-Profit	224	0
Mon Sheong Stouffville Long- Term Care	Scarborough	GTA	Non-Profit	256	
Foyer Richelieu Welland Inc - Toronto	Stouffville	GTA	Non-Profit	320	
Generations	Toronto	GTA	Non-Profit	256	
Lakeside Long-Term Care Centre	Toronto	GTA	Non-Profit	128	
Runnymede Long-Term Care Home	Toronto	GTA	Non-Profit	192	
The Rekai Centres- Sherbourne Place*	Toronto	GTA	Non-Profit	200	
The Magellan Centre	Toronto	GTA	Non-Profit	94	126
Glen Hill Terrace Christian Homes	Toronto	GTA	Non-Profit	256	
Lakeridge Health-Ajax	Whitby	GTA	Non-Profit		160
North York General Hospital	Ajax	GTA	Non-Profit	320	
Humber River Hospital- Finch	North York	GTA	Non-Profit	192	160
Toronto Grace Health Centre	North York	GTA	Non-Profit	640	
Trillium Health Partners Mississauga	Toronto	GTA	Non-Profit	30	
	Mississauga	GTA	Non-Profit	320	
Total				7766	3168

APPENDIX 2. Projects that had been allocated by the Liberal Government but re-announced by the Ford Government

Algonquin Nursing Home (Mattawa)

The Algonquin Nursing Home (non-profit) has proposed to upgrade 72 spaces.⁴⁵⁸

Cambridge Country Manor (Cambridge)

Cambridge Country Manor (for-profit, Caressent Care) has proposed to build 33 new spaces⁴⁵⁹ and upgrade 95 existing spaces.⁴⁶⁰

Chartwell Ballycliffe Long Term Care Residence (Ajax)

Chartwell Ballycliffe Long Term Care Residence (for-profit) has proposed to build 124 new spaces and upgrade 100 existing spaces.⁴⁶¹

Fairvern Nursing Home- Project #21-011 (Huntsville)

The District Municipality of Muskoka (municipal) has proposed to upgrade 76 spaces from Fairvern Nursing Home and building 64 new spaces. With a previous approval of 20 spaces, there will be a new 160-bed long-term care home in Huntsville.⁴⁶² The consultation for this proposal has closed but no decision has been announced.⁴⁶³

Faith Manor Nursing Home (Brampton)

Faith Manor (non-profit) has proposed to build 40 new spaces and upgrade 120 existing spaces. The project is called Faith Manor Redevelopment.⁴⁶⁴

Foyer Richelieu Welland (Welland)

Foyer Richelieu Welland (non-profit) has proposed to build 66 new spaces and upgrade 62 existing spaces in Welland, resulting in a 128-bed home at a new site in Welland.⁴⁶⁵ The license proposal is for a term of up to 30 years. The consultation for this proposal has closed but no decision has been announced.⁴⁶⁶

Glen Hill Strathaven- Project #21-005 (Bowmanville)

Glen Hill Strathaven (non-profit) has proposed to build a new 224 bed facility in Bowmanville. This proposal includes 125 new spaces and upgrades to 99 existing spaces. The proposed new home will replace 99 of the existing 199-bed

⁴⁵⁸ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁵⁹ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁴⁶⁰ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁶¹ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁶² *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴⁶³ *Ontario's long-term care licensing public consultation registry.* [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021.

<https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

⁴⁶⁴ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁶⁵ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁶⁶ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

home located on King St in Bowmanville.⁴⁶⁷ The remaining 100 existing beds will be transferred to Glen Hill Terrace in Whitby. The license proposal for the 224 beds is for a term of up to 30 years. The consultation for this proposal has closed but no decision has been announced.⁴⁶⁸

Glen Hill Terrace Christian Homes (Whitby)

Glen Hill Terrace (non-profit) has proposed to upgrade 160 existing spaces, 60 are currently at the facility in Whitby and 100 will be transferred from the Glen Hill Strathaven facility on King St in Bowmanville.⁴⁶⁹

Mauno Kaihla Koti (Sault Ste. Marie)

Mauno Kaihla Koti (non-profit) has proposed to build 68 new spaces and upgrade 60 existing spaces. The project is called Mauno Kaihla Koti Redevelopment.⁴⁷⁰

Radiant Care Pleasant Manor (Niagara-on-the-Lake)

Radiant Care Pleasant Manor (non-profit) in Niagara-on-the-Lake has proposed to build 38 new spaces and upgrade 41 existing spaces, in addition to previous allocations for 81 new spaces, to create a new 160-bed home.⁴⁷¹

Revera Elmwood Place- Project #20-012 (London)

Revera Elmwood Place Long Term Care Home has proposed to build 50 new spaces and upgrade 78 existing spaces, for a new 128-bed home at a new location in London, Ontario.⁴⁷² The license proposal was for a term of up to 30 years, and was approved.⁴⁷³

South Centennial Manor (Iroquois Falls)

South Centennial Manor (non-profit) has proposed to build 27 new spaces in a new 96-bed home. South Centennial Manor currently has 69 “B” Class beds that will be redeveloped in the new 96-bed home.^{474 475}

Strathcona Long-Term Care/Saugeen Valley Nursing Home (Mount Forest)

Strathcona Long-Term Care (a for-profit home owned by Sharon Village Care Homes) has proposed to upgrade 87 existing spaces. The project is under the home’s former name, Saugeen Valley Nursing Home.⁴⁷⁶ They will also be building 9 new beds, which was announced later in March under the project name Strathcona Long-Term Care.⁴⁷⁷

⁴⁶⁷ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁶⁸ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴⁶⁹ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁷⁰ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁷¹ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴⁷² *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁷³ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces). November 20 2020.

<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

⁴⁷⁴ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province). March 18 2021.

<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁴⁷⁵ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁷⁶ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁷⁷ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2). November 12 2020.

<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

Terrace Lodge (Aylmer)

Terrace Lodge (municipal) has proposed to upgrade 100 existing spaces.⁴⁷⁸

The Grove, Arnprior and District Nursing Home (Arnprior)

The Grove, Arnprior and District Nursing Home (non-profit) has proposed to build 38 new spaces and upgrade 60 existing spaces.⁴⁷⁹ Of the new spaces, 36 were announced in November and 32 were announced later in March. The project is called Grove Nursing Home.⁴⁸⁰

The Rekai Centres Sherbourne Place – Project #20-039 (Toronto)

The Rekai Centres (non-profit) has proposed to build 94 new spaces and upgrade 126 existing spaces for a new 220-bed home at a new location, at or around Block 5W in the West Don Lands in Toronto. The consultation for this proposal has closed, but no decision has been announced.⁴⁸¹

Please note: there are additional long-term care beds that were approved by the previous Liberal government. There is no publicly posted list available. The list above includes only those beds reannounced by the Ford government.

⁴⁷⁸ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020.
<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁷⁹ *Projects benefitting from this funding model.* [The Government of Ontario](https://www.ontario.ca/page/funding-long-term-care-home-development#section-2), November 12 2020.
<https://www.ontario.ca/page/funding-long-term-care-home-development#section-2>

⁴⁸⁰ *Ontario Adding and upgrade Long-term Care Spaces across the Province.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province), March 18 2021.
<https://news.ontario.ca/en/backgrounder/60794/ontario-adding-and-upgrading-long-term-care-spaces-across-the-province>

⁴⁸¹ *Ontario Providing New and Upgraded Long-Term Care Spaces.* [Ontario Ministry of Long-Term Care](https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces), November 20 2020.
<https://news.ontario.ca/en/backgrounder/59290/ontario-providing-new-and-upgraded-long-term-care-spaces>

APPENDIX 3. Bed allocations in process: proportions that are new builds & redevelopments

Ford government allocations of long-term care licenses in progress						
As at: November 22, 2021						
Ownership Type	Total Beds in Process		Of the total beds in progress:			
			New Beds		Rebuilds	
For-Profit	16,304		6,632		9,672	
Non-Profit	10,990	Combined total non-profit & public: 13,908	8,565	Combined total: 9,680	2,425	Combined total: 4,228
Public (Municipal)	2,918		1,115		1,803	
Total	30,436*		16,312		13,900	

*Please note: There is one home “Mill Pond Manor” in Milton that is in process for a new license with 224 beds for which there is no publicly available information about ownership type. It is not included in the for-profit and non-profit/public rows here but is included in the overall total.

APPENDIX 4. Ontario's long-term care bed classification system

For a full list of Ontario's long-term care beds by classification (as described below) please go to:
<https://www.ontariohealthcoalition.ca/wp-content/uploads/LTC-Design-Classification-August-2019.pdf>

Structural Classification and term of license information from:
http://www.health.gov.on.ca/en/pro/programs/lcredev/docs/licensing_overview_lhin_presentation.pdf

As at March/April 2015:

- All Municipal Homes have Minister's approval with no term.
- For-profits & Non-profits License with fixed terms. Term varies by the structural classification of the LTC home.
- All licenses start from 2010. Thus terms calculated from July 1, 2010.

Structural Classification Term of License

New Beds - Built since 1998 to current design standards. License Term: 30 years (thus ends 2040 or if they were built after 2010 then the license would be longer- it is from the date they open). There are 39,508 New/D retrofit beds.

A Beds – Built prior to 1998, but almost meet current standards. License Term: 20 + 5 years (thus end 2030/35). There are 6,986 A beds.

B Beds – Substantially exceed 1972 standards but do not meet A bed criteria. License Term: 15 years (thus end 2025). There are 5,628 B beds.

C Beds – Meet 1972 design standards. License Term: 15 years (thus end 2025). There are 24,695 C beds.

D Upgrades – Upgraded through the 2002 D Bed program but do not meet the 1972 design standards License Term: 10 years (thus end 2020). There are 1,346 D upgrade beds.

D Beds – Do not meet 1972 design standards. All licenses expired. There are no D beds left.

Not included in this chart: There are also ELDCAP beds (all in public hospitals total 270 of them).

Total beds at August 2019: 78,433

APPENDIX 5: License transfers in process without new bed developments (sales/transfers of existing licenses)

Chartwell Master Care LP - Project #20-034

There is a proposal to transfer the licenses of 4 long-term care homes, listed below, from Chartwell Master Care LP to DTOC Long Term Care LP, by its general partner, DTOC II Long Term Care MGP (a general partnership) by its partners, DTOC Long Term Care GP Inc. and Arch Venture Holdings Inc. (the has proposed purchaser). The license transfers were approved, and the licenses re-issued.⁴⁸²

1. Chartwell Bon Air LTC Residence, a 55-bed LTC home located in Cannington, Ontario;
2. Chartwell Champlain LTC Residence, a 60-bed LTC home located in L'Orignal, Ontario;
3. Chartwell Lancaster LTC Residence, a 60-bed LTC home located in Lancaster, Ontario; and
4. Chartwell Niagara LTC Residence, a 124-bed LTC home located in Niagara-on-the-Lake, Ontario.

Hardy Terrace - Project #21-012 (Brantford)

There is a proposal to transfer the license of Hardy Terrace long-term care home to Hardy Terrace LTC Operating Limited. The has proposed purchaser is a new organization in Ontario jointly owned by the President of Tendercare Nursing Homes Limited, which operates Tendercare Living Centre in Scarborough, and the President and CEO of the management company, UniversalCare Canada Inc. Tendercare Living Centre had at least 4 outbreaks throughout the COVID-19 pandemic, during which 81 residents died. The consultation for this proposal is closed.⁴⁸³

Meritas Care Corporation - Project #20-029

Meritas Care Corporation has proposed the license transfer for 3 long-term care homes in Leamington and Windsor, listed below. The license transfer would be from Meritas Care Corporation (the current licensee) in conjunction with DTOC Long Term Care LP, by its general partner, DTOC Long Term Care MGP (a general partnership) by its partners, DTOC Long Term Care GP Inc. and Arch Venture Holdings Inc. (the has proposed purchaser). The license transfer was approved.

1. Franklin Gardens Long Term Care Home, a 120-bed LTC home located in Leamington, Ontario;
2. Regency Park Long Term Care Home, a 72-bed LTC home located in Windsor, Ontario; and
3. Chateau Park Long Term Care Home, a 59-bed LTC home located in Windsor Ontario.

Revera Long Term Care Inc. - Project #21-013

Revera has proposed the license transfer for 24 long-term care homes across Ontario, listed below. The licenses would each be transferred from Revera to an affiliate. The consultation for this proposal is closed.⁴⁸⁴

1. Blenheim Community Village, a 65-bed LTC home located in Blenheim, Ontario, from the Current Licensee to Blenheim Operating Inc.
2. Brierwood Gardens, a 79-bed LTC home located in Brantford, Ontario, from the Current Licensee to Brierwood Operating Inc.
3. Eagle Terrace, a 70-bed LTC home located in Newmarket, Ontario, from the Current Licensee to Eagle Terrace Operating Inc.
4. Forest Heights, a 240-bed LTC home located in Kitchener, Ontario, from the Current Licensee to Forest Heights Operating Inc.
5. Fosterbrooke, a 88-bed LTC home located in Newcastle, Ontario, from the Current Licensee to Fosterbrooke Operating Inc.

⁴⁸² Ontario's long-term care licensing public consultation registry. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

⁴⁸³ Ontario's long-term care licensing public consultation registry. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

⁴⁸⁴ Ontario's long-term care licensing public consultation registry. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

6. Garden City Manor, a 200-bed LTC home located in St. Catharines, Ontario, from the Current Licensee to Garden City Manor Operating Inc.
7. Hollowell House, a 97-bed LTC home located in Picton, Ontario, from the Current Licensee to Hollowell House Operating Inc.
8. Hillside Manor, a 90-bed LTC home located in Stratford, Ontario, from the Current Licensee to Hillside Manor Operating Inc.
9. Kennedy Lodge, a 289-bed LTC home located in Scarborough, Ontario, from the Current Licensee to Kennedy Lodge Operating Inc.
10. Kilean Lodge, a 50-bed LTC home located in Grimsby, Ontario, from the Current Licensee to Kilean Lodge Operating Inc.
11. Mackenzie Place, a 93-bed LTC home located in Newmarket, Ontario, from the Current Licensee to Mackenzie Place Operating Inc.
12. Main Street Terrace, a 150-bed LTC home located in Toronto, Ontario, from the Current Licensee to Main Street Terrace Operating Inc.
13. Oak Terrace, a 94-bed LTC home located in Orillia, Ontario, from the Current Licensee to Oak Terrace Operating Inc.
14. Pinecrest Manor, a 61-bed LTC home located in Lucknow, Ontario, from the Current Licensee to Pinecrest Manor Operating Inc.
15. Reachview Village, a 100-bed LTC home located in Uxbridge, Ontario, from the Current Licensee to Reachview Village Operating Inc.
16. Riverbend Place, a 53-bed LTC home located in Cambridge, Ontario, from the Current Licensee to Riverbend Place Operating Inc.
17. Sara Vista, a 60-bed LTC home located in Elmvale, Ontario, from the Current Licensee to Sara Vista Operating Inc.
18. Sumac Lodge, a 100-bed LTC home located in Sarnia, Ontario, from the Current Licensee to Sumac Lodge Operating Inc.
19. Summit Place, a 119-bed LTC home located in Owen Sound, Ontario, from the Current Licensee to Owen Sound Operating Inc.
20. Telfer Place, a 45-bed LTC home located in Paris, Ontario, from the Current Licensee to Telfer Place Operating Inc.
21. Thorntonview, a 154-bed LTC home located in Oshawa, Ontario, from the Current Licensee to Thorntonview Operating Inc.
22. Trillium Court, a 40-bed LTC home located in Kincardine, Ontario, from the Current Licensee to Trillium Court Operating Inc.
23. Village on the Ridge, a 40-bed LTC home located in Ridgetown, Ontario, from the Current Licensee to Village on the Ridge Operating Inc.
24. Westside, a 242-bed LTC home located in Etobicoke, Ontario, from the Current Licensee to Westside Operating Inc.

Revera Long Term Care Inc. - Project #21-013

Revera has proposed the license transfer for 7 other long-term care homes across Ontario, listed below. The proposal was approved, and the licenses were re-issued.⁴⁸⁵

1. Baywoods Place (Hamilton), transfer of the LTC Home's LTC license from Revera Long Term Care Inc. to Baywoods Place Operating Inc.
2. Carlingview Manor (Ottawa), transfer of the LTC Home's license from Revera Long-Term Care Inc. to Carlingview Manor Operating Inc.
3. Dover Cliffs (Port Dover), transfer of the LTC Home's LTC license from Revera Long Term Care Inc. to Dover Cliffs Operating Inc.
4. Heartwood (Cornwall), transfer of the LTC Home's LTC license from Revera Long Term Care Inc. to Heartwood Operating Inc.

⁴⁸⁵ Ontario's long-term care licensing public consultation registry. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021.
<https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

5. Humber Valley Terrace (Etobicoke), transfer of the LTC Home's LTC license from Revera Long Term Care Inc. to Humber Valley Terrace Operating Inc.
6. Stoneridge Manor (Carleton Place), transfer of the LTC Home's LTC license from Revera Long Term Care Inc. to Stoneridge Manor Operating Inc.
7. The Village Seniors Community (Hanover), transfer of the LTC Home's from Revera Long Term Care Inc. to Hanover Operating Inc.

Rose of Sharon Korean Long Term Care - Project #21-010 (Toronto)

The request involves the transfer of the license for the Home from the non-profit Licensee to Rykka Care Centres LP (the Has proposed Purchaser), a for-profit organization. The consultation for this proposal is closed, and the proposal is currently on hold.⁴⁸⁶

Wellington Nursing Home- Project #21-017 (Hamilton)

Barton Retirement Inc., the current licensee, has proposed to transfer the license for the 102-bed home in Hamilton to Arch Venture Holdings and its partners. The consultation for this proposal is closed.⁴⁸⁷

⁴⁸⁶ *Ontario's long-term care licensing public consultation registry*. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>

⁴⁸⁷ *Ontario's long-term care licensing public consultation registry*. [Ontario Ministry of Long-Term Care](https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry). June 21 2021. <https://www.ontario.ca/page/ontarios-long-term-care-licensing-public-consultation-registry>